

NEWS: EUROPE

Heads roll over wage deal in Germany

It is rare that leading German industrialists publicly declare themselves the losers of a pay round, since wage agreements – like general elections – normally only ever know winners.

The industrialists' response to this year's ultra-generous accord in the Bavarian metal sector was markedly different. Companies even complained in their results statements about its negative effects, and one leading businessman has admitted privately that the knives are out for those responsible for this "scandalous agreement".

The results of the internal warfare in the metal industry became apparent over the past few days. First came the resignation of Mr Dieter Kirchner as general secretary of Gesamtmetall, the metal employers' association, followed this week by an announcement that Mr Hans-Joachim Gottschol would not seek another term as president.

The crisis within the ranks of Gesamtmetall, which has 15 regional affiliates and a membership base of 8,400 companies, contrasts starkly with the discipline evident among the ranks of IG Metall, the engineering union.

Mr Klaus Zwickel, IG Metall's president, last week succeeded in persuading his annual congress in Berlin to accept a radical departure from traditional policy, when he won support for a zero-wage round in 1997 in real terms if employers committed themselves to hiring an extra 300,000 workers.

Mr Zwickel is seen as an

The highly generous accord has left companies aghast and baying for their negotiators' blood, writes Wolfgang Münchau in Frankfurt



Gesamtmetall's president Hans-Joachim Gottschol has announced this week that he will not stand again

astute tactician, and his initiative became an immediate public relations triumph. Chancellor Helmut Kohl, not normally one to applaud trade unions, thought it a good idea, and so did many employers.

It was also a significant departure in substance because IG Metall accepted publicly the notion of a link between real wages and unemployment. At a single stroke, the union gave itself an image more in tune with public sentiment than that of its counterparts.

The fall of Mr Gottschol marks an object lesson in German industrial relations, since it underlines that confrontational strategies fail if they are not backed up by a commitment and an organisation to see them through. Metal industry employers lack both.

Mr Zwickel reacted to his opponents' resignation by saying "he failed because of a short-term and inflexible policy". More significantly, this view is also shared – privately – by many employers, course.



IG Metall's president Klaus Zwickel spored a public relations triumph with his pay and jobs proposal for 1997

Mr Gottschol's appointment in 1991 was driven largely by the Mittelstand, Germany's medium-sized company sector, which tends to be more militant in its industrial relations attitudes than large companies, and which felt its interests had not been represented adequately. With Mr Gottschol, the angry Mittelstand got a more confrontational strategy, but one that backfired.

One of the incidences of ill-fated employer militancy came in 1993, when Gesamtmetall unilaterally cancelled

an agreement to equalise east and west German wages over several years. IG Metall called a strike, and the employers climbed down.

The same pattern occurred in this year's metal industry wage round in Bavaria. It began with tough demands by Gesamtmetall for significant cuts in income, particularly in special bonus and holiday pay.

The resulting strike by IG Metall, for which the Bavarian metal industry was ill-pre-

pared, has led to one of the most generous wage agreements in a generation. The union managed to secure a 3.4 per cent rise in wages from May 1, followed by an extra 3.5 per cent from November 1 until the end of 1996.

All this happened in a year when prices were virtually stable, the exchange rate appreciated heavily against the dollar, the lire and the pound, and when, as a result of a previous wage agreement, the industry adopted the 35-hour working week.

Gesamtmetall has now gone back to square one with the reappointment as president of Mr Werner Stumpfe, who was Mr Gottschol's predecessor.

Mr Stumpfe headed the organisation from 1985 to 1991, a period during which the industry enjoyed an unusual degree of industrial peace. Mr Zwickel of the IG Metall this week called his future opponent a man of "great negotiating skill", a comment which has caused a good deal of concern among employers.

The appointment of Mr Stumpfe, which will take effect in the middle of next year, has also been met with some outspoken scepticism.

Germany's rightwing Frankfurter Allgemeine Zeitung commented that "Stumpfe counts as a man of compromise... but the reconciliatory optimism could prove deceptive. The crisis of the federation is not solved".

At least Gesamtmetall has drawn one lesson from this debacle. It has promised to turn the position of president into a full-time job.

EUROPEAN NEWS DIGEST

Bonn pledges to create jobs

The German government yesterday promised to draw up a comprehensive programme to boost growth and employment for presentation in January next year.

Speaking in the Bundestag debate on the 1996 federal budget, Mr Günter Rexrodt, the economics minister, said high unemployment was the biggest challenge facing the government.

In contrast to previous periods of economic growth, there had been no improvement in the German labour market in the two and a half years since the economy started to recover from recession. Earlier this week, the federal labour office reported a further increase in unemployment in October to 3.68m, or 9.2 per cent of the labour force.

Mr Rexrodt said Germany needed to break down rigidities in its economy that were impeding growth. He also called on employers and trade unions to create jobs through greater flexibility in wage structures and working conditions in collective bargaining agreements.

Although Mr Rexrodt's speech was short on detail, the government is expected to seek ways of reducing the cost of labour in Germany by attacking non-wage labour costs such as social security contributions. *Peter Norman, Bonn*

Staff unrest among the airlines

Scandinavian Airlines System (SAS) said yesterday that a strike affecting its Norwegian and Swedish cabin staff had been settled, ending a costly dispute that has severely disrupted the airline's Scandinavian and European traffic. But Air France cancelled a fifth of its flights yesterday as cabin crew began a three-day strike over wages for new recruits.

The agreement, which is retroactive to March 1 1995, gives cabin staff an average salary rise of 3.82 per cent over the next 18 months. The SAS strike was the latest in a series of labour disputes to hit SAS services and are believed to have cost the airline around SEK400m (\$40m) this year.

The Air France strike also affected the state-owned airline's domestic arm, Air Inter, which cancelled 30 per cent of its flights. Two unions representing cabin staff called the strike to protest at cuts in starting wages proposed as part of a plan to boost productivity by 30 per cent in three years at the loss-making airline.

Meanwhile, Spain's national carrier, Iberia, said 60 per cent of its flights will be cancelled today because of a strike by pilots. The pilots plan to strike again on November 13 and 14. *Christopher Brown-Humes, Stockholm, and Agencies*

Italian tax police chief is jailed

General Giuseppe Cerciello of the Guardia di Finanza, Italy's financial police, was yesterday sentenced to four years imprisonment by a Brescia court for taking bribes from companies in return for lenient inspections of their balance sheets.

The trial involving 49 persons, members of the Guardia di Finanza and businessmen, exposed systematic abuse of the Guardia's considerable powers of financial inspection.

In only a quarter of the cases did the court find that the businessmen handed over money against their will. Companies have consistently claimed they were blackmailed into paying bribes to politicians and officials. The same Guardia di Finanza inquiry led to charges being brought against Mr Silvio Berlusconi, the former prime minister, for allowing bribes to be paid to soften inspections of the books of companies in his Fininvest group. Mr Berlusconi is due to stand trial for this in January. *Robert Graham, Rome*

Schneiders to appeal extradition

Lawyers for Mr Jürgen Schneider and his wife Claudia say they will appeal against a decision by a US judge ordering their extradition to Germany to face criminal charges stemming from the collapse of their property empire.

The judge ordered the extradition after a day-long hearing on Wednesday in Miami, where the Schneiders have been held since their arrest last May. Until April 1994, Mr Schneider was Germany's biggest property developer, but after negotiations failed with his major creditor, Deutsche Bank, he was declared bankrupt. The Schneiders went into hiding in the US and German criminal charges were filed against them alleging bankruptcy fraud. Mr Schneider was also charged with forgery.

The judge refused to allow Mr Schneider's lawyer to argue the merits of the charges against his clients. "This is not the trial of the Schneiders," he said. *Henry Hamman, Miami*

US push for progress on Balkans

Mr Warren Christopher, the US secretary of state, will travel to Dayton, Ohio, today in the hope of accelerating progress in the talks between the governments of Serbia, Croatia and Bosnia.

Mr Christopher's move follows signs that Bosnia's Moslem-led government and the Croats are inching towards an understanding on ways of shoring up their fragile partnership, which is one of the linchpins of US policy in the region.

"When I get out there tomorrow, I hope that I can help them make some progress," the secretary of state said yesterday. "Frankly I'm encouraged that the parties are talking directly, dealing aggressively with the problems they face," he added.

All the parties to the highly secretive talks at the Wright-Patterson air base in Dayton have agreed in principle that a future Bosnian state should be divided 49-51 between a Serb entity and a Croat-Moslem federation.

So far in the talks the US hosts have been working to ensure the removal of the current Bosnian Serb leadership, in favour of more moderate figures, and the reinforcement of the Croatian-Bosnian relationship which is clearly under strain.

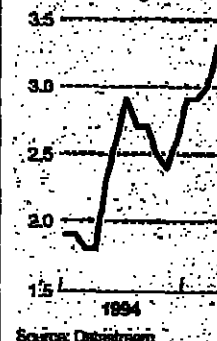
Reports from Dayton suggest that some progress has been made on the latter front, including an understanding on how to reconcile the Croat and Moslem communities in Mostar, scene of bitter fighting in 1993. Mostar's European Union administrators have been struggling for 18 months to overcome the city's partition. *Bruce Clark, Washington*

ECONOMIC WATCH

Swedish inflation rate rises

Swedish inflation

Annual % change in CPI



Source: Statistics Sweden

Sweden's annual inflation rate rose to 2.7 per cent in October, adding to market fears that the central bank may delay cutting short-term interest rates. The rise from 2.5 per cent in September came as the central bank governor, Mr Urban Blomström, insisted the bank's inflation target was 2 per cent, rather than 3 per cent, which is its upper limit. Consumer prices rose 0.2 per cent between September and October, partly because of the removal of a state subsidy for housing repairs and partly because of higher prices for clothes. But food prices fell 0.2 per cent after a 7.2 per cent drop in fruit and vegetable prices. Market analysts had been expecting the central bank to cut its key lending rate, which stands just below 8 per cent, before the end of the year, partly because the recent strengthening of the krona has eased inflationary pressures. *Christopher Brown-Humes, Stockholm*

French industrial production rose 0.1 per cent in the second quarter after a rise of 1.2 per cent in the first quarter. Manufacturing output fell 0.3 per cent after a rise of 0.8 per cent, insee, the national statistics institute, said. Switzerland's unemployment rate stood at 4 per cent in October, unchanged from September.

Belgian bank accused of tax offences

By Emma Tucker and Caroline Southey in Brussels and Andrew Jack in Paris

The Belgian prosecutor's office has accused Anhyp, an Antwerp-based mortgage bank, of helping clients to avoid paying tax at a cost of BF80m (\$10m) to the state in tax revenue.

The judicial authorities say the bank, which was raided a few weeks ago, gave advice to some 60 clients between 1990 and 1992 that enabled them to avoid taxes via a Luxembourg subsidiary. The Belgian subsidiaries of French banks Paribas and Crédit Lyonnais are accused of similar activities.

The prosecutor's office described the case, which is likely to have reverberations across Belgium's banking commu-

nity, as "the most important fiscal fraud case" ever to come before it. But it is unclear whether the banks were acting illegally by exploiting a loophole, which has since been closed.

Several international banks claimed yesterday they were being victimised by the fiscal authorities. They stressed that the inquiries against them only concerned allegations relating to non-payment of stamp duty, and that the law was ambiguous about how the tax was applied. Paribas said it was "serene" about its position. And the head of Crédit Lyonnais Belgium said his bank had reached a binding settlement with the Belgian tax office in 1993 on stamp duties, and it was this issue which was being unjustly reopened.

The case is being headed by Mr Jean-Claude Van Espen, the prosecuting magistrate who led investigations into Mr Didier Pigneur-Valencienne, chairman of the French group Schneider, over fraud relating to two Belgian subsidiaries of the electrical engineering group.

Mr Jean-Luc Dehaene, the Belgian prime minister, has identified tackling tax avoidance as a priority in the government's battle to reduce its runaway budget deficit.

News of the scale of the alleged tax evasion came amid strong rumours that Banque Bruxelles Lambert, one of Belgium's biggest, was on the verge of making a bid for Anhyp. BBL confirmed its interest but would not say

whether a formal bid had been made.

Analysts believe Anhyp represents a good strategic move for BBL, a francophone bank, which wants to strengthen its presence in the northern Flemish region of Belgium.

Anhyp yesterday had no comment on the takeover, but responded angrily to the public release of the alleged tax evasion figures. "Anhyp is stupefied that secret information relating to this case has been unilaterally released before the case has been closed," it said.

Earlier this week Mr Carl Holsters, the recently appointed chairman of Anhyp, outlined the most pressing problems facing the Antwerp bank. These included exposure to French and Belgian land loans.

Azerbaijan poll marred by disputes

By Ina Sarikhanli in Baku

Azerbaijan goes to the polls on Sunday in its first post-Soviet parliamentary elections amid allegations of electoral malpractice.

The elections have been called by President Haidar Aliyev, who has promised that the 125-seat Milli Majlis (state parliament) will have extensive powers, though he will choose ministers and have

a veto over legislation.

However, supporters of the Iranian-backed Islamic party and the Russian-supported Communist party, both of which failed to register in time, are threatening to boycott the elections. And in a decision upheld by the Supreme Court last week, one of Azerbaijan's oldest parties Musavat (Equality), founded in 1912, has been banned from the polls on the grounds that

it had forged its register of supporters.

Mr Arif Gajiyev, the party's secretary, said the allegations were "absurd". The court decision was not surprising "because it is clear that in Azerbaijan (parliamentary) deputies will not be elected, but will be appointed by the heads of government".

The observer mission of the United Nations and the Organisation for Security and Co-operation in Europe said this week: "Some decisions to exclude candidates and parties are open to question." As Mr Michael Oz, the OSCE co-ordinator, describes the event as "a typical post-Soviet election".

Most observers think the New Azerbaijan Party (YAP), which has close links to Mr Aliyev and whose members include the speaker of the parliament, Mr Rasul Gajiyev, will win 60 to 70 per cent of the vote. But the results will not be announced for up to 15 days after polling day, and there will then be run-off votes in seats where no party has an absolute majority in the first ballot.

Many of the eight parties seem to be standing on similar platforms – democratic progress, a free market economy and a strong national identity. The differences between the romantic folkloric Popular Front, the Motherland party's

nationalistic appeal and The Azerbaijan National Independence party are more of style than of content.

US Ambassador Richard Kaulzarich said encouraging "the habit of democracy" was an important step for Azerbaijan's political and economic future. Foreign investors were likely to be attracted by a liberal political climate.

For the average Azeri, 70 years of Soviet rule and an as yet limited economic "freelood factor" has not created a climate wholly favourable to democracy. The problem is summed up by one voter – "Our life is difficult, we have freedom, but we don't know what to do with it."

Stay-at-home EU banks puzzle Brussels

By Emma Tucker in Brussels

Two and a half years after the single market was opened, few banks are yet offering their services across the European Union. Brussels is planning to ask them why.

It suspects member states are using domestic banking rules to keep out foreign banks, in breach of EU legislation. For example, a non-Belgian bank wanting to sell mortgages in Belgium has to follow domestic practice by drawing up a contract that allows early repayment. This deters banks from some other EU countries where early repayment is not necessarily an option.

In the Netherlands, domestic legislation outlaws door-to-door selling of banking services, even at the potential customer's specific request. And a bank wanting to sell services in France cannot simply sell through intermediaries but has to open a branch – a costly and complicated move.

The Commission has started legal proceedings against Belgium. "We believe it is unreasonable for Belgium to impose [an early repayment] clause," said an official. "It should simply be made clear to the client whether early repayment is

allowed or not." Brussels officials said problems did not generally arise where banks had branches in other member states, but were more likely to occur where they wanted to sell services across borders.

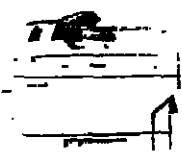
The main obstacle appears to be one of legal uncertainty. "Interpretation of the second banking directive [EU law] is so difficult that the banks prefer not to use the benefits of the single market. They don't like legal uncertainty," said an official.

Comments have been invited from banks and consumer representatives, and the Commission plans to use them to draw up a text clarifying the legal situation on the freedom to provide cross-border banking services.

Brussels does not believe its consultations with banks and consumers will necessarily lead to far-reaching changes in existing laws. "It is more a matter of clarification and putting pressure on the member states," said the official.

Similar problems of interpretation exist in other sectors of financial services, such as insurance and securities, but the Commission believes it is too early to launch similar consultations.

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مكتبة القرآن

Russian moves to thwart communist poll victory

By Chrystia Freeland and John Thornhill in Moscow

Russia's parliament will today debate changes to the country's election law to head off a communist victory in the December 17 parliamentary elections.

The move is part of a broader attempt by Russia's political and economic elite to keep the communists out of power. It gained momentum yesterday when the Supreme Court asked the Constitutional Court to rule on the validity of the election law.

If the court declares the legislation to be unconstitutional, it will be impossible to vote for a new parliament until another election law has been passed.

Opposition parties, including the most popular reform group, have denounced the campaign - which includes proposals to have the elections declared invalid after they have taken place - as a threat to Russia's fragile democracy.

The campaign reflects mounting fears among Russian political and business leaders that communists and their nationalist allies could win an overwhelming victory. Their worries have been



Grigory Yavlinsky: called for the election to go ahead

The Russian parliamentary commission on the budget yesterday voted to recommend that the Duma approve the draft 1996 budget submitted by the government. Parliamentary debates on the budget are scheduled to begin on November 15, writes Chrystia Freeland.

Over the past few weeks the parliamentary commission and the government have been wrangling over the draft budget, which the cabinet is eager to push through before the elections. To do this, the government agreed to a slight increase in spending, bringing the target deficit to 3.85 per cent of GDP. Earlier, the monthly inflation estimate for 1995 was raised from 1.3 per cent to 1.9 per cent.

which political parties must exceed in order to win any of the 225 seats distributed by proportional representation among the parties.

At least 40 parties are likely to contest the election, and dropping the threshold would allow a number of marginal parties to win seats, diluting the communist and nationalist presence.

The second proposed change

is for a second round of voting between the two leading candidates in each constituency under the first-past-the-post system. This is seen as a way of uniting fragmented pro-government forces against the communists. If these changes are not adopted by the parliament, the elections could even be postponed.

It is very possible that the elections will not take place as scheduled, said Mr Vladimir Shumeiko, chairman of the upper house of parliament. But Mr Shumeiko, who is allied to the president, said: "Nothing terrible will occur if the elections are postponed."

But opposition politicians said efforts to postpone the elections posed a danger to Russian democracy. "The democrats have two fights they must win," said Mr Grigory Yavlinsky, leader of Yabloko, Russia's most popular reform party. "The first is to ensure that the elections happen, and that will be a very tough struggle. Only then can we have the second fight over who will win the elections."

Romanian sell-off gets back on track

By Virginia Marsh in Bucharest

The television commercial shows a young man leaving home with his privatisation coupon. "Are you ready? He's ready," it says. "He also knows what he has to do. Subscriptions have started. The choice is yours."

Three years after embarking on its first privatisation scheme - which stalled amid a bitter political dispute - Romania is having another go. The commercial, which appears after the main daily national news programme, is part of a foreign-funded, multi-million dollar campaign aimed at kick-starting public participation in the new mass privatisation programme.

Loosely modelled on the Czech Republic's voucher scheme, Romania's sell-off was due to start last autumn but was held up by delays in the country's fractious parliament. The aim is to privatise nearly 4,000 of the 5,000 companies still in state hands within the next year for a combination of privatisation coupons and cash.

The scheme, drawn up after pressure from the World Bank and other foreign lenders, is one of the most radical measures yet undertaken in Romania.

It replaces a 1991 privatisation scheme which aimed to sell off state companies mainly to investors for cash over a seven-year period. That scheme flopped after the victory of left-wing parties in the 1992 general elections and since then just 1,300 mainly small companies have been sold off, primarily through management and employee buyouts.

If successful, it will sharply reduce the state's control of industry - the one part of the economy where it still enjoys almost total dominance.

By mid-1995 the private sector, which accounts for about 40 per cent of gross domestic product, was responsible for about 80 per cent of agricultural production and 44 per cent of services but just 12 per cent of industrial production.

At the end of the first half of 1995 the private sector accounted for 40 per cent of total GDP, up from 35 per cent at the end of 1994.

Free privatisation coupons with a nominal value of 975,000 lei (\$270), the equivalent of more than four times the average net monthly wage, were distributed to some 17m adults over the summer. They have until New Year's Eve to use the coupons to bid for shares in companies.

Unlike the Czech scheme, coupons are non-transferable, limiting the role of brokers and investment funds to that part of the company that is to be sold for cash.

In the Czech Republic most citizens placed their coupons in a few hundred investment funds which then bid for blocks of shares, greatly simplifying the complex task of privatising thousands of companies at once.

The Romanian authorities decided against allowing coupon trading after a lively market developed in vouchers issued under the country's first privatisation scheme, devised

ROMANIA: GOING PRIVATE		
Percentage of industry in the private sector		
Sector	1st half 1994	1st half 1995
Retail	56.8	61.5
Construction	35.5	50.5
Investment	34.5	36.9
All services	44.3	44.3
Main companies privatised between 1993 and May 1995		
Sector	Number privatised	
Construction	198	
Trade/retail	198	
Agriculture	113	
Other services	83	
Food industry	80	
Textiles	59	
Road transport	51	
Wood, cellulose, paper	39	
Research and design	38	
Advertising/media	21	
Tourism and leisure	28	
Exporting and importing	25	
Total: 1,088: 25 large, 202 medium and 861 small		
Source: National Statistics Commission, State Ownership Fund		

Bucharest bourse set to reopen

Romania's first stock exchange in 50 years is to open for trading on November 20, after two years of delays, writes Virginia Marsh. The exchange is one of the last important free market institutions the country still lacks and is a condition of further adjustment loans from the World Bank and International Monetary Fund.

Exchange officials said yesterday 42 brokers had been licensed to deal on the bourse and that applications from 12 companies to be traded on the exchange had been approved. Of these, 11 are majority state-owned companies which have been partially privatised through public offers while the twelfth, Samevit, a syringe manufacturer, is 100 per cent privately owned.

The opening of the exchange, which is to be housed in the central bank, and the development of capital markets are essential for the success of the mass privatisation scheme.

by reformers in the first post-communist government. The present left-wing administration denounced such "wicked speculation" and launched investigations into many of the fledgling broking houses involved, even though trading in vouchers was permitted under the scheme.

This means individuals face the difficult task of choosing and bidding for companies from a list of nearly 4,000 state enterprises drawn from every sector of the economy. A vast array of businesses is on offer - from huge steel mills, aluminium smelters and oil refineries, employing thousands of workers, to furniture and clothing factories and street kiosks selling newspapers and fast food.

Such a choice is especially daunting in a country where, after four decades of communist rule, understanding of a market economy is limited. Nearly half the population lives in rural areas where most survive on subsistence farming in villages isolated by poor roads and communications. One opinion poll taken last year found that only one in five Romanians knew what a share was.

Even those who understand the mass privatisation programme say it is difficult to make investment decisions because of lack of information. The privatisation authorities have published a thick tome listing companies' basic data which can be consulted at 1,800 post offices and state banks around the country.

But this lists only the companies' field of activity, share capital, turnover and profit for

1994 and the size of the stake to be sold for coupons. It does not include comparative figures from previous years while, for loss-making companies, a "0" has simply been entered in the profits column.

In theory, coupon holders can telephone companies for further information. But dialling codes and numbers in the book are wrong - prefixes have been changed twice in the last three years - while many Romanians do not have telephones.

So far few Romanians have placed bids. At the office on Calea Mosilor, a bustling commercial street running through a large residential area in central Bucharest, fewer than 100 bids were entered in the three weeks after subscriptions opened in October.

Operators manning the capital's 10-line telephone information service said they received just 40-50 calls a day. Privatisation officials say interest will pick up as the publicity campaign gathers pace and the December 31 deadline nears.

At first many local newspapers denounced the scheme as a lottery which, in many cases, would do little more than transfer debts from state to private ownership without improving corporate governance or raising badly needed capital to modernise industry.

The World Bank and other international financial institutions warned it was over-complicated and would be difficult to implement. But now that the programme has started, both the press and foreign lenders are doing their best to make it work despite its many imperfections.

Italian MPs vote for system of utilities regulation

By Robert Graham in Rome

The Italian parliament yesterday agreed to the framework for a regulatory authority for the utilities, removing the last big hurdle to the privatisation of Enel, the state electricity company, and Stet, the telecommunications group.

Mr Alberto Clò, the industry minister, described the vote in the chamber of deputies as a "major reform" and said privatisation of Enel could begin between January and February 1996.

Stet is expected to take longer because the regulatory framework is more complex, with a separate body to control the telecoms sector.

But the government's optimism about a speedy path towards privatisation was tempered by several deputies, who warned it could take three months to agree on who should run the regulatory authority and the process could be interrupted by the dissolution of parliament early in the new year.

The legislation has taken more than nine months to pass through parliament. It has been delayed by clever parliamentary obstructionism by the rightist National Alliance (AN) and the Reconstructed Communism (RC), formed from the hard line of the old Italian Communist party.

Both parties have sought to hold back privatisation of the main state assets and have been discreetly helped by a number of politicians in the centre.

The new law envisages a regulatory authority headed by a chairman and two deputies chosen for seven years, nominated by the head of state on the advice of the government. The choice must reflect the sentiment in parliament's industry commission.

They will in effect be "wise men" who will have some 80 staff at their disposal, plus external consultants where necessary. An initial budget of L20bn (\$8m) has been set aside as for next year.

"It is a very sensitive task choosing these men," Mr Clò said. "They will have to be highly qualified because their job will be very delicate and require them to act with complete autonomy."

The main duties of the authority will be the award, monitoring and revision of electricity concessions, coupled with checks on service and pricing. The law recognises as crucial, from the experience of other countries, a proper system of monitoring tariffs that provide consumers with value for money.

Mr Clò said proposals for Enel's new concession had been drawn up and papers would be soon sent to the anti-trust authority.

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NEWS: WORLD TRADE

Motorola may build chip plant in Israel

By Julian Ozanne in Jerusalem

Motorola, the US electronics company, and Delco, an affiliate of General Motors, yesterday said that they were considering building a \$1.2bn semiconductor plant in Israel. The companies' interest in Israel as a possible site follows last month's decision by Intel, the world's largest semiconductor manufacturer, to invest \$1.5bn in a semiconductor plant in the country. Intel's planned plant, the country's largest single foreign investment, will be sited in the Negev desert in southern Israel.

Motorola, which has yet to make a final decision on location of the plant, said the factory would employ 900 workers and export \$600m of goods a year by the second half of 1999 into the rapidly expanding global semiconductor market which is expected to be worth \$350bn by the year 2000.

Motorola has already set up a research laboratory in Israel to take advantage of the rich pool of Israeli engineering talent.

Discussions with the Treasury focused on the scope of a government grant Motorola could expect if it builds a plant in "development zone A". Under Israel's law for encouraging investment in designated development areas, away from the industrial heartlands of Tel Aviv and Haifa, the government awards grants of up to 38 per cent. Financing of the \$600m grant for the Intel deal has yet to be agreed and the Treasury has said the grants will place severe stress on the budget. Mr Shochat said yesterday the government had told Motorola that because of budgetary problems Israel was considering reducing the extent of the grant to 30 per cent of total investment.

"It is great for Israel at this time that multinational companies continue to come to Israel and are ready to invest here," he said.

Business meets to revive US-EU ties

Bold Americans contrast with reluctant Europeans as danger of stalemate emerges

Braving a threatened Spanish airline strike, 120 US and European industry leaders converge on Seville today to seek ways of making it easier to do business in each other's home markets. The executives will discuss proposals for tackling obstacles to transatlantic trade and investment in areas such as standards, patent law and taxation. They aim to put a set of joint recommendations for action to next month's EU-US summit in Madrid.

This weekend's conference involves higher political stakes than is apparent from its largely technical subject matter. It offers what may be the last chance to breathe life into a flagging drive to strengthen and deepen US-EU relations. The Madrid summit is supposed to cement this process. But having shelved the idea of a transatlantic free trade area, officials in Brussels and Washington have had difficulty identifying any other meaty or eye-catching initiatives for the leaders to bless next month.

Hopes of filling the political vacuum may now depend on this weekend's conference, convened by Sir Leon Brittan and Mr Martin Bangemann, Europe's trade and industry commissioners, and Mr Ron Brown, US commerce secretary. However, businessmen from either side of the Atlantic appear to be taking rather different approaches to the Seville meeting. US corporate executives have made clear

that they see it as an important opportunity to influence policy and promote liberalisation across a broad range of issues.

But although most of the political push for freer transatlantic trade and closer co-operation has come from Europe, many European business leaders appear nervous and defensive about this weekend's talks. Some say they want to avoid too free-ranging a debate and hope for an any-day outcome.

However, failure to come up with any concrete results in Seville could be embarrassing, given the heavyweight status of the participants. All are chairmen, chief executives or main board directors. Their companies include Bethlehem Steel, Ford, Texaco, TRW and Xerox of the US; BASF, Daimler-Benz and Siemens of Germany; BT and Rolls-Royce of Britain; Philips of the Netherlands; Fiat and Pirelli of Italy; Pechiney of France, and ABB, the Swedish-Swiss power engineering group.

But while the 80-strong European contingent is twice the size of the US team, some of its members are said to have been reluctant to take part. European preparations have also been marred by squabbling over the level of executives attending, and over whether umbrella bodies, such as Unice, the European employers' federation, should be invited.

These contrasting attitudes are reflected in the rival agendas for the meeting. Many US

recommendations are bolder, fuller and more detailed than those from Europe. For example US business wants immediate negotiations to speed US and EU tariff cuts agreed in the Uruguay Round world trade talks, and duties on a variety of products to be abolished by 1997. European industry offers no firm proposals.

The US side calls for joint efforts to secure global agreements on air cargo liberalisation, competition policy, trade and development aid, corporate bribery and the regulation of industrial product markets. The Europeans endorse, as a general principle, closer co-operation on multilateral trade policy, but suggest few specific policy initiatives.

There is more common ground on technical and product standards. Both sides favour increased reliance on international industry norms and mutual recognition of each other's standards.

They agree on the need to set international rules on direct investment, and to liberalise public procurement markets worldwide. They also call for the elimination of anomalies in copyright, patent protection and corporate taxation.

The most lively discussions are likely to be about how to reduce the discrimination each side claims to face in the other's market. The Europeans are particularly concerned by US use of national security provisions and Buy American laws to stop them bidding for con-

EU-US trade links

Foreign direct investment in the US (1992 total \$42bn)

US direct investment abroad (1992 total \$48bn)

Europe Japan Canada Other Asia Latin America Other

Bilateral trade \$bn

1988 89 90 91 92 93 94 95

Source: US Department of Commerce, Database

US exports to the EU US imports from the EU

1988 89 90 91 92 93 94 95

Source: US Department of Commerce, Database

US exports to the EU US imports from the EU

1988 89 90 91 92 93 94 95

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Source: US Department of Commerce, Database

EU urged to press Beijing on copyrights

By Caroline Southey in Brussels

Music industry executives yesterday accused China of failing to implement a global copyright pact and urged the European Commission to take a firmer stand against Beijing for failing to stamp out piracy.

Executives from EMI Music, MCA, Polygram, Sony Music, Warner and Bertelsmann Music Group took their case to Sir Leon Brittan, EU trade

commissioner, as part of a campaign to implement the copyright pact. They also urged Sir Leon to press China for full market access during talks on Beijing's entry to the World Trade Organisation.

The copyright agreement was signed in February by the US and China after Washington threatened sanctions on \$1bn worth of Chinese goods. The pact, aimed at curbing piracy of compact and laser discs and computer software, now also includes

the European Union. "Since the agreement piracy has been as bad as ever. Enforcement has only been sporadic. We want the Commission to back us harder," said Mr Nick Garnett, director general of the International Federation of the Phonographic Industry (IFPI).

Sir Leon told the delegation that the Commission also wished to see the agreement respected, a Commission official said. "Our approach to enforcement is to pursue the

matter through multilateral channels and through providing funding and technical assistance to China," he said.

The Commission had already committed \$6.55m to help train anti-piracy officials, he said.

The music industry's principal demands are:

- Installation of coding systems in factories to ensure that all CDs manufactured in China carry a particular mark, or SID code.
- Reorganisation of enforcement agencies to stamp out corruption.

A ban on permits for reproduction, unless China's National Copyright Association, after referral to the IFPI, has given the go-ahead for a title verification.

● Full market access, including the right for foreign companies to distribute their recordings in China. The IFPI wants this to remain a non-negotiable item on the US and EU list of terms for China's accession to the WTO.

● Installation of coding systems in factories to ensure that all CDs manufactured in China carry a particular mark, or SID code.

● Reorganisation of enforcement agencies to stamp out corruption.

Guy de Jonquieres and Lionel Barber

Kohl eyes China business links

By Michael Lindemann in Bonn

Chancellor Helmut Kohl of Germany departs on his fourth visit to China this weekend where he will again attend signing ceremonies for several contracts amounting to several billion D-Marks.

The emphasis, however, will be on extending Germany's long-term contacts with China including plans to sell the ICE high-speed train and co-operation ranging from telecommunications to energy supply.

Also included on this Asian trip will be his first visit to Vietnam

and a stop in Singapore.

Travelling with Mr Kohl are 45 of Germany's leading industrialists from such companies as VW, Siemens, Krupp Hoesch, Bertelsmann and Lufthansa.

Three ministers - for economics, telecommunications and research and technology - will also be accompanying the delegation to discuss joint transport and infrastructure projects as part of Germany's plans to develop long-term co-operation with the Chinese. This process is being given considerable impetus by Mr Horst Tietzsch, the chancellor's former adviser

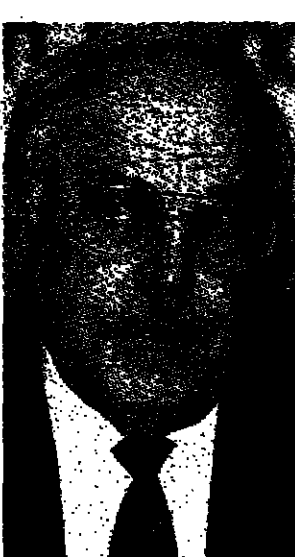
and now a board member at BMW.

Chancellor Kohl has also decided to visit the 196th Infantry division, part of the 24th army group, making him the first western head of government to inspect a military unit since the Tiananmen Square killings in 1989.

There is also speculation, which has been steadfastly denied, that military ties between the two countries are to be upgraded following the recent visit of a state secretary from the Bonn defence ministry, the most senior such visit since 1989.

Trade with China is booming and has been helped by two high-level Chinese visits to Bonn in the last 18 months. The two exchanged goods worth about DM25bn (\$17.5bn) last year but Germany is concerned that it is only China's fourth biggest trading partner.

While there are about 600 companies in which Germans have stakes, there is even greater concern in Bonn that Germany has only a 1.5 per cent share of direct investments in China, putting it in sixth place behind Hong Kong, Taiwan, the US, Japan and South Korea.



Kohl: military parade

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No. 000994 of 1995

IN THE HIGH COURT OF JUSTICE
CHANCERY DIVISION
COMPANIES COURT

IN THE MATTER OF
REGALIAN PROPERTIES PLC
- and -
IN THE MATTER OF
THE COMPANIES ACT 1985

NOTICE IS HEREBY GIVEN that an Order of the High Court of Justice, Chancery Division dated the 23rd October 1995 confirming the reduction of capital from £10,000,000 to £2,100,000 and the Minutes approved by the Court showing with respect to the capital of the Company as altered the several particulars required by the above mentioned Act were registered by the Registrar of Companies on the 23rd day of November 1995.

Dated the 10th day of November 1995

CLIFFORD CHANCE
200 Aldersgate Street
London EC1A 4J
Ref: KO
Solicitors to the Company

No. 000995 of 1995

IN THE HIGH COURT OF JUSTICE
CHANCERY DIVISION
COMPANIES COURT

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REGALIAN PROPERTIES (NORTHERN) LIMITED
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IN THE HIGH COURT OF JUSTICE
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COMPANIES COURT

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REGALIAN PROPERTIES (SOUTHERN) LIMITED
- and -
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Republican spotlight falls on Gingrich

By Jurek Martin in Washington

The Republican political spotlight was yesterday filtering more brightly on Congressman Newt Gingrich, the Speaker, following the decision of retired General Colin Powell not to seek the party's presidential nomination.

Mr Gingrich welcomed the news that Gen Powell was becoming a registered Republican on the grounds that it showed the party was "a big tent" capable of harbouring different points of view.

But he offered various dates for his own decision whether to enter the Republican race to challenge the clear leader, Senator Bob Dole, the majority leader. He mentioned the Thanksgiving Day holiday in two weeks, the middle of December and the end of the budget confrontation with President Bill Clinton, now unlikely much before the end of the year.

Many of the other nine declared Republican candidates insisted that Gen Powell's non-participation most benefited them. Senators Richard Lugar and Arlen Specter, both rank outsiders at this stage, insisted that they inherited the general's cloak of moderation and civility, though Mr Specter conceded he had run up a \$500,000 campaign debt and was hard pushed to continue.

Senator Phil Gramm and Mr Pat Buchanan both saw the race now as a clear choice between Mr Dole and one of themselves as the conservative standard bearer. Mr Lamar Alexander, the former governor of Tennessee, claimed that he was now the only candidate who was not a career Washington insider.

Mr Buchanan, who thought Gen Powell's proto-candidacy had exposed Mr Dole's vulnerability, regretted that he would not have the opportunity to confront the General over his moderate beliefs. In fact, Gen Powell



Gingrich: will he stand?

probably had the rightwing polemicist in mind when he answered with a flat "no" a question on whether he would support any Republican nominee next year.

But Mr Buchanan, citing both organisational and fundraising demands, said yesterday: "I don't think Newt's going to get in, it's too late on a lot of counts," an opinion shared by most commentators over the last 24 hours. Mr Alexander was also doubtful, joking that "Newt's already trying to be the speaker and the president at the same time."

But new polling evidence puts Mr Dole so far ahead of the present field that Mr Gingrich's hardcore conservative support may press him to run. One survey of Republicans out yesterday had the majority leader with over 40 per cent and no other candidate in double figures.

Most media comment regretted Gen Powell's decision not to seek the presidency next year and some did not rule out, as he did, an appearance on the Dole ticket or a run for the White House in 2000. Several noted the precedent of Mr Dwight Eisenhower, the last general to become president, who turned down an approach from President Harry Truman in 1948 and won the election of 1952.

Editorial Comment, Page 13

Mexican currency falls to a fresh low

By Leslie Crawford in Mexico City

The Mexican currency tumbled to a fresh low yesterday as the central bank and finance ministry officials held emergency meetings to examine what measures could be taken to halt the speculative attacks against the peso.

The peso weakened to 3.30 against the dollar, its lowest level since Mexico's financial crisis began with a botched devaluation last December,

before rallying marginally to 7.95 against the dollar at midday.

The currency was hit by the news that a group of Mexican exporters and big companies had abandoned a plan to create a \$50m fund to support the peso. "Other alternatives are being evaluated and it is hoped that conclusions will be reached in a few more days," the exporters said in a statement released through a public relations company.

Traders were also disappointed that

the central bank, with more than \$14bn of foreign currency reserves, had so far refused to intervene in support of the peso.

"The Bank of Mexico should have intervened two weeks ago when the currency started to weaken," said a senior banker in Mexico City. "It is frightening to see the peso collapse and to watch how the government freezes into inaction." He said confidence in President Ernesto Zedillo's economic team was waning.

The peso has failed to rally in spite of a stiff rise in interest rates this week to an annual rate of 54 per cent, or more than 10 percentage points above Mexico's anticipated inflation rate for the year.

Mr Carlos Diaz-Lladó, a senior partner at financial consultants Grupo Moneda, said the government had little option but to stay the course.

"Mexico's economic fundamentals are sound," he said. "There is no justifi-

cation for the peso's weakness."

The peso has fallen almost 10 per cent since Wednesday morning amid a series of market rumours - strongly denied by officials - ranging from the imminent imposition of exchange controls to the resignation of top economic policymakers.

Government officials said their resolve had not weakened and that they would wait for the markets to calm down rather than be pushed into rash policy decisions.

Guatemala poll looks free, the choice less so

Old faces have taken the shine off first election since democracy was restored, writes Edward Orlebar

Whoever wins Guatemala's presidential election this Sunday will, from January, lead the country's first government since 1960 that will have an end to the civil war clearly in sight.

The election is expected to be the country's freest since democracy was restored in 1985. It will be the first for 30 years not to suffer a boycott from leftwing guerrillas, who have declared a 14-day ceasefire to allow the poll to go ahead peacefully.

Yet enthusiasm for the poll - which will take place with congressional, departmental and mayoral elections - has been muted.

"This is in part because the choice of 19 presidential candidates is confusing for the electorate, more than 40 per cent of which is illiterate. It is

also that the line-up is littered with old discredited faces.

It includes a former defence minister who was fined in May by a US court because of human rights abuses; three other generals; an ex-president of the supreme court who has spent much of his campaign in hiding to avoid arrest on corruption charges; a former foreign minister and alleged architect of numerous coup attempts; and an ex-attorney general, who was remanded in custody under the last government for allegedly swindling his aunt.

Mr Alvaro Arzú of the rightwing National Advancement party has enjoyed a lead in the opinion polls, not always reliable in Guatemala, for most of the campaign. However, the latest suggest he may not win the 50

per cent of the vote necessary to avoid a run-off on January 7.

Mr Arzú is a fair-haired, blue-eyed scion of a wealthy Guatemala family descended from Basque immigrants who date back to the 17th century. A former popular mayor of Guatemala City, in his younger days he was briefly a member of the National Liberation Movement, a fervent anti-communist party.

He has developed a more conciliatory discourse in an attempt to change the party's elitist urban image to give it broader appeal. One of his closest advisers, Mr Gustavo Porras, is an anthropologist, formerly in exile, who is believed responsible for Mr Arzú's strong statements against the racial discrimination that characterises much of Guatemalan society.

The Guatemalan Republican Front party of the former military leader,

General Efraín Ríos Montt, has shown strong gains in the polls in the last few weeks - promoting its candidate Mr Alfonso Portillo into second place.

The 68-year-old general, whose 17-month de facto rule in 1982-83 has been described as one of the most brutal periods in Guatemala's history, could not run himself because of a constitutional ban.

An ill-managed attempt to keep the job in the family by promoting his wife as a candidate also failed, after it was judged that she was also banned as the spouse of a former head of state.

Mr Portillo, who was until a few months ago a Christian Democrat congressman, taught Marx's Das Kap-

ital as a leftwing university professor for eight years before a period in exile. In a party television advertisement, Gen Ríos encourages voters to support Mr Portillo because he shares his principles.

If he is to secure victory, Mr Portillo will need to achieve second place and forge an agreement with defeated candidates, for example the Christian Democrats, to garner the necessary support for the second round.

A leftwing coalition of unions and popular organisations, some of which are close to the guerrillas, has as its candidate a former central bank president, Mr Jorge Luis González del Valle, who has spent much of his professional life at the International Monetary Fund. Opinion polls suggest he has little chance of victory.

AMERICAN NEWS DIGEST

Van Gogh sold for \$26.95m

After the great success of Christie's auction of Impressionist and modern art on Tuesday night, Sotheby's had a much harder time finding buyers yesterday. The 15 paintings collected by the late Joseph E. Hazen, the Hollywood producer, did extremely well, bringing in \$51.8m, with only one unsold. But the general sale which followed was a disappointment, totalling \$51.83m for 73 lots, and with just 60 per cent sold by value.

Hazen provided the highlight, with \$26.95m paid for a forest scene by Van Gogh, "Sous Bois" (The thicket). It was painted just one month before Van Gogh's suicide and is scarcely one of his greatest works. Sotheby's was expecting bids of around \$10m, but two committed collectors chased each other up to the fourth highest price ever paid for the artist at auction.

There was then a sharp fall to \$5.8m paid for another Hazen painting, "La Rive" by Léger, while the same sum set the top bid in the general sale, for a portrait of a young peasant girl by Modigliani. The big disappointment was a collection of five Picassos and a Léger. Only one sold: a late Cubist Picasso of 1914 for \$5.18m.

Anthony Thornicroft, London

US wholesale prices decline

US wholesale prices fell unexpectedly in October, the government said yesterday, as food prices were steady, petrol prices slid and heating oil prices took their steepest plunge in almost four years.

The Labour Department said its producer price index fell 0.1 per cent last month after a 0.3 per cent increase in September. It was the third drop in five months and provided fresh evidence that inflation remains in check in the final months of this year. Prices of a variety of goods fell, including tobacco, fish and poultry. Vegetable prices showed the largest drop since January. Prices of raw materials rose, but at a slower pace. Car prices also increased. After factoring out food and energy costs, which can fluctuate widely, the closely-watched "core" PPI was steady last month after rising 0.2 per cent previously.

Reuters, Washington

Panday to be Trinidad premier

Mr Basdeo Panday, a 62-year-old lawyer and union leader, is to become Trinidad and Tobago's next prime minister, following an agreement between his United National Congress and a smaller party to break a tie in Monday's general election.

Mr Arthur Robinson, a former prime minister and leader of the National Alliance for Reconstruction, which won two seats in the election, says he will support a government headed by Mr Panday. The UNC and the incumbent People's National Movement each won 17 seats in the election.

In joining Mr Panday, Mr Robinson ignored an invitation from Mr Patrick Manning, the PNM leader and outgoing premier to discuss a possible coalition. *Carrie James, Kingston*

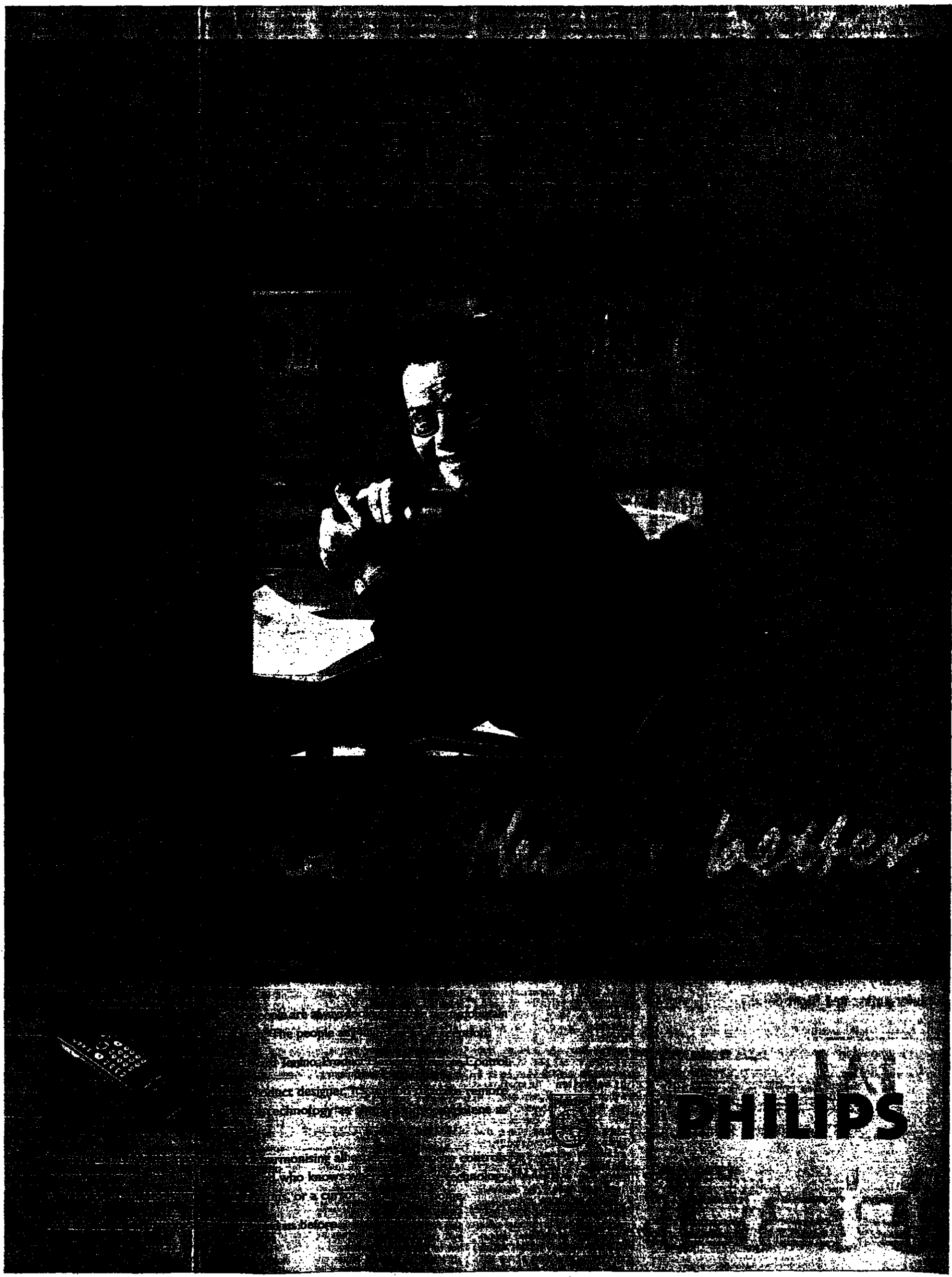
Shell boosts pipe settlement

Shell Oil and Hoechst Celanese have added \$100m to an \$850m settlement fund for 8m householders in the southern US to replace leaking polybutylene plumbing systems.

The original deal, proposed in July, was offered as settlement for a class action in Tennessee. But the two companies faced a second, parallel class action in Alabama. The move to increase the fund coincided with the decision by plaintiffs in Alabama to drop their case.

Shell said yesterday it also expected an agreement with DuPont, which would see the company pay a share of the \$850m settlement fund. DuPont was not part of the original settlement. However, like Hoechst, it made the raw material for the joints used in the faulty systems. Shell made the raw materials for the pipes.

Jenny Luesby, London



NEWS: ASIA-PACIFIC

Tokyo to close ailing loan groups

By Gerard Baker in Tokyo

The Japanese finance ministry was said yesterday to be near finalising a plan to liquidate the country's seven ailing housing loan companies.

The Nihon Keizai Shimbun, Japan's leading business newspaper, reported the scheme would involve the country's banks writing off the companies' bad loans in the current financial year which ends next March. It could include the use of public funds.

The proposals mark the most

important step yet in the resolution of the country's continuing financial crisis. If they are approved by banks and other financial institutions, they could be formally announced within the next month.

The housing loan companies are the most significant single headache facing Japan's banks. They were established in the 1970s to advance mortgage-backed loans to customers, but got carried away on a wave of property speculation in the 1980s and are now virtually bankrupt with bad loans of

more than ¥8,000bn (\$69.2bn).

Their main creditors are the banks which established them and the nation's agricultural co-operatives. Neither group is keen to take on alone the cost of liquidating them, a dispute at the heart of the problem.

The plan, as reported yesterday, calls for setting up a new company, financed largely by banks, but with the availability of some public money. This institution would take over the recoverable loans of the housing loan companies. Creditors, including the banks and agricultural co-operatives, would sell their claims to the new institution, which would dispose of the assets.

The bad loans would be handed back to the banks to be written off; the agricultural institutions would also have to shoulder some of the burden.

The bad loan write-offs are likely to result in losses for the leading banks in the current year, which will weaken their capital base. They will be allowed to replenish their capital by issuing preferred stock. If the proposal is acceptable

to the companies' creditors it will mark significant progress in the painful process of repairing Japan's damaged financial system. It was widely welcomed by industry observers.

"The resolution has come forward quickly," said Mr Paul Heaton, analyst at Deutsche Morgan Grenfell in Tokyo, "thanks to the effect of the Daiwa scandal and the Japan premium [an increased cost in borrowing abroad for domestic institutions]. It is very positive for the banking sector."

Australia jobless rate in third rise

By Nikki Tait in Sydney

Australia's unemployment rate increased for the third consecutive month, to 8.7 per cent, in October, while the estimate of total employment fell by 33,700.

The data was significantly weaker than most economists had been predicting, and provided further evidence that the Australian economy may be slowing more sharply than many observers had assumed. Market estimates had been for a modest growth in jobs during the month and a static unemployment rate.

According to Bankers Trust, there have been only two previous occasions outside a recession when consecutive monthly falls in jobs have been recorded in Australia. The unemployment rate, at 8.5 per cent in September, has now risen for three consecutive months, something which last happened in mid-1992.

"An economy growing at 3.5 per cent surely cannot be generating such a weak labour market. Accordingly, we need to reduce our growth forecast to somewhere close to 2.5 per cent," said Mr Chris Caton, chief economist.

Mr Paul Keating, Australia's prime minister, claimed the latest data was a temporary phenomenon. "What we've seen in the past is that whenever you see these large take-ups in employment, we've seen these pauses, until the economy catches its breath and moves along. At a 3-4 per cent clip, the economy is still going quite strongly."

With an election due within six months, the implications of the unemployment numbers are ambiguous. The rising jobless figure will give the opposition coalition scope for attack. "These are appalling figures," said Mr David Kemp, shadow employment spokesman. "Mr Keating has achieved rising unemployment, rising inflation and rising foreign debt."

Japan's banks thrown up for grabs

Gerard Baker on the likely after-shocks of a Sumitomo-Daiwa merger

Like the volcanic topography that surrounds it, the landscape of Japan's financial system is largely the product of periodic eruptions and earthquakes. This week the continuing after-shocks of the Daiwa Bank affair suggest the next big upheaval may already be in progress.

So far it seems one immediate effect will be the disappearance of Daiwa - likely to be merged with the larger Sumitomo Bank. This will create the biggest bank in the world. But the longer-term implications are more far-reaching and could result in the biggest upheaval of the system in the post-war period.

A Daiwa-Sumitomo merger would open up a rift among the country's hitherto roughly equal leading banks. The six

largest city, or commercial, banks are remarkably similar in scale. By total assets they are all bunched between DKB at ¥47,000bn (\$403bn) and Mitsubishi at ¥43,000bn. But next year that cosy club is already set to be shattered. Mitsubishi will break from the pack by merging with Bank of Tokyo, which is in the next tier of financial institutions. The new bank will have assets of more than ¥61,000bn. A Sumitomo-Daiwa bank, which would be about the same size, would put the two merged companies in their own league. That would leave the other four former proud members of

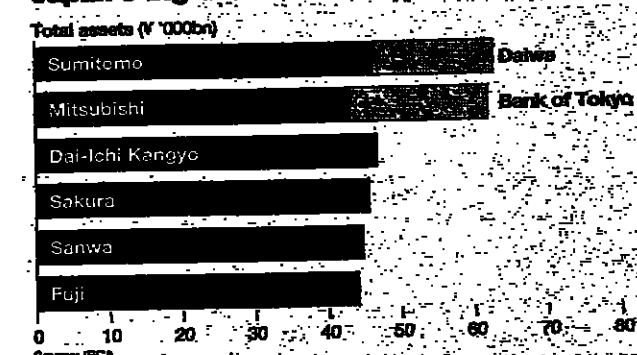
the Big Six - DKB, Sanwa, Sakura and Fuji - as a rather less impressive Middle Four. That alone is incentive enough for them to search for partners. This week Tokyo has been alive with rumours of the big banks eyeing possible candidates. On Tuesday, Mr Toru Hashimoto, the head of the federation of bankers' associations and president of Fuji Bank, said consolidation was likely. "There is a possibility that the (Sumitomo/Daiwa) merger plan could trigger another merger and other moves towards the industry's re-organisation."

But most intriguing is not simply which new alliances may form, but how those alliances could alter the contours of Japan's heavily regulated financial environment.

For most of the post-war period Japan's financial institutions have been rigidly segregated into their various specialist areas - city banks, long-term credit banks, trust banks, regional banks and brokers - all operated behind high regulatory walls. But in the last five years, through accident and design, those walls have started to crumble.

Two years ago the finance ministry gave banks the limited right to conduct securities business and permitted brokers some reciprocal banking rights. From later this year city banks will be allowed to open trust bank subsidiaries

Japan's big six



which may engage in some parts of the trust business, including fund management and loan trusts.

But that deregulation has been controlled, cautious and slow. Always anxious to avoid the risk of instability, the ministry has kept the pace of liberalisation in check. But now the unfolding crisis is forcing the pace.

Two years ago, Daiwa Bank itself was permitted to buy Cosmo Securities, an affiliated broker, which had fallen into financial difficulty. In the process it became the first bank to run a fully fledged broker.

Then last year, a similar concession was granted to Mitsubishi Bank, when a related company, Nippon Trust, a trust bank, had to be rescued from near-collapse. Mitsubishi was allowed to continue the trust

banking operations. Should Sumitomo buy Daiwa, it is virtually certain that it will be allowed to take over Daiwa's own trust banking licence.

While the justification for these was that they were exceptional cases, the more such cases emerge the harder it becomes for the authorities to resist a wider breakdown of the regulatory barriers. In any case the ministry has little choice. It wants to hasten a consolidation of the banking sector and the only incentive it has to persuade banks to take over ailing institutions is that they will receive another licence.

"I think you will now see real movement towards consolidation, not between institutions of the same type, but between institutions of different categories," said an official

Sri Lanka takes on 'horrendous burden' to push out the Tigers

Need to step up military operations will leave budget deficit of 9.3% of GDP, Mark Nicholson writes from Colombo

The single-mindedness of the Sri Lankan government in its military drive to evict the separatist Tamil Tigers from their Jaffna stronghold and the risks to this enterprise are evident in this week's budget.

What Mr G. Peiris, deputy finance minister, called the "compelling need to intensify military operations" will leave a budget deficit this year of 9.3 per cent of gross domestic product, against a targeted 7.5 per cent. High defence spending will keep the budgeted shortfall near 8 per cent next year, with Rs28bn (\$718m) set aside for military costs (4.9 per cent of estimated 1996 GDP).

Two military campaigns against the Liberation Tigers of Tamil Eelam since summer, the latest a three-week-old push towards the Tiger-held Jaffna city, have placed what Mr Lakshman Kadirgamar, Sri Lanka's foreign minister, this week called a "horrendous burden" on the island's small economy.

"But," he said, "there are things you have to do, even if you can't quite afford them."

Sri Lanka can barely afford its latest war. Claiming no scope existed for deep spending cuts and that few other sources of revenue were available, Mr Peiris has banked on earning Rs21bn from state asset sales and other forms of "public sector reform" next year.

But, a Colombo-based economist said, "It depends almost entirely on privatisation proceeds. If they don't come through, it could be really explosive. The government would have no choice but printing money and inflation."

Raising such a sum from a privatisation programme which last year garnered just Rs2.6bn of a targeted Rs13bn will be difficult. The figure is almost twice that which the previous United National Party administration managed through its own state asset sales over five years between 1989 and 1994. The People's Alliance coalition government must also contend with likely union opposition to the sales, the danger of political opposition from leftist parties within the ruling coalition and a listless stock market currently devoid of buying interest.



A Sri Lankan soldier prepares to fire at Tamil rebels in a northern jungle village; it is a war Colombo can barely afford

There are other risks, military and political, to the government's expensive armed drive in the north. The first arises in actually securing Jaffna from the Tigers, the apparent goal of the offensive.

The broad political aim is to deprive the LTTE of its logistical base and the symbolism of holding territory in the name of a *de facto* Tamil homeland. At the same time, President Chandrika Kumaratunga wants to persuade the LTTE and the island's Tamils in general that they have no option but to back devolution proposals tabled in August, while satisfying hard-line members of Sri Lanka's majority Sinhala

ing at which the LTTE has shown it excels over the 12 years of the island's ethnic conflict.

There is also the question of whether, and how, the political benefits of a victory in Jaffna will actually infuse energy into Mrs Kumaratunga's ambitious devolution proposals, which would create a form of federalism giving Tamils in the north and east, and other regions in the island, elected Regional Councils with considerable governing autonomy.

These proposals need a two-thirds majority in parliament before moving to national referendum. Proponents of the devolution package suggest a notional timetable for the proposals which would see them debated in parliament in the first quarter of next year, voted on by April or May, leading, they hope, to the first regional council elections before the end of next year.

But while the far-reaching devolution proposals have secured support from Tamil and Moslem parties, the main opposition UNP has yet to offer the support Mrs Kumaratunga requires. Its leaders say the party is unlikely to back the proposals without significant amendments.

Neither is it clear that any military success in the north would necessarily spur their support. "At the moment, one can't see the political and military sides of the government's strategy coming together," says an independent political analyst in Colombo. "For the next few months, it seems both wheels will spin separately."

If so, then uncertainty may continue to cloud both Sri Lanka's political and security position for several months, even if the army plants a flag in the centre of Jaffna. Many economists, businessmen and certainly brokers on the Colombo stock exchange believe this will keep domestic and, particularly, foreign investors on the sidelines, where they have stood for much of this year.

That would bode ill for Mr Peiris' highly ambitious privatisation plan. "It's good that privatisation is finally gathering pace," says one Colombo equity analyst. "The trouble is it will keep hitting a brick wall of bad sentiment."

Privatisation will have to work out or there is a danger of high inflation

holding territory in the name of a *de facto* Tamil homeland.

At the same time, President Chandrika Kumaratunga wants to persuade the LTTE and the island's Tamils in general that they have no option but to back devolution proposals tabled in August, while satisfying hard-line members of Sri Lanka's majority Sinhala

but military analysts believe a danger exists that the final thrust could incur far higher army casualties as troops encounter booby-traps and tough street-by-street fighting in a city the Tigers have held for more than four years.

Holding Jaffna could also be costly, leaving the army vulnerable to the guerrilla fight-

ASIA-PACIFIC NEWS DIGEST

Hyundai chief in probe over fund

South Korean prosecutors yesterday questioned the country's best known tycoon, Mr Chung Ju-yung, founder of the Hyundai Group, as they sought to discover the source of former president Roh Tae-woo's \$650m slush funds.

The 79-year-old honorary chairman of the Hyundai empire, who is in fragile health, was supported by an aide as he walked into the prosecutor-general's office.

Mr Chung, a South Korean corporate icon, was an unsuccessful candidate in the 1992 presidential election when he set up his own party to challenge President Kim Young-sam. Later, he was given a suspended jail sentence for diverting his group's money to finance his campaign.

Prosecutors also questioned the former head of Saengyong and heads of the Doosan, Haitai, Kolon, Kohab and Hyosung groups. *Reuters, Seoul*

Cambodian party launched

Cambodia's former finance minister, Mr Sam Rainsy, expelled from his political party and parliament earlier this year in retaliation for his tough anti-corruption stands, launched a new opposition political party yesterday.

The two deputy leaders of Mr Rainsy's new Khmer Nation party are defectors from the country's two ruling parties and Mr Rainsy said he expected more political leaders to follow suit in the run-up to Cambodia's next national election, scheduled for 1998.

The Cambodian government, under heavy international criticism for growing political intolerance, said it would do nothing to hinder the new party. But it claimed Mr Rainsy had not fulfilled all the legal requirements necessary to form a new party. Mr Rainsy said he had received warnings telling him not to form the party. *Ted Barlocks, Bangkok*

Plan for Mekong River area

The six countries of the Mekong River region said yesterday they planned to adopt more market-oriented reforms to attract foreign investors to the area running from China's Yunnan Province to southern Vietnam.

"It is evident the success of the project depends significantly on an open global trading system and the ability to attract capital from all parts of the world," Mr Sumet Tantivejikul, secretary-general of the National Economic and Social Development Board of Thailand, told a two-day conference on the project in Manila.

Besides China and Thailand, other countries involved in the project are Cambodia, Laos, Burma and Vietnam.

Mr Tantivejikul said maintaining realistic exchange rates, low inflation and budgetary discipline would enable the sub-region to reach its full potential.

Burma, Laos, Cambodia and Vietnam all appealed for more funds for the private and public sectors for transport, telecommunications and power projects in the growth areas. *Reuters, Manila*

Shell agrees Pearl River study

China Petroleum Development, part of the Royal Dutch/Shell group, yesterday signed a joint study agreement with the China National Offshore Oil Corp for a block in the Pearl River mouth basin. Shell officials said.

The block covers 25,000 sq km and waters ranging from 200-3,000 metres deep, one official said. This is the first time China has granted a block in water deeper than 200 metres.

The eight-month study includes technical, geological evaluation as well as engineering and development studies.

Mr Peter Burri, Shell Greater China managing director, said the venture was valued at "a few million dollars". Shell, which has a part of two wells now producing oil in the Pearl River mouth area off southern Guangdong Province, expects production from these will reach 100,000 barrels a day in 1996. *Reuters, Beijing*

Defiant N

Egypt privatises suffers fore

Global banking m

Defiant Nigeria splits Commonwealth

By Michael Holman
in Auckland



Delegates at the Commonwealth summit in Auckland, New Zealand, were last night uncertain and divided as to how to respond to Nigeria's eye of summit confirmation of death sentences passed on Mr Ken Saro-Wiwa and other minority rights campaigners. The Commonwealth's three military regimes may be warned that they could risk suspension if they fail to make rapid progress to democracy, said diplomats.

Gambia and Sierra Leone are necessary but several have reservations about including the threat of expulsion from the Commonwealth. Details of what Chief Emeka Anyaoku, Commonwealth secretary general, yesterday called "an action plan" will be finalised when leaders attend the traditional weekend retreat.

Measures being considered include visa restrictions, regular reports on human rights abuses, coupled with greater efforts to strengthen democratic institutions and assistance in transition programmes. Other possibilities being canvassed include a sports boycott but there is little support for economic sanctions of the sort employed against South Africa.

President Nelson Mandela, attending a Commonwealth summit for the first time, and President Robert Mugabe of Zimbabwe, are expected to play leading roles in efforts to persuade the Nigerian regime to commute the sentences. But South Africans remain reluctant to threaten Nigeria with expulsion, arguing that it could be counterproductive.

When he arrived in Auckland last night, Mr Mandela refused to be drawn on what measures might be taken to bring about a reprieve for the condemned men, as well as shorten the three-year transition to civilian rule promised by Gen Sani Abacha, the country's military leader. "I am anxious to save lives," he said, but did not elaborate. Although Nigeria is now the

focus of Commonwealth concerns, the issue of French nuclear testing in the Pacific may yet lead to sharp exchanges between Britain and Australia when the formal sessions get under way behind closed doors after this morning's opening ceremony. Mr John Major's robust defence of Britain's refusal to condemn France has been accepted with unexpected equanimity by his host, Mr Jim Bolger, the New Zealand premier. But, traditionally, the host at summits plays the role of conciliator, and Mr Bolger may be leaving the tough talking to his regional neighbour, Australia.

Whether the conference communicate which will be issued at the end of the summit on Monday can accommodate the wide gap between Britain on the one hand, and Australia, New Zealand and other Pacific Ocean countries is uncertain. British officials have made it clear that they are prepared for a scrap between Mr Major and Mr Paul Keating, his combative Australian counterpart. "If someone wants a row, they'll get one," said a British official.

Britain is also prepared to stand isolated should Australia and other countries insist that the communiqué condemn French testing. "If that is the way the communiqué goes, we won't be associated with it," said the same official. During the review of international affairs that takes place today, Mr Major is



Zimbabwe's President Mugabe is greeted by New Zealand premier Jim Bolger

anxious that discussion does not get bogged down in a dispute over nuclear testing, and will call for further measures to resolve the debt

burden of developing countries, support Commonwealth efforts to combat money laundering and drug smuggling, and discuss

ways in which international institutions, including the United Nations, can be reformed. Editorial Comment, Page 13

Egypt private venture suffers forced-landing

James Whittington on how an airline went from profit to bankruptcy after the state stepped in

It has been a bad year for the owners of ZAS, once Egypt's largest and most successful private airline. After a bitter and controversial dispute over traffic rights with Cairo's aviation authorities and the national carrier Egypt Air, the company, publicly declared bankrupt last month, has wound down its business, dismissed its staff, and is seeking to clear outstanding debts by selling its remaining four aircraft, offices and other left-overs.

While there is nothing new about a small international airline collapsing under financial pressures, the circumstances surrounding ZAS's demise underline some of the difficulties faced by the private sector when it tries to compete with Egypt's huge state corporations.

It also serves to show why the public sector remains the dominant force in the Egyptian economy, in spite of four years of reforms - backed by the International Monetary Fund and World Bank - and an official commitment to privatisation.

ZAS (Zarkani Aviation Services) was set up as Egypt's first private airline by Mr Amir Zarkani and his two brothers, Sherif and Sami, in 1982 as a non-scheduled cargo carrier. As one of only two Egyptian airlines at the time, there was plenty of work to go round and it quickly expanded. In 1987, to keep up with the boom in tourist traffic, it won a licence to carry charter passengers to and from Europe. A year later, domestic flights began and then a number of Gulf routes were opened up. All permits were granted, however, with a warning that the airline should not compete directly with

Egypt Air's scheduled flights. At its peak in 1992, ZAS was making good profits from carrying about 4 per cent of Egypt's international passenger traffic and 11.5 per cent of domestic flights - compared with 35 per cent and 65 per cent respectively carried by Egypt Air. It employed 1,500 people and ran a fleet of 14 aircraft with an annual turnover of about \$80m. In the same year it was featured in the local press as Egypt's private sector high flier.

In 1994, however, a year after Egypt's tourism sector was hit by the threat of Moslem militant attacks, the ground rules suddenly changed and ZAS

Bank of Egypt, to take over. With disputed debts of between \$60m and \$90m, of which \$40m is a loan from the National Bank, the original plan was to sell and re-launch the company. After no serious investors came forward over the summer, the bank announced an auction of the company's assets. By the end of the deadline for bids last week, however, virtually everything remains unsold. Meanwhile, the Zarkani brothers have been banned from travelling abroad.

Because President Hosni Mubarak, a former air force pilot, takes such a close interest in aviation affairs and approves all senior appointments in state bodies, the ZAS affair is charged with political sensitivities.

"A taboo has grown up around ZAS because it's an embarrassment to those involved," says one observer. "What's worse is the problem won't go away. There is little appetite in the private sector to buy the aircraft and a question mark remains over tax and social security liabilities for anyone who buys the other assets."

Although most observers blame Egypt Air's distaste for competition, some argue that ZAS helped bring the case on itself. "ZAS gave the rope to the government to put round its neck," says one big tour operator in Cairo. "Although the airline started off extremely well it became too pushy and arrogant. You don't do this if you want to be successful in the private sector in Egypt."

Meanwhile, Egypt Air has announced a big expansion plan to keep up with the recovery in tourism this year.

Most observers blame Egypt Air's distaste for competition

found itself in increasing difficulties. The Zarkanis were accused of violating their licences and mismanaging the airline.

On these grounds the Egyptian Civil Aviation Authority began preventing ZAS from using many of its foreign and domestic routes - starting with a ban on the use of Cairo airport. At the time, Mr Sayid Abdel Monem, former chairman of the ECAA, said his job was to protect the national airline which was making huge losses - an accumulated \$118m since the Gulf war in 1991.

By March of this year, the company had to close down. It sent back all aircraft it did not own and the Zarkanis stepped aside to allow their biggest creditors, the state's National

Morocco and EU near to trade accord

By Route Khalaf in London and Caroline Southey in Brussels

EU member states yesterday inched closer to an association agreement with Morocco following last-minute adjustments to the terms under which agricultural products can enter the union.

EU foreign ministers will consider the latest proposals at a specially convened meeting in Brussels today. A deal would end three years of negotiations and resolve objections by some member states to concessions being offered to Morocco on cut flowers, tomatoes and sardines.

EU officials have warned that failure to reach agreement today could throw the association accord into question and jeopardise the Euro-Mediterranean conference to be held in

Barcelona on November 27 and 28.

Association accords with countries on the southern flank of the Mediterranean are at the heart of the EU's strategy to enhance stability in that region. Only Tunisia and Israel have so far reached deals and getting Morocco on board has not been easy.

The EU Commission last month solved a six-month fishing dispute with Morocco which paved the way for an association deal aimed at promoting political co-operation and creating a free trade zone with the EU within 12 years. But foreign ministers from Belgium, the Netherlands, Portugal and Germany blocked the deal at a meeting 10 days ago.

EU officials were hopeful that concessions to Germany and the Netherlands on cut

flowers, Portugal on sardines and Belgium on tomatoes would be sufficient to break the impasse.

"It is ridiculous that this agreement can be held up any further over such minor points," an EU official said.

Under the new deal Morocco would be allowed to export 5,000 tonnes of cut flowers. But these could only enter the union between mid-October and mid-May and may be phased in over several years.

The compromise on tomatoes scraps a 10,000 tonnes allowance for April but increases the total Moroccan export allowance to 150,000 tonnes. This would be allowed to enter the union between the end of October and the end of March. The ministers are also expected to agree to abolish tariffs on canned sardines. Portugal,

which objected because of the effect it would have on local production, is expected to be given a Commission commitment to help fishing industries affected by the deal.

EU-Moroccan ties reached their lowest point this year when the two parties failed to agree on a new fishing accord allowing up to 750 EU fishing boats, most of them Spanish, to continue to fish in Moroccan waters. While the EU and Morocco continued to negotiate in the last six months, the boats have been barred from Moroccan waters, putting in jeopardy 40,000 jobs in Spain.

The fishing accord was supposed to be a side deal, negotiated separately. But so difficult were the negotiations and so adamant were Rabat and Madrid that Brussels decided that the only way to get a deal was

to link the two. Morocco could then give a little on fishing and make it up through better access for its farm products.

The fishing deal finally reached in late October seemed to satisfy both camps. Morocco had been seeking a cut of 65 per cent in the octopus, squid and shrimp caught by EU vessels and up to 50 per cent for other species.

Although details have not been made public, it is believed that the agreement provides for cuts up to 40 per cent in the first three categories and about 30 per cent for the rest. The EU's yearly financial contribution of Ecu102m (£85m) is expected to be raised by 20 to 30 per cent. Morocco also won a demand that, within four years, EU vessels land 30 per cent of their catches in Moroccan ports.

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NEWS: UK

Panasonic in trailblazing union compact

By Robert Taylor,
Employment Editor

Panasonic, the consumer electronics offshoot of Matsushita of Japan, yesterday reached agreement with European trade unions on creating a works council for all of its 10,000 employees across the continent.

This is the first such deal negotiated by a Japanese company based in Europe. "The agreement reflects our basic business philosophy of which collective wisdom is a basic principle," said Mr Seinosuke Kuraku, the company's managing director in Europe.

Other transnationals from Japan are expected to follow Matsushita's example in response to the European Union's controversial legally enforceable directive. This requires all companies employing more than a thousand workers, with 150 in at least two member states, to create a transnational consultation and information bodies for their employees.

The new agreement will apply to all workers at Panasonic (including the 3,500 workers it employs in the UK) even though the UK has opted out of the works council directive after refusing to sign the social chapter of the 1991 Maastricht treaty.

Mr Charlie McKenzie, national officer with the British AEEU engineering workers' union who led the talks on behalf of the European Metalworkers Federation, welcomed the deal and said it was the first "legitimate" agreement reached with a Japanese company in Europe.

The unions refuse to accept the consultation forum established this year at Honda as a genuine works council.

Earlier this week GKN, one of Britain's largest engineering companies, negotiated a works council agreement with unions representing its 23,000 employees in Britain and the rest of Europe.

"The GKN decision will make a big impact on the rest of engineering in Britain," said Mr Peter Reid, European relations director at Britain's Engineering Employers' Federation. "They are a key company and the fact they are negotiating a works council will have a knock-on effect."

The federation plans a campaign early next year among its member companies which is designed to assist them on when to establish consultative works councils for their employees in line with the EU directive.

The EEF's move reflects the new pragmatic attitude of British employers to works councils after a long period of hostility and it suggests they no longer regard the UK's opt-out from the social chapter of the Maastricht treaty as an effective obstacle to the spread of company-wide information and consultation committees.

The high public profile by the EEF over works councils also follows the disclosure last night by Mr Reid that half a dozen other engineering companies in Britain are negotiating information and consultation committees for their employees while "a large number of others are actively considering" creating such bodies.

The EEF estimates that 66 of its UK members will be affected by the directive. Up to 1,000 subsidiaries in the UK owned by non-UK companies which belong to the EEF will also be covered by the directive despite the UK's opt-out from the directive under the social chapter of the 1991 Maastricht treaty.

The agreement reached at Electrolux, the Swedish white goods group, is held as a model by both employers and trade unions of what can be achieved.

Mr Reid said this had allayed earlier employer fears that the works council would be used by union militants to develop a European-wide collective bargaining system.

Airline-style leasing spreads to railways

By Charles Batchelor,
Transport Correspondent

It took more than two years and approaches to more than 300 companies around the world to put together the £1.8bn (\$2.8bn) deal which has transferred British Rail's rolling stock to the private sector.

For the government the sale of the three rolling stock leasing companies ("rosco's") which own BR's 11,000 locomotives and carriages represents the first significant breakthrough in attempts to bring the rail network into private ownership.

"Leasing has revolutionised the financing of our railways," said Sir George Young, transport secretary. "It is now set to do the same for our railways. From today we can expect open and imaginative competition to finance further investment in Britain's railways."

The sale of the three rosco's is intended to open new avenues of private sector funding and free the railway from the constraints imposed by the annual

	PORTERBROOK	ANGEL	EVERSHOLT
Consortium	Chatterhouse Capital Partners, management and employees	Pridmore & Associates, Babcock & Brown (UK), Nomura International	Candover, Electra Fleming, Alpinvest, Advent, BZW Private Equity, Garmore, Royal Bank of Scotland, management and employees
Turnover	£267m	£280m	£240m
Profit before interest and tax	£90m	£107m	£111m
Average age of rolling stock	16 years	16 years	16 years
Bid	£267m	£272.5m	£280m

including £20m dependent on delivery of year 11 locomotive order

Source: Henshaw

public sector finance round. By dividing the BR fleet between three companies of similar size, the government hopes to inject competition not only into the financing of railway rolling stock but also into the way it is operated and maintained.

The rosco's also overcome the problem caused by the mismatch of rolling stock life,

with the seven-year terms which the government has said it is seeking for the franchises. Franchisees would be unwilling to buy new trains if they had to write off their costs over only seven years.

There is little doubt that investment in railways attracts customers. In the three years since British Rail modernised the Chiltern Line, which carries

commuters from Aylesbury and High Wycombe into London, passenger numbers have risen by 60 per cent.

The Chiltern Line improvements - new rolling stock and signalling - were financed from revenues generated during the economic boom of the late 1980s. But all too often BR has had to put off investments in new rolling stock to fund

long-delayed maintenance or upgrading in some other part of its ageing network.

With the average age of railway rolling stock at 17 years there are many lines which desperately need new trains. Gatwick Express carries visiting business people and holidaymakers into central London in as much style as it can manage with carriages which are 20 years old and locomotives approaching their 30th birthday.

By channelling ownership of the rolling stock through leasing companies, the government will relieve the lightly capitalised train operators from the burden of buying and upgrading their own trains.

But the government also expects the rosco's to squeeze their maintenance costs by greater efficiencies. It has set a target of a 3 per cent reduction of maintenance costs in real terms each year, a goal which Mr Roger Mountford, the Hambros Bank director responsible for the sale, estimates will mean savings of £400m in the next eight to 10 years.

Steel giant warns of threat from state aid to Irish rival

By Kevin Brown,
Chief Political Correspondent

British Steel, a former state company, has warned ministers that it will probably have to close a plant in northern England with the loss of up to 1,000 jobs if the government fails to block proposals for EU aid to its tiny competitor in the Republic of Ireland.

British Steel told the trade and industry department in London before crucial European Union talks earlier this week that the proposed deal posed a serious threat to its medium section plant at Shelton.

The plant employs 400 workers and provides at least 600 jobs to local suppliers and hauliers. "We have told the government that Shelton will be in the front line if the [Irish] deal were to go through," a senior British Steel official said.

British Steel fears that ministers will be unable to resist

pressure from Dublin to withdraw their objections to a deal which would provide a £27m (£43.6m) subsidy to the troubled Irish Steel Company, which runs a single plant in County Cork in the south of the Republic.

The deal, which requires approval from the EU council of ministers, is intended to repair the company's finances ahead of its sale for a nominal £1 to the Indian company Ispat International.

The proposal is opposed by the British and Luxembourg governments, which have argued strongly for tough production limits to prevent Irish Steel expanding output at the expense of competitors in both countries.

Mr Tim Eggar, the British industry minister, refused to agree to the deal at the last EU industry council next month. But he is expected to hold further talks on production limits with the Irish government shortly.

Mrs Margaret Beckett, the opposition Labour party's shadow industry minister, claimed that the British government was considering "caving in" in the face of the Irish government's insistence that only higher production can save the Cork plant.

"The [British] government pays lip service to the need to improve UK competitiveness while it is apparently willing to sanction the subsidy of an uncompetitive steel plant," she said.

"Given that the international steel market is glutted, it makes no economic sense that the EU should be subsidising a steel plant whose record is one of a clear lack of competitiveness."

Mr Eggar has said he is hopeful that a deal can be reached before the next EU industry council next month. Irish ministers claim that the UK has failed to match Irish flexibility in negotiations through the EU.

Spanish incentives may woo English hi-tech company

Financial Times Reporters

Mr William Waldegrave, chief secretary to the Treasury, is to decide shortly whether to hand out a large slice of Britain's regional development budget to persuade one of the country's fastest growing technology companies not to build a new £100m (£157m) plant in Spain.

Privately owned Interconnection Systems, based in South Shields on Tyne-side, is Britain's biggest maker of printed circuit boards for the electronics industry. It has applied to the Scottish Office for a £20m grant to site the plant in central Scotland, rather than build at the Andalucía science park in Málaga where the company has been offered the prospect of a grant at least twice the size.

The application has been sent to the Treasury because of its size. If it were granted, the sum would be one of the biggest handed out to a UK company for an expansion within a UK development area.

The decision over possible grant aid for the new plant - which could create 1,000 jobs - could come as soon as today.

Mr Ivan Bradbury, Interconnection's chairman and majority shareholder, has made clear he favours Spain. He may make the new plant the company's administrative and research headquarters - which would be a blow to the north-east after a wave of large projects including expansion by Fujitsu and Siemens.

Mr Felipe Romero, director-general of the Málaga science park - a joint venture between Andalucía's regional government and Málaga city - said incentives for the Málaga site were favourable compared with other EU locations.

Fine of \$126,000 appals fund manager

By Nicholas Denton in London

A private client fund manager which was yesterday given the largest fine issued by Imro this year has strongly criticised the way it regulates the investment management industry. Imro is the self-regulating organisation for fund managers.

Warne Investment & Financial Services, a London-based subsidiary of James Finlay, formally accepted eight charges that it breached Imro's rules and other guidelines, and agreed to pay the fine of \$20,000 (\$126,400).

But Warne, with £100m under management, said its customers - none of whom had complained - had been unnecessarily alarmed by Imro's heavy-handedness. "We are not rogues and yet we are being treated punitively," said Mr Bill Stevens, managing director.

Mr Stevens said Warne, which had set aside a provision of £25,000, had been "flabbergasted and outraged" at the \$20,000 fine, which exceeded its annual profits. "They come along and they decimate you," he said.

Warne's main infraction arose out of its involvement as an underwriter in 1992 of a £20m rights issue by Burnfield, an engineering company. It sold Burnfield shares to 20 customers without informing them it was taking a profit on the transaction as well as underwriting commission.

Warne said it sold the shares at the market price and had not charged customers commission. But it accepted it had not made sufficiently clear its interest in the transaction. Another charge relates to preferential treatment given to the wife of a director. Approximately £1,000 of shares in a new issue, which was oversubscribed, were allocated to her before other customers.

But financial services companies are increasingly complaining about the cost of complying with the comprehensive array of regulation intended to protect consumers.

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Holiday authorities to capitalise on region poised to be 'driving force in world travel'

Tourism chiefs push 'lively' Britain in Asia

By Scheherazade Daneshkhu
Leisure Industries
Correspondent

Britain is targeting tourists from Asia because the region "is poised to become the driving force in world travel," said Mr Anthony Sell, chief executive of the British Tourist Authority, which promotes Britain as a holiday destination.

"If we are to capitalise on the growth of Asia... we must make Britain appear more lively and exciting," he said. When Japanese tourists were asked by the authority's researchers to select the colours they associate with

Britain, they chose grey for London's skies and brown for the country's old-fashioned sense of tradition and history.

International travel from South Korea, Taiwan, Thailand and Malaysia is growing at three times the world average. Some of this growth was reflected in a 15 per cent increase last year in the number of visitors - 1.4m - from the Far East to Britain. The amount they spent also increased, by 14 per cent to £1.1bn (£1.73bn).

Although the number of Far Eastern visitors accounted for only 7 per cent of the 21m tourists to Britain last year, the amount they spent

comprised 11 per cent of the total of £9.9bn spent. Just under half those visiting Britain from Asia and the Far East are from Japan, followed by Hong Kong and India.

Britain's global share of the Asian market was being threatened by the growth of intra-Asian travel and by Australia, said Mr Sell. The increase in travel from the region is being fuelled by young people who account for 80 per cent of the outbound market and range from backpackers and language students to high-spending and successful careerists.

Success for Britain's drive into the area depended on marketing Britain as a fashionable place to visit and promoting London as a youthful and exciting city at the centre of design, fashion and live music. A poster campaign depicting pop star Fay Wong dressed as a Beefeater in a mini-skirt had been particularly successful in getting this message across, said the BTA.

The BTA is also appealing to the language school market by sending trade missions for language school operators, such as to Taiwan and Korea last year, to promote Britain as the prime educational



Fun city: Fay Wong dons a Beefeater's hat to persuade Hong Kong tourists that London is lively and exciting

destination in Europe and the best place in the world to learn English.

Mr Sell said it was important to target the first-time visitor to Europe by positioning London as the gateway to

Europe from the Far East. "We are saying that we understand the first time traveller from the region may want to visit lots of cities in Europe but we want to make London the primary port of call."

UK NEWS DIGEST

Glaxo fails to restrict tax powers

Glaxo Wellcome, the global pharmaceuticals group, yesterday failed in a High Court attempt to restrict the powers of the UK Inland Revenue to collect back tax from multinational companies. Although Glaxo may appeal against the ruling the British government has signalled that as a result of such challenges it will change the law after the Budget to make sure that the Revenue's powers are protected.

The ruling does not mean Glaxo necessarily has to pay more tax - but that the Revenue has the right to go back over transactions in the past to see if the company has fairly allocated its taxable profits to the different countries in which it operates. Most analysts said that the tax issue did not appear to be a material concern as the company had already made provision for any tax charge. If Glaxo was eventually required to pay more UK tax it was also likely to be offset by a lower foreign tax charge.

"We are fully provided for. We have not relied on a positive outcome in this case when making our tax provision," said a spokesman. Glaxo Wellcome's share price closed down 18p at 857p on much larger than normal turnover.

The ruling marks a significant victory for the Revenue in its campaign to make sure that multinational companies do not use "transfer pricing" arrangements to concentrate their profits in low tax countries. Transfer pricing is the mechanism whereby multinational groups calculate the cost of supplying goods and services to their own subsidiaries in different countries. Estimates of the amount underpaid to the UK by multinationals as a result of unfair transfer pricing has been put as high as £1bn to date.

Jim Kelly, Accountancy Correspondent

passengers, will not result in any noise increase. They say the increased number of passengers will be carried in bigger and quieter planes.

Michael Skapinker, Aerospace Correspondent

British Gas quits quality award scheme

British Gas, the former state-owned utility, is to withdraw from the Charter Mark scheme, although it may continue to apply for the government-sponsored service quality award through four new divisions. The move was seized on by the company's critics yesterday as an indication that British Gas feared it would be stripped of the mark it was awarded in 1993 following a wave of complaints from customers. British Gas said it had restructured itself into four divisions and it was for them to decide whether to join the scheme.

In the two years since British Gas won the award, dissatisfaction with the company has soared. Last month the Gas Consumers' Council said that complaints about service had more than doubled in the first eight months of this year. British Gas blamed disruptions caused by the reorganisation and said steps had been taken to restore service levels.

David Lascelles, Resources Editor

Rivers watchdog head praises clean-up moves

The chairman of the National Rivers Authority, said yesterday that Britain's environmental initiatives and performance could qualify it for the title "the clean man of Europe".

Lord Crickhowell, the head of the environmental watchdog body, said that the UK's "honest and open approach" to implementing, enforcing and reporting on environmental legislation produced a more truthful picture of environmental performance than that presented by many other members states of the EU. But this was exploited by critics to create the false impression of a dirty nation.

Friends of the Earth said it "profoundly disagreed" with Lord Crickhowell's claim. "There are many countries in Europe taking a far more progressive approach than us," it said.

The UK has frequently been censured by the EU for the quality of its rivers and beaches.

David Lascelles

Row over Heathrow night flights plan

Opponents of the proposed fifth terminal at London's Heathrow airport yesterday produced a letter from British Airways to the Department of Transport requesting a 63 per cent increase in night flights.

Sir Colin Marshall, BA chairman, told the Terminal Five public inquiry this week that expansion at Heathrow could be achieved without any increase in night flights.

Mr Dermot Cox, chairman of the Heathrow Association for the Control of Aircraft Noise said: "Sir Colin's assurances about no increase in night flights have been shown to be worthless." Opponents of expansion at Heathrow say it would result in much more aircraft noise.

BA and BAA, the group which owns Heathrow, say the terminal, which will increase the airport's annual capacity from 50m to 80m

Nissan advertisement censured: The British subsidiary of Japanese car manufacturer Nissan was yesterday found guilty of giving misleading information in a newspaper advertisement. The company, based in Hertfordshire, was fined £2,000 (£3,140) and ordered to pay costs of £792 in what was believed to be the first trial of its kind brought under the UK's Consumer Protection legislation.

The case arose out of the company's advertisement in a newspaper last February which listed the Serena model at £13,415 in letters 26mm high. But print indicating there was a further £426 to pay for delivery charges was 1mm high at the bottom of the page.

After the case, Mr Garrard Tyrrell, a lawyer for Nissan, said the magistrates' decision opened up wider issues on pricing for the whole of the motor industry and not just for Nissan.

Bank to re-examine Singapore accusation



The Bank of England is to examine whether it was misled by Mr Peter Norris, former head of investment banking at Barings.

The Bank of England is the UK central bank, and Barings is the venerable merchant bank which collapsed in February.

Mr Brian Quinn, executive director of banking supervision at the Bank of England, said yesterday that it would examine the report of Singapore

inspectors that accused Mr Norris of trying to hide discrepancies in the month before the collapse.

If Mr Norris were convicted of misleading Bank of England officials carrying out the UK Board of Banking Supervision inquiry, he could be jailed for up to six months. Mr Norris has strongly denied the Singapore accusations.

After the Singapore report was published last month, Mr Norris arranged a meeting with Mr Quinn and Mr Ian Watt, the head of special investigations at the Bank of England, at which he discussed discrepancies between the reports. Mr Norris is also

thought to have then volunteered to be interviewed again. Although he was criticised in the UK report for failing to prevent the collapse, only the Singapore report accused him of participating in a cover-up.

Mr Nick Leeson, the former derivatives trader in Singapore who built up losses of \$880m (£1.3bn) in a hidden trading account, is expected to be extradited to Singapore at the end of this month.

Mr Quinn said in a speech in Tokyo that the Bank of England would try to assess "in what particular respects additional lessons or conclusions can be drawn, either about the circumstances of the

collapse or about the role of individuals".

The two former Barings executives singled out for criticism in the Singapore report were Mr Norris and Mr James Bax, the former head of its Singapore office. However, Mr Bax was not interviewed by the Bank of England, and is still in Singapore.

The transcripts of interviews given by Mr Norris to the Singapore inspectors in the UK were made available to the Board of Banking Supervision before it wrote its report. It also had affidavits given in Singapore by Mr Bax.

Mr Quinn also said in his speech to the Capital Markets

Research Institute that depositors and investors had still failed to realise that a more competitive and open banking system carried greater risks of bank failures.

"Users of financial services appear still to believe they can enjoy greater choice and keener pricing that competition brings while avoiding the associated risks," he said.

The "ultimate responsibility" lay with customers. He also said that regulators were blamed for all bank collapses despite the theoretical acceptance that some banks had to be allowed to fail. Supervisors needed help in the form of clear performance criteria.

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FT Surveys

MANAGEMENT

Companies all over the western world have spent the last few years struggling to break down those barriers which bedevil relations between their specialist departments.

The initial impetus in the late 1980s was the Japanese-inspired need to slash their "time-to-market": the time and cost needed to develop new products and services. So most companies focused at first on trying to introduce multi-disciplinary teamwork to their product development processes. Since 1992, as part of the boom in "organisational re-engineering", they have been trying to introduce "process teams" much more extensively, to almost every area of their business.

But most big companies have learned through bitter experience that breaking down inter-departmental walls is far harder than it looks. In order to get them to work together as fully integrated teams, it has often meant bringing them together under a single manager on to one site - or even into one room.

This principle of "co-location" is as old as the hills in small companies, but fell out of use in large corporations as they grew and became departmentalised. Its popularity was revived as a result of research done in the late 1970s by Tom Allen of the Massachusetts Institute of Technology. He found that collaboration between specialists improved with close physical proximity, even if they were located on separate floors or in nearby buildings, let alone a few miles apart, it suffered considerably.

Outside Japan, pioneers of co-location include Deere and Co, the US farm equipment group. But recently many others have begun following suit, either putting a brake on the emergence of global development networks between their units around the world, or simplifying existing networks considerably. Last year Texas Instruments relocated several groups of engineers across Europe in order to reduce the number of sites having to work together remotely.

Physical co-location was a much-publicised aspect of this year's "globalisation" of Ford's organisation structure. It has involved moving more than 500 designers, engineers and managers across the Atlantic - mainly from the US to Europe - so that they could work much more closely with their colleagues. There have also been relocations within the US and Europe in order to get more people working cheek by jowl. For instance, people from several sites within Britain are being moved to a new £22m centre at Dunton, east of London.

It might seem paradoxical that companies are placing a renewed emphasis on physical co-location in this age of low-cost global electronic



In two minds

Christopher Lorenz on real versus 'virtual' co-location

communication networks, when, at the touch of a button, individuals or groups of people can talk, see each other and work collaboratively on documents and drawings.

For speed and quality of decision making, it may be necessary to have very senior general managers working from the same base - especially if they have to spend over half their time travelling the world. But surely the same no longer applies to most corporate mortals, even if much of their work is now done in project teams.

The pros and cons of physical co-location versus what is becoming known in IT jargon as "virtual co-location" are examined in an article in the current issue of the US-based *Design Management Journal*. In it, Farshad Rafii and Samuel Perkins of Babson College argue that recent experience with successful product development by globally distributed teams suggests that "the value of co-location may be greatly exaggerated".

The researchers are right that co-location is increasingly hard to achieve now that companies are involving suppliers, lead customers and other alliance partners more closely in their product development projects.

It is also the case that countless multinational companies, including Hewlett-Packard, Motorola, Digital and Ericsson, have reported striking improvements in their product

development effectiveness from the use of various forms of electronic communication between sites.

But this is, at best, only half the story. What they do not point out is that many of the same companies have also put increased emphasis on co-locating selected people, and also on partitioning development projects more rigorously between sites around the world, so as to minimise unnecessary electronic communication. The truth is that physical co-location and the so-called "virtual" variety go hand in hand.

The most high-profile case at present is that of Ford. The key-stone of the motor giant's reorganisation in January was the abolition of its separate geographic and functional divisions on each side of the Atlantic.

Instead, it rammed them together, creating five separate "vehicle centres", each with near-global responsibility for different sizes of car and truck. Four are based in the US and one in Europe. Key people directly involved in developing products for one of the five centres have been "co-located" there.

Hence all the physical moves.

Yet, far from reducing electronic communication this co-location has actually increased it. The amount of transatlantic video-conferencing has doubled in the past 12 months, and a senior Ford executive says that overall there has been "a huge increase in telecommunication to support the new organisation".

One reason for this is the contin-

ued need to link product developers on one side of the Atlantic with sales and manufacturing people on the other. Another factor is that a relocated person brings all the useful contacts he had back home.

For all this, Ford executives say they are still finding the quality of face-to-face interaction higher than the electronic variety, even between people who know each other well. In order to take particularly complex decisions, the company still often flies groups of engineers across the Atlantic and locks them in a room for a week. "There's magic in working that way," says Roger Zuel, Ford's head of information systems.

This gets at a key point about team decision-making in large organisations - especially multinationals - which Rafii and Perkins ignore: that electronic communication is more suited to the transfer and processing of existing information than to the creation of new concepts and knowledge.

The Sony Walkman, the 3M Post-it note, and a thousand other innovations would never have been created - or developed effectively - unless the key people involved had been able to sit round a table and turn the germ of such concepts into concrete reality. Whether that co-location is permanent or temporary, no amount of "virtuality" can substitute for it.

DMJ Vol 6, No 3. Fax: US (617) 338 6570.

One step ahead of the works councils

Employers have found a provision in the EU directive which they intend to exploit, explains Robert Taylor

This week's creation of two Europe-wide works councils covering workers at GKN, the engineering group, and Japanese-owned Panasonic, suggests a growing number of employers have been swallowing their doubts about the controversial EU directive.

One reason, it seems, is that they recognise they can avoid what they see as its worst effects by exploiting a provision that lets them create consultation and information committees before the legislation comes into legal force next September.

Under the EU measure - which does not formally apply to UK employees as a result of the British government's opt-out from the social chapter of the Maastricht treaty - all transnational companies employing 1,000 workers with more than 150 in at least two member states of the European Economic Area have to set up a consultation and information committee under a detailed procedure after September 22 1996.

Despite the Maastricht opt-out, some British employers have been negotiating agreements on a voluntary basis. Eight deals have so far been reached, with talks going on at a further nine, and another 33 exist among foreign-owned companies that involve their UK employees. An estimated 108 UK-owned companies are expected to be covered eventually by the directive.

The current deals are being established under article 13 of the directive which says that if employers have created such a body in their establishments before September 22 (the official deadline for transposing the directive into national legislation) they will be exempt from any of the obligations contained in it.

According to some observers this may help explain why the initial total opposition to works councils among British employers has been replaced by a shrewder, more careful and pragmatic approach. "A growing number of well-briefed employers have begun

to realise just how flexible article 13 of the directive is for them," says Lord Wedderburn QC, the eminent labour lawyer.

Trade unions, the early works council enthusiasts, are privately becoming just a little concerned about what form the new bodies will take under article 13, which was included in the directive at the last minute at the behest of European employers.

"We want to get works councils which actually mean something to our members, by improving the flow of information to them and their chances of working together to influence management," says John Monks, the British TUC's general secretary this week. "It is going to take more than words on paper to do that."

Monks is anxious to see

the initiative and create structures compatible with their own needs.

"Article 13 is a move of considerable political cunning which can enable companies to bypass trade unions if they want to in creating works councils," says Graham Mather, president of the European Policy Forum and a Conservative member of the European Parliament.

"If a company obtains an agreement covering the entire workforce before September 22 it will stand and no other obligations will apply," insists Flynn. "This is the political foundation stone of the directive and employers would never have accepted the directive without it."

Some legal experts believe agreements reached before that date may be challenged in the courts. But whether they would be successful is another matter. Nothing is explicitly set out in the directive to say whether such a works council must be either representative or free of employer influence. All it is required to do is "cover the entire workforce", be based on an agreement and provide for the transnational information and consultation of employees.

That said, the Engineering Employers Federation has just advised its affiliate firms that they would be advised "to reach agreement with existing employee representatives or representative structures" because "there is no legal security for voluntary agreements and the format, scope, content, signing parties etc could all be challenged at one point or another".

After September 22, when the directive comes into force with its more bureaucratic procedures, many companies may find the burdens onerous. This is why much of the legal advice going to employers now is to set up a works council before that date and avoid the possibility of future problems.

*Subscriptions can be obtained from Paul Joyce, Industrial Relations Services, 18-20 Highbury Place, London N5 1QP. Tel 0171 354 5558. Fax 0171 354 8106.

'Article 13 is a move of considerable political cunning which can enable companies to bypass trade unions if they want to in creating works councils'

minimum standards for what would constitute good practice in voluntary works council agreements. But as many companies now realise under article 13 those works councils established before next September 22 do not have to take a particular form.

"The directive gives companies the freedom to find the solution which suits their situation best," says Padraig Flynn, the EU's social affairs commissioner in the first issue of new works council bulletin* that starts this week.

Works councils so far agreed have been mainly in German and French-owned companies and have been modelled on existing consultative bodies in their own organisations at national level. But enormous scope exists at present for management to take

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When Ornette Coleman's free-form jazz first hit the scene in the early Sixties, the poet and jazz critic Philip Larkin declared that the Texan tenorist and Miles Davis "stood in an evolutionary relation to each other, like green apples and stomach ache".

The most curmudgeonly of jazz critics never did come around to Miles but eventually found himself seduced by Ornette's flowing confidence in abstraction.

Even now, even for the initi-

Coleman dispenses with convention

Jazz/Garry Booth

ated, a Coleman performance takes some getting used to. His "harmolodic" style - he terms it "harmolodic" - dispenses with the conventions of jazz improvisation. Rhythm instruments play melody, lead instruments take up rhythmic roles and each interacts with the other without reference to chord

change, chorus or key. The technique was pioneered in small acoustic groups and has been applied since in orchestral settings - the composer's blues roots ever visible. But in his last, rare outings, 65-year-old Coleman has concentrated on electric groups, notably the seven piece Prime

Time band, a maelstrom of electric guitars, keyboard, electric and acoustic bass as well as tabla led percussion. To deepen the delicious confusion, for the *Tone Dialing* tour (*Tone Dialing*, on Verve), Coleman has turned the show into a multi-media event.

At the Festival Hall on Wednesday, Prime Time included "harmolodic" dancers, rappers and scratch video too.

The resulting tableaux of sound and vision - a stage packed with video screens flashing psychedelic images, cartwheeling dancers to the

fore, glam female rapper Avenida Khadija perorating stage left - is a feast for the senses.

Coleman, who manages to appear diffident despite his technicolor suit, sits implacable at the eye of the storm, wielding alternative plastic tenor, trumpet and fiddle.

With these tools he leads the deconstruction of almost every form of music - from street blues to hip-hop, and crazed calypso to bebop.

At one point, a Bach prelude - Cello Suite No 1 - gets the treatment, Chris Rosenberg's solo guitar sequence unfurling gently to an explosive release from the full ensemble.

Coleman calls this harmolodic pop, and while *Tone Dialing* will not be troubling Radio 1 listeners, it is a welcome return for one of jazz music's greatest innovators.

Theatre Lonely Hearts Club

New plays by hitherto unknown playwrights seldom catch the popular imagination in the way that *Beautiful Thing*, by Jonathan Harvey, did in 1993-94. It was a neat slice of working-class social realism, as easy to watch and even more touching and funny than the best television soaps. Two adolescents came to terms with their homosexuality, and their families and neighbours did too. The ending was too rose-tinted, but never mind. Initially, the play was a hit at the Bush Theatre, next at the West Yorkshire Playhouse and at the Donmar Warehouse; then for several months in the West End.

Other plays by Harvey have been seen since then: *Babies* last year at the Royal Court, and *Boom Bang a Bang* earlier this year at the Bush. Now *Rush Street Lonely Hearts Club* arrives at London's Donmar Warehouse, presented by English Touring Theatre and Manchester's Contact Theatre during a ten-week national tour, and it displays all Harvey's talent. Two of its five characters are gay; they, and at least two of the other characters, are preoccupied by the notion of love and the possibility of life without it; and any not-too-repressed observer of any sexual persuasion can enjoy this. The play is frequently hilarious; the setting is working-class; the characters are shown at peaks and lows of emotion; the language and themes are highly accessible.

Shaun and Marti, the central characters, are brothers. Shaun, aged 23, is straight and is badly missing his girlfriend, Juliet. We find out that when he discovered, at the age of 16, that Marti was gay, he attacked him so violently as to put him in hospital. Now, however, he is becoming friends again with Marti, who is now aged 33 and leading a life of dark-room sex without emotional attachments. The play's two female characters are women who live in the same building: George (sic), a gauche but hearty English teacher who pursues Shaun while she is between boyfriends, and Clara, a wonderfully daff woman with no other friends.

Harvey cannot, however, handle all that he tackles here. Act Two suddenly zooms into great emotional rampages for both brothers - climaxing in an exciting but unconvincing final suicide scene in which Marti bleeds to death while Shaun finds himself suddenly incapable of action and Clara improbably becomes more practical than she has ever shown herself before. A pity. More important is the play's sheer vitality, and the excellent performances it receives in John Burgess's staging; especially those of Elizabeth Berrington as the guppy-like Clara and Scot Williams as the vulnerable, defensive, confused Shaun. And the charity with which Harvey catches all his characters, even as he displays their ludicrous absurdities, is very fine indeed.

Alastair Macaulay

Donmar Warehouse, WC2, until November 25; then at the Gardner Centre, Brighton, until December 2.



Gung-ho girls: Myriam Cyr and Maryam d'Albo in Beth Henley's play set in the American west.

Jeff Carpenter's 40ft cyclorama painting and Kevin Brown's Ry Cooder-like slide guitar music for *Abundance* place the audience firmly in the land of the Big Sky from the moment they enter Riverside's Studio Two. But Beth Henley's play about two mail-order brides in the American west of the 1860s dwells more upon the protagonists' failure to attain such grandeur or any kind of fulfillment. The play itself, too, clatters around inside Henley's chosen themes and subject matter like a marble in an empty biscuit tin.

Bess Johnson and Macon Hill's lifelines cross in opposite directions. At their first meeting at a Wyoming staging post on their way to marry neighbouring pioneer farmers, Bess is a simple minded romantic. Macon feistily determined to reinvent herself as an adven-

turer. Neither gets her wish: Macon settles into moderate material comfort but a loveless marriage with a man whose Christmas present to her is a glass eye for himself. Bess, finding her husband dead, marries his brutish parasitical brother who smothers her hopes and joys with all the force of a steel cow pat.

Myriam Cyr is skilled at playing diffident types, but throughout the first act her Bess scarcely utters a line without either a gasp or a distressed tremolo. Maryam d'Albo as Macon likewise overdoes the gung-ho aspect in her first scenes (as she does the accent,

cramming five vowel sounds into the word "seem", but settles down as her life grows duller. Herein lies one of the difficulties for director Lisa Forrell: Henley has written what is effectively a grinding hour-long prelude to the final five minutes of the first act and the dramatic reversals of the second. Forrell's direction captures the agonised privation, both physical and emotional, of those four years covered in act one, but cannot make it an attractive proposition to watch, even with the periodic hints of greater preoccupations that come when a poetical phrase bursts forth from the

otherwise mundane lines. Bess's disappearance just before the interval and reappearance just after it, several years later after becoming the bride of a chief of the Ogala Sioux, fires the drama. The iron has entered her soul (as Macon, in her absence, has entered her marriage bed), and she sets out to peddle a version of her story which is not only sensationalised, but trades on Macon's old dreams of adventure. Even these developments are curiously lacking in engagement, eliciting a horror more intellectual than emotional. Henley's script nods towards the demonisation of

the Indians in popular American mythology of the time; however, by leaving Bess's betrayal of the Ogala implicit she not only avoids political worthiness but also sells the play's deeper content short.

The production's posters feature a blurb describing *Abundance* as "a theatrical *Thelma and Louise*". In fact, with its reversals of fortune, it is more like a 19th-century Plains States *Rich and Famous* but who remembers *Rich and Famous*?

At Riverside Studios, London W6, until December 3 (0181-741 2251).

Theatre/Ian Shuttleworth

'Abundance'

Operas that puzzle and bemuse

Visitors to the Bastille may be excused for thinking they have stumbled on a Broadway show. The stage encompasses a near-cinematic range of detail. The choreography is slick. The plot - an easy-to-follow story of good times and bad - culminates in a finale of tear-jerking sentimentality, and you leave the theatre humming the tunes.

All of which supposedly adds up to Weill's *The Rise and Fall of the City of Mahagonny*, making its debut at the Paris Opéra 65 years after the scandalous Leipzig premiere. The Opéra has gone out of its way to turn this key work of 20th century musical theatre into a popular spectacle, complete with scene-captions taped by one of France's best-known broadcasters, Patrick Polvre-d'Arvor. But the performance says less about Weill

than about finding ways to fill the Bastille's huge stage. Brecht's message about the triumph of money over morality is lost in an avalanche of effects.

So it is puzzling to discover that the staging is by Graham Vick, whose international reputation has rocketed these past few years. Of all British directors, Vick would seem most suited to *Mahagonny*'s punchy polemics.

What he delivers instead is a sequence of energetic production numbers, with so many changes of costume and make-up that the evening drags on for three hours. Judging by Maria Björnson's mit set - dominated by a cactus tree and cleverly lit by Thomas Webster - *Mahagonny*

is situated somewhere between the Rockies and the Nevada desert. The tale of pleasure and penury is punctuated by cartwheeling choreography, a cantering golf and showgirls dressed as *Red Indians*.

Worst of all is the finale, set amid the dressing-gowns, curlers and wheel-chairs of an old folks' home - a curious arena for capitalist brutality.

Only in the scenes of vulgar consumption - a Bosch-like canvas of burgers and broths - does the work start to look subversive. And only when Vick hands the spotlight to the music, notably in the Act 2 finale, does he get near the elusive core of this song-based social parable.

Vick has travelled far since

he first staged *Mahagonny* in Florence five years ago. Is he so busy these days that he had no time to rethink his approach?

The show survives on the quality of the singing. Marie McLaughlin emerges as the definitive Jenny, wafting the Alabama song up to the rafters in a sexy half-voice, handling her big Act 2 solo with the salty warmth of a cabaret artiste, and offering a softer, more sympathetic characterisation than her Geneva performances in 1982.

Despite being saddled with an inappropriately masculine costume, Felicity Palmer's Begbie develops into a formidable mistress of ceremonies.

As Jim, Kim Begley lacks temperamental abandon, but he sings and acts like a hero: Grimes, Florestan and Otello all came to mind. Begley is surely poised for the big time.

The smaller roles are strongly cast, and the Opéra chorus sounds rejuvenated. Jeffrey Tate, darling of the Parisian music establishment, masters the jazzy overtones of the score, give or take a few imprecise cues. But the performers are all let down by a show which is more theatrical collage than didactic entertainment.

While *Mahagonny* preaches the supremacy of money, *L'italiana in Algeri* proclaims the triumph of love. In its latest Geneva incarnation, Rossini's early masterpiece makes

a poor advertisement for the virtues of romance. The Grand Théâtre last heard this work in the mid-1980s, in a production which sold more about Ken Russell's sexual fantasies than about Rossini's comedy. The new staging by Alain Marcel goes to the opposite extreme, with nothing funnier than some spaghetti-shaped costumes. Nor is there much levity in the pit, where the accompaniments of the Lausanne Chamber Orchestra under Jesús Lopez-Cobos are correct to a fault.

And it is a disturbing reflection on the principals if minor characters like Elvira and Taddeo (sung by Jeannette Fischer and Bruno Praticco) threaten to steal the show. Michele Pertusi's Mustafa is too bland for

buffo role-playing, too evenly-vocalised to summon a commanding musical presence. In the tenor role, Rockwell Blake seems ever more inclined to confuse falsetto with bel canto.

The biggest disappointment is Jennifer Larmore's Isabella, whose stage manners are more suited to an American society belle than a mischievous Italian damsel.

She has the voice but not the variety of nuance; she looks pretty but lacks the sexy stage personality. Larmore's strengths are her nobility, her sumptuous timbre and easy coloratura - so it comes as no surprise that the great patriotic aria in the finale is her most successful, worthy to stand alongside her previous Geneva triumphs as Bellini's Romeo and Rossini's Angelina.

Andrew Clark

INTERNATIONAL ARTS GUIDE

AMSTERDAM

CONCERT
Concertgebouw
Tel: 31-20-5730573
● Kim Kashkashian and Peter Nagy: the tenor violinist and pianist perform works by Bartók, Hindemith and Kurtág; 8.15pm; Nov 13
● Radio Filharmonisch Orkest: with conductor Hans Vonk performs Tchaikovsky's "Manfred Symphony"; 11am; Nov 12

DANCE
Het Muziektheater
Tel: 31-20-5518922
● Cullberg Ballet: the Swedish ballet company performs the choreographies "Pointless Postures", "Grass" and "She was black" by Mats Ek, the youngest son of founder Birgit Cullberg; 8.15pm; Nov 11, 13, 15

EXHIBITION
Stedelijk Museum
Tel: 31-20-5732911
● The American Perspective: the highlights from the collection of the Whitney Museum of American Art,

together with a selection from the collection of the Stedelijk Museum. Twenty works by Edward Hopper are included in the exhibition; from Nov 18 to Jan 28

BARCELONA

CONCERT
Palau de la Música Catalana
Tel: 34-3-2681000
● Carol Vaness: accompanied by the pianist Warren Jones. The soprano performs songs and arias by Rossini, Beethoven, Mozart and Strauss; 10pm; Nov 11

BERLIN

CONCERT
Konzerthaus
Tel: 49-30-203092100/01
● Yorio Ikeda-Fuchino and Christian Peters: the pianist and saxophonist perform works by Matsushita, Koehlin, Charpentier, Schmitt, Scialoi and Debussy; 7.30pm; Nov 12

EXHIBITION
Neue Nationalgalerie
Tel: 49-30-2662655
● Cy Twombly: retrospective exhibition of works by the American painter who evolved an abstract style of "writings". Pencil marks with fragments of rectangles, numbers and words are drawn, scratched and crayoned over the canvas, reminiscent of works by Abstract Expressionists; to Nov 19

OPERA
Deutsche Oper Berlin
Tel: 49-30-3438401

● Die Walküre: by Wagner. Directed by Jiri Kaut and performed by the Deutsche Oper Berlin. Soloists include Mark Lundberg, Matti Salminen, Robert Hale, Eva Marton and Karen Armstrong; 6pm; Nov 12

FLORENCE

CONCERT
Teatro Comunale
Tel: 39-55-211155
● Oneglia's Luciano Berio: concert to celebrate Berio's 70th birthday. Orchestra del Teatro Comunale di Firenze with conductor Semyon Bychkov and pianists Katia and Marielle Labèque perform works by Berio, Stockhausen, Kagel, Battistini, Clementi, Strappa and Castaldi; 8.30pm; Nov 11

HAMBURG

EXHIBITION
Museum für Kunst und Gewerbe
Tel: 49-40-24862732/28
● Krieger des Jenseits - Die Grabmäler des Ersten Kaisers von China: exhibition of valuables from the tomb of China's First Emperor "Qin Shihuangdi". Exhibits include five terracotta warriors; to Nov 19 (Not Mon)

INDIANAPOLIS

EXHIBITION
Indianapolis Museum of Art Tel: 1-317-923-1331
● Places of Power and Objects of Myth/Mystery-Photographs by Corson Hirschfeld: works from the museum's African collection, works

from the private Pre-Columbian collection of Bonnie and David Ross and contemporary photographs by the Cincinnati artist Hirschfeld who has traveled the world photographing ancient sacred sites; to Nov 19

LILLE

OPERA
Théâtre Sebastopol
Tel: 33-20 57 15 47
● La Fille du Tambour Major: by Offenbach. Conducted by Gilles Nopre. Soloists include Alexsandra Yarna, Catherine Migeon, Jeanine Ribot and Jean-Marie Joye; 2.30pm; Nov 11, 12 (4pm)

LONDON

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Sotheby's Parke Bernet & Co. Tel: 44-171-4938080
● Auction: The Fitzwilliam Collection of Important Dutch 17th century Glass; Open: viewings 3 to 4 days prior to sale, Mon-Fri 9am-4pm, Sun noon-4pm, auction 10.30am; Nov 14

CONCERT
Barbican Hall Tel: 44-171-6388891
● Offi Cantanary: Camilla Burana: the London Concert Orchestra with conductor Paul Wynn Griffiths, organist John Birch, soprano Judith Howarth, tenor Bonaventura Botone and baritone William Dazeley perform the Camilla Burana by Offi and works by Berlioz and Saint-Saëns; 8pm; Nov 11

OPERA

London Coliseum
Tel: 44-171-8360111
● The Fairy Queen: by Purcell. Conducted by Nicholas Kok and performed by the English National Opera. Soloists include Yvonne Kenny, Janis Kelly and Mary Hegarty; 7.30pm; Nov 11, 17, 21, 23 (6.30pm)

NEW YORK

CONCERT
Avery Fisher Hall
Tel: 1-212-875-5030
● New York Philharmonic: with conductor Sir Colin Davis and violinist Midori perform Haydn's "Symphony No. 72", Sibelius' "Violin Concerto" and Dvorák's "Symphony No. 8"; 8pm; Nov 15, 16, 17, 18

OPERA

Metropolitan Opera House
Tel: 1-212-362-6000
● The Queen of Spades: by Tchaikovsky. Conducted by Valery Gergiev; 8pm; Nov 11, 16

PARIS

DANCE
Opéra de Paris Bastille
Tel: 33-1 44 73 13 99
● Les Variations d'Ulysse: by Drouet. Choreography by Jean-Claude Gallotta, performed by the Ballet de l'Opéra National de Paris; 7.30pm; Nov 12, 15

EXHIBITION
Fondation Cartier pour l'Art Contemporain
Tel: 33-1 42 18 58 50

● Marc Couturier au temple Toji à Kyoto: exhibition of drawings that the French artist Marc Couturier made of his wrapping of the Toji-temple in Kyoto; to Nov 19

SAN FRANCISCO

EXHIBITION
California Plaza of the Legion of Honor Tel: 1-415-863-3330
● Picasso: the Sculptor: this exhibition of Picasso's sculptures celebrates the re-opening of the Legion of Honor. Some 15 works - some on loan from the Musée Picasso in Paris - comprise a mini-retrospective highlighting Picasso's accomplishments in this medium; from Nov 11 to Mar 10

STOCKHOLM

EXHIBITION
Moderna Museet Tel: 46-8-6664250
● Swedish Triennale: exhibition of new works by Swedish artists; to Nov 19

WASHINGTON

EXHIBITION
National Gallery of Art
Tel: 1-202-7374215
● Johannes Vermeer: retrospective exhibition of works by the Dutch painter. Only 35 paintings by Vermeer (1632-1675) are known. Twenty-one of them - from various collections - are brought together in this exhibition. Eight of the shown paintings were recently restored; from Nov 12 to Feb 11

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COMMENT & ANALYSIS

Philip Stephens

Lost voice of business

John Major will soon find that Labour is the beneficiary if he tailors his European policies to the sceptics in his party

In the summer of 1990 an executive with one of Britain's biggest companies unwittingly predicted Margaret Thatcher's impending fall. The prime minister, he remarked, was wonderful. The Lawson boom aside, the government's economic policies had transformed the nation's prospects. He had never wavered in his support for Her revolution.

Then came the qualification. "Then came the qualification, that damning 'but'. If Mrs Thatcher now sought disengagement from Europe, she would have to go. The corporate cheques upon which she relied to run election campaigns would be torn up. It was nothing personal, you understand. Strictly business. His company had operations across the continent. It must not be handicapped in the emerging single market. In the crude metaphor of the moment, British business could not be left in the slow lane of a two-speed Europe."

I suppose it was a conversation that scores of Tory MPs were having in boardrooms across the country in that free-wheeling, pre-Nolan era. For when she uttered her defiant "No, No, No", a few months later, they unceremoniously ejected her from Downing Street. But I recall now this executive's unintended perspicacity to highlight the passive role which industry has since played in the political debate. The single market is becoming a fact of life and every month that passes adds to the entanglement of Britain's prosperity with that of its European partners. Yet business seems to have lost its voice.

To be fair, the Confederation of British Industry does occasionally enter the fray. This week the employers' organisation warned that the "shrill" debate within the Tory party threatened the country's economic interests. It backed up the warning with a survey showing that, while there is no great enthusiasm for being in the vanguard of a single European currency,

there is overwhelming opposition to closing off the option. By and large, though, the loudest voices have been those who have kept faith with Margaret Thatcher's Little England. Tycoons such as Lord Hanson have done little to hide their scepticism. From across the channel, Sir James Goldsmith promises to indulge his curious demand for a fortress Europe of nation states by fielding candidates at the election. Sir Alan Walters, another echo from the 1980s, is an early standard-bearer of an endeavour which will surely supplant the Maharishi Yogi's Natural Law Party in the affections of the electorate.

For John Major nothing would be so foolish as to imagine that most industrialists will acquiesce in such eccentricities. There is certainly a more critical mood. The Asian tigers are in fashion. And the exchange rate mechanism taught industry that a stable currency does not come cost-free. Business has also been infected by the more general disenchantment with the European Union's institutional navel-gazing. But if the prime minister tailors his policy to the prejudices of his party's sceptics, he will discover soon enough that the Labour opposition is the principal beneficiary.

Tony Blair has seen the opportunity. Talk privately to the Labour leader and you will find that he has been those who have kept faith with Margaret Thatcher's Little England

will find that his self-conscious pro-Europeanism is not without caution. As has been said before in this column, he shares the view that the chances of Britain joining a single currency in 1999 are, at best, "remote". But the more the Tories speak the language of insular nationalism, the more determined he is to promote Labour as the party of Europe. It is a message which will take to the CBI's annual conference on Monday, one that he intends to emphasise time and again in his calculated courtship of the captains of industry.

The strategy is based on a simple political calculation. Anti-British populism may well secure for the Conservatives the support of their hard-core supporters. But it once again leaves Labour occupying the political centre ground. It enhances Mr Blair's chances of winning respectable friends. He does not delude himself about securing the unequivocal backing of the nation's industrialists. But even their respect is a precious commodity. The election will be decided between those voters demanding change and those fearing it. If industry deems Labour "safe", then so too will the wider electorate.

Mr Blair, of course, starts with a serious handicap. Mr Major's opt-out from the social chapter has secured near-universal approval in the boardrooms. Labour would scrap it. But ask industrialists if they would prefer engagement in Europe, social chapter and all, to a Tory prospectus which threatened isolation, and more often than not, Mr Blair wins the argument.

There are signs in Whitehall that the government sees the danger. The rhetorical lurch into the arms of the sceptics has been followed by some discreet but significant repositioning. Malcolm Rifkind explains that the sceptical tone of his first utterances as foreign secretary did not herald abandonment of his long-held conviction that Britain

must swim in Europe's mainstream. Nor does he view his ambition for a transatlantic free-trade area as anything but an addition to the vital network of economic interests across the channel.

Mr Rifkind is certain that sterling will not be subsumed in a single currency before the turn of the century. But while Mr Major sides with the prime minister will formally rule out the possibility in his election manifesto, the foreign secretary does not believe that the issue is worth another cabinet battle. And there would be an almighty battle. Whatever is said in 10 Downing Street, Michael Heseltine and Kenneth Clarke make no secret of their determination to hold the present, open-minded line.

There are signs of realism too in the approach to next year's intergovernmental conference. Mr Rifkind has quietly dropped the suggestion that the government will seek to neutralise the authority of the European Court of Justice. In a meeting just days ago of the cabinet's European committee, there was widespread recognition also that Britain cannot circumvent the ambitions of its partners merely by pressing the case for the EU's rapid enlargement. Several senior ministers found it hard to divine how Poland's entry would pass Mr Rifkind's national-interest test. And for all the talk of radical reform of the common agricultural policy, here too realism about what can be achieved has begun to temper ambition.

Of course, with this government, one never knows how long any particular policy will last. Mr Major seems unwilling or unable to capitalise on his summer leadership victory. Perhaps we will have pragmatism in private and populism in public. Michael Heseltine's European vision on Mondays, Michael Portillo's on Tuesdays, Mr Blair meanwhile intends to go on winning friends in the boardroom.

Forecasting framework flexibility

From Mr Adam Cole.

Sir, Mr Kenneth Clarke, the UK Chancellor, may have "won" the battle on whether or not interest rates needed to rise back in May, but without the sterling peg, the Bank of England but the current policy framework.

Three months ago, the Bank still believed there was a case for a rise in interest rates because its early-1997 inflation forecast, at 2% per cent, was outside the government's inflation target range. Now, with the inflation forecast nudged down by less than 1/4 per cent that case has apparently evaporated. The situation is compounded by the fact that we are not supposed to know what the Bank's inflation forecast is.

I'm sure I wasn't the only economist in the City poring over a chart barely bigger than a postage stamp trying to work out whether the two-year inflation forecast, published in Wednesday's Inflation Report, was 2.6 per cent or 2.7 per cent. A bizarre practice, given that the average forecasting error is 1 1/2 per cent.

This is not, of course, to criticise the Bank of England, which is merely following the mandate set for it by the government. For the current policy framework to work, we should at least know what the authorities think is happening to inflation. Forecasts published to the nearest 1/4 per cent would avoid spurious accuracy.

Better still, the Bank should be free to advise the chancellor within a more flexible framework. For the Bank's advice to have to change on the back of a forecast revision that is little more than one-tenth of the likely forecast error is preposterous.

Adam Cole,
UK economist,
James Capel & Co,
Thames Exchange,
10 Queen Street Place,
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Reveal name

From Mr Jeff Nathenson.

Sir, I appreciated your review of the film *Living in Oblivion* (Cinema, November 9). There was only one minor problem. After mentioning the names of the main actors, you then failed to give the name for "the vertically challenged extra in an overloaded dream sequence". Peter Dinklage is a musician, and friend of mine. If the scene was so good, why not give him credit?

Jeff Nathenson,
European Business News,
10 Fleet Street,
London EC4M 7RB, UK

A gas-breathing behemoth

Some of the world's more adventurous investment bankers are at present poring over their spreadsheets - and doubtless tearing out their hair - trying to attach a theoretical value to one of the world's biggest but least-known companies: Gazprom.

The size of Russia's partly privatised monopoly gas producer, which employs 340,000 workers, is awe-inspiring. It controls a third of the world's gas reserves, produces more than 20 per cent of global gas output, and operates 370,000 km of gas pipelines.

But the company's activities are not confined to gas: it is developing several oilfields; building a sizeable shipping fleet; has set up its own bank and an insurance company; and spends more each year on healthcare services than the federal government.

As one stockbroker's report suggests, it is emerging as a state within a state. It defies all comparisons and is among the largest creditors of countries such as Ukraine, Belarus and Moldova.

But how is it possible to value such a behemoth? And will it ever make sense to regard Gazprom as an "investable" proposition? Such questions will soon exercise internationally minded fund managers and gas executives, as they are offered up to 9 per cent of the company's shares and begin to weigh Russia's certain risks against its uncertain, but potentially enormous, rewards.

If the company is valued on the basis of the net present value of its future cash flows, it appears to be worth a fortune. It has known reserves

US Treasuries market would be back in line when on a rise

From Mr Lawrence W. Harris III.

Sir, Your writer, Barry Riley, made his useful summation of the present state of the market for US Treasuries ("US Treasuries enjoy an export boom", November 9) by stating that "sooner or later, markets will have to come back into line".

He does not state whether "back into line" implies a fall or rise in the US Treasury market but he suggests that a fall in the market (ie, a rise in yields) is more likely because foreign central banks have been trying to uphold the US currency, a temporary phenomenon.

Perhaps in a later article, he will examine the more likely

possibility that the US Treasury market, by rising in price, is coming "back into line" with benign world inflation combined with moderate world growth, at a time when the US budget deficit is declining.

This combination of fundamentals, in earlier postwar times, resulted in US Long Treasury yields of between 3 per cent and 4 per cent, rather than the 6-8 per cent which exists now.

Lawrence W. Harris III,
president,
Lombard Odier Inc.,
12 East 49th Street,
22nd floor,
New York, NY 10017-1004,
US

Lot of life in this market

From Mr Daniel Hodson.

Sir, It is a pity that Mr Perry Warren (Letters, November 7) did not stroll a couple of hundred yards to the south in his recent visit to the City of London.

There he would have found a market with not only the "feel" of a fast-moving, dynamic marketplace but the "weight" of more than 2,000 traders crowded into pits wearing brightly coloured jackets, hand signalling to each other and the "sound" of animated voices shouting prices - a market where people trade face to face, eyeball to eyeball, not anonymously through screens.

It is also a market which has an established international presence (the largest in the world outside Chicago); an international membership and an international outlook. But it is also manifestly a part of the City of London, successful, and proud of it.

I am talking, of course, of the London International Financial

Futures and Options Exchange at Cannon Bridge. We are a traditional open outcry market, whose purpose is to allow investors to lay off financial risks they don't want - passing them to others with the appetite for those risks and the means of controlling them. In the process, it earned \$750m (£115m) in 1994 for Britain's balance of payments and it provides jobs for 25,000 people.

We would be happy to show Mr Warren around on his next visit - and, in particular, to show him how the vigorous trading he sees here allows financial institutions to offer him a fixed-rate mortgage, a better pension, more cost-effective life assurance and many other familiar financial services.

Daniel Hodson,
chief executive,
Liffe,
Cannon Bridge,
London EC4R 3XX,
UK

Commitment to transport systems essential

From Mr Peter Hunt.

Sir, Your leading article ("Down the tube", November 7) correctly highlights lack of money as an important factor affecting the quality of public transport in London. What London First's Action Programme for Transport 1995-2010 demonstrates, however, is that to achieve a world-class transport system, we do not need a huge increase in the present level of investment but we do badly need a commitment to maintain the high level of investment over a long-term programme.

London's transport network is the victim of a stop-go ad hoc approach to investment by successive administrations,

spurred on or reined in by short-term political considerations. No business can operate efficiently without coherent investment planning. In the same way, transport plans which have to be changed every year have led to a patchy quality of service ranging from the excellent to the dire, gaps in infrastructure which have inhibited economic growth in parts of the capital, and a fundamental lack of confidence among users businesses as much as the commuting public.

Businesses cannot be expected to invest long-term in London if politicians are not prepared to commit themselves to its future.

It is not a question of giving

Crucial role of pottering boffins

From Mr David Triesman.

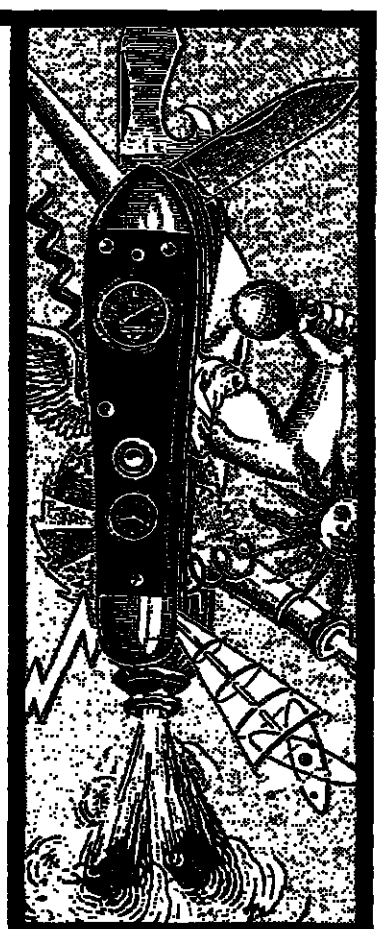
Sir, I was intrigued by the Lex Column account of developments at Glaxo Wellcome (November 9) reporting that the company will not rely on absent-minded boffins pottering in their laboratories but on more rigorous productivity goals. The group looks for its commercial future to medical genetics in the next generation of drugs.

Medical genetics depends fundamentally on the double helix research of Watson and Crick who appear to have been thought by many of their Cambridge university contemporaries to have looked for many years like absent-minded boffins pottering in the Medical Research Council laboratory. It is just such fundamental research that yields both "miracle" treatments and huge commercial opportunities.

I am drawn to two conclusions. First, Watson and Crick would almost certainly not have come through contemporary research selectivity methodology with the funding they needed. The UK would have had two Nobel laureates less and Glaxo Wellcome would be among those suffering the consequences now. Second, the MRC seems about to cut its funding for alpha-rated research by well in excess of half. There is every reason to believe that the "double helix" of the year 2005 (whatever that may be) is the probable victim. Along with those who would benefit medically from the next advances and, dare I say it, Glaxo Wellcome.

David Triesman,
general secretary,
Association of University Teachers,
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FINANCIAL TIMES

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Friday November 10 1995

General Powell regrets...

For the second time in a year a leading public figure in a major western democracy has declined to run for his country's presidency in spite of strong encouragement from opinion polls and pressing invitations from political friends. As with Jacques Delors, so with Colin Powell, the motives are personal, part political. Mr Delors's previous career had been much exposed to direct electoral contests; neither was temperamentally inclined to such contests; and in the end both decided they did not want the job enough to make the contest worthwhile.

Both may have been right to let themselves be guided by such instinctive self-knowledge. Gen Powell especially had reason to fear that by descending into the political arena he would lose the Olympian aura from which his present popularity derives.

That illustrates a general paradox about contemporary democracy. Electorates admire leaders who do not submit themselves to popular choice more than those who do. It is as though the very act of soliciting votes somehow demeaned the politician and forfeited the voters' respect.

The US presidency is especially affected by this phenomenon because for two centuries it has been not only the supreme political office but also the symbol of national unity and dignity. In the past its mystique ennobled its holder, cleansing him of partisanship and raising him in his fellow

citizens' esteem. Today the mystique somehow no longer works. A man like Gen Powell, who as a military leader focused a national consensus on his person, clearly does not feel confident that as president he could do the same.

Why should that be so? A contributory factor must be the primary election system. This long ordeal is supposed to eliminate candidates with weak characters, or skeletons in their cupboard. But it also discourages some for whom politics is more about principle and public service than about ambition and the cultivation of lobbies. And it obliges candidates to placate activists within one party before they address the uncommitted voter.

Critics allege that this system polarises politics by favouring candidates from the extremes. Yet Bill Clinton's strongest pitch was that he came from the moderate wing of his party - and he is now less respected than almost any of his predecessors. Ronald Reagan, on the other hand, the classic case of an "extremist" candidate who used the primary system to beat the "moderate" establishment, was better liked and respected while in office than any other president since Eisenhower.

In the last resort it is still the man who makes the office more than the other way round. Gen Powell's poll ratings were high mainly because none of the declared candidates has yet convinced the public he could restore the nation's pride and self-confidence as Mr Reagan did.

Railtrack sale

The privatisation of Britain's rail network chugs on, despite an air of improbability. The government is painfully dissecting, from an organisation which overall is heavily loss-making, the separate pieces which are saleable, even if only by bolstering them with subsidies and guaranteed income. Yesterday saw the sale of the three companies which lease rolling stock for nearly £1.8bn. It is now a good working hypothesis that the government will carry out its pledge to sell Railtrack, the company controlling track and property assets, next year.

In many ways, that is premature. Of all the components of the former British Rail, Railtrack presents some of the trickiest questions. The regulatory problems of the terms of access to its network are formidable; similar questions remain contentious in all previous utility privatisations. It is far from clear that access charges have been set at a level leading to optimal use of the railways. Moreover, it is hard to value Railtrack accurately until its customers, the new train operating companies, are well established.

Nonetheless, the government wants to put Railtrack beyond the reach of Labour, which has indicated it might nationalise the company. Ministers have been somewhat alarmed about this possibility, given Labour's budget constraints, as well as the near-impossibility of returning to the original structure. However, if the

sale is to go ahead, it should be handled to give rail customers and taxpayers the best deal.

Much of Railtrack's revenue will come from track access charges, which are broadly fixed. Its main chance to increase profits is therefore to cut costs. This raises several concerns. For customers, it is not clear how the incentive to improve efficiency will be squared with the desire for Railtrack to invest in safety and modernisation. For taxpayers, there is the risk that the government will greatly underestimate the scope for efficiency gains, as it has done in previous privatisations, and that the sale price will be too low.

In order to help the rail sales the government has gone a long way to specify the parameters under which the companies will operate. But there is still much uncertainty, particularly about subsidies and service levels. Those decisions, which greatly affect quality and volume of service and the financial health of the operators, are likely to remain politically troublesome for years.

A privatisation carried out with such speed may not get the right answers first time. Ministers should recognise that adjustments may be needed to produce a framework acceptable to both operators and customers. Given that uncertainty, if taxpayers are to get anything approaching an adequate price for Railtrack, it should be sold in at least two stages.

Acid in Auckland

The provocative decision by Nigeria to confirm death sentences on Mr Ken Saro-Wiwa and eight other community rights campaigners on the eve of the Commonwealth summit has concentrated the assembled leaders' minds. Nigeria was already high on the Auckland agenda, along with French nuclear tests in the Pacific. Now Commonwealth leaders should be even more determined to find ways of putting the 1991 Harare communiqué, which reaffirmed their commitment to democracy, into practice.

The opportunity is in some danger of being missed. Chief Emeka Anyaoku, the Commonwealth secretary general, has condemned Nigeria and appealed for clemency, as have Nelson Mandela, John Major and other leaders. What is needed now is a collective Commonwealth voice to drive home to the Nigerian regime the abhorrence with which the organisation regards the sentences. At their weekend retreat, heads of government should aim to provide that, and more.

To begin with, they should set out rules of membership, based on the Harare principles, with a clear procedure for suspending countries which break them. To help reinforce these rules, there should be a body that monitors human rights abuses and publishes the findings - beginning with the report of the mission to Cameroon which preceded that country's formal admission to membership last

week. In addition, visa restrictions should be imposed on members of military regimes together with strict enforcement of an embargo on arms supplies.

Finding consensus on such measures may be difficult, but should not be impossible. On the issue of nuclear tests, by contrast, the Commonwealth must agree to differ. For better or worse Mr Major has nailed Britain's colours to the French mast. Australia and other Pacific states are understandably angered by this, but they would be wrong to deduce that the Commonwealth's days are numbered, or its relevance diminishing as their ties with Asia strengthen.

The Commonwealth is neither a security pact nor a trading bloc. No member state needs to choose between it and Asian regional economic organisations, any more than Britain has to choose between it and the European Union. Whether or not there is a full-dress row with Britain (which depends in large part on whether Australia's outspoken prime minister, Paul Keating, is determined to have one), the Auckland summit has already provided a platform from which differing positions can be publicly explained. If this is what is meant when the Commonwealth is dismissively called a talking shop, it is no bad thing. Provided that is, it also knows when to take action - and here Nigeria will be the acid test.

A teetering tiger chases its tail

Scandal surrounding Korea's ex-president threatens attempts to sweep away links between business and government, says John Burton

The growing scandal over an illegal slush fund amassed by former President Roh Tae-woo has revealed the dark side of South Korea's economic miracle.

Korea may be about to join the Organisation for Economic Co-operation and Development, the Paris-based club of the world's richest nations. But Mr Roh's televised confession that he collected \$650m in donations from business has exposed the corruption at the heart of the country's economic success.

The government of President Kim Young-sam has launched economic reforms that should weaken the links between business and politicians. But the Roh scandal now threatens to damage the president and undermine his reform programme.

"Kim Young-sam is as bad as Roh," said one businessman last weekend as he watched riot police pump tear gas grenades into a group of protesting students calling for Mr Roh's arrest.

Modern Korea was built on a centralised economy that mobilised labour and capital to build a strong industrial base. Fashioned by the military rulers who took power in 1961, it transformed Korea from an agrarian nation with a per-capita income similar to that of Ghana or the Sudan, into the world's 11th largest economy.

But the dominant role that the government played in the economy made the country a breeding ground for corrupt links between

business and state. Officials used their control over cheap bank loans, lucrative government contracts and business licences to extort money from the industries that needed these favours to survive.

Korea's leading conglomerates, or *chaebol*, did not succeed due to bribery alone. They also had to perform well in export markets to win government support. But companies that refused to pay "donations" to ruling politicians were starved of credit in a capital-scarce economy and were allowed to collapse.

Although his predecessors Mr Park Chung-hee and Mr Chun Doo-hwan exploited the system for their personal benefit, Mr Roh appears to have taken the process much further during his term of office between 1988 and 1993 by collecting much higher sums of money.

Prosecutors are now trying to prove that Mr Roh accepted the money as bribes in return for awarding large government construction and defence contracts. One close aide to Mr Roh has spoken of the country's leading businessmen personally handing over to

the president sums ranging from \$500,000 to \$10m whenever a big state contract was concluded.

The prosecutors believe Mr Roh used his new-found wealth to buy property and businesses, while supporting his allies in the ruling party. He is also thought to have paid some of the money to opposition politicians to protect himself from any political vendettas after leaving office. The opposition has suggested that this may be why he has not been prosecuted for his alleged role in the 1980 military massacre of at least 200 people in the city of Kwangju who were protesting against army rule.

The revelation of Mr Roh's secret board appears to be the biggest result of the anti-corruption campaign waged by President Kim Young-sam, who was inaugurated in February 1993. As the first civilian leader in three decades, he has made the campaign central to his government's programme.

Shortly after taking office, President Kim banned the use of anonymous-name bank accounts to make it difficult for officials to hide

bribes. More than 1,000 mainly middle-ranking civil servants have lost their jobs over alleged corruption.

The anti-corruption policy has emboldened a generation of younger politicians to expose Mr Roh's slush fund in the hope of discrediting the older generation of leaders. Senior politicians in both the ruling and opposition parties have been implicated in the Roh scandal.

Some hope that the Roh case heralds an extensive clean-up of the links between Korean politics and business. But experience suggests this is unlikely to happen: few convictions have resulted from previous investigations undertaken by Mr Kim's administration into corruption involving state projects, such as that concerning Korea's huge military procurement programme in the 1980s.

Critics of Mr Kim have pointed out that it tends to be his political and business enemies that end up being convicted of corruption. Already, the prosecution in the Roh case is under pressure to limit its investigation of the *chaebol*'s links with the former president to avoid harming the economy.

Corruption remains entrenched among the middle-echelon bureaucracy. Since a business needs more than 100 licences to build a factory, there remain plenty of opportunities for officials to collect bribes.

Indeed, the risk of exposure may have added to business's burden. "The only effect that Kim's anti-corruption drive has had is driving up the price of bribes," says one western executive in Seoul.

Another reason why Mr Roh may escape thorough investigation of his affairs is the damage that it might cause to Mr Kim. Most observers believe that Mr Kim has stuck to his promise of refusing to accept political donations from the *chaebol* while in office. But questions persist about whether his 1992 presidential campaign as the ruling party candidate was financed by Mr Roh's slush fund. Mr Kim has also shown favouritism towards certain *chaebol* as Mr Roh did.

However, public concern over corruption may rule out a limited investigation. Having been granted the most extensive glimpse yet into the incestuous ties between business and government, many voters are angry about what they believe is a cover-up.

At the moment, it is the students who are protesting at the scandal, but unless the probe makes progress, the middle class may join

them. When this happened in 1987 over the military's reluctance to slacken its hold on power, it brought down the dictatorship.

A vigorous prosecution of Mr Roh may save Mr Kim's position. In that case, "President Kim is likely to renew efforts to cut down the size of the *chaebol* by introducing tougher fair trade rules and tighter standards for financial accountability," says Mr Eugene Yun, chief economist at Schroders Securities in Seoul.

This would be a popular policy, since there is widespread resentment against the *chaebol*'s dominant role in the Korean economy. Most analysts agree that the most important step in cleaning up business and politics is the dismantling of Korea's dirigiste economy.

Mr Kim is the first Korean leader to push seriously for economic liberalisation. If - as appears increasingly likely - he becomes further embroiled in the Roh affair, it could make it harder to push forward with liberalisation and root out corruption.

One reason is that the scandal could cause his ruling party to lose its parliamentary majority in next April's general elections. The opposition parties are more sceptical of economic reform because it would open the country to foreign competition.

Korean media coverage of the scandal has reinforced popular perceptions that the entry of foreign businesses into the country may be a bad idea. The media have focused on alleged bribes given to Mr Roh by foreign companies involved in the sale of F-16 fighters and high-speed trains, and the construction of Seoul's new airport.

Both main opposition leaders have been tainted by the Roh scandal, with allegations that they both received money from the former president. Despite this, however, they are expected to benefit from Mr Kim's growing unpopularity.

The National Congress for New Politics, the main opposition party led by Mr Kim Dae-jung, represents working-class voters. They tend to oppose economic reform, fearful that it will cause industrial disruption and a loss of jobs.

The right-wing United Liberal Democrats led by Mr Kim Jong-pil is also unlikely to maintain the momentum of reform. It mainly consists of old guard who have benefited from Korea's closed economy. The political turmoil resulting from the Roh scandal has also strengthened the hand of the bureaucracy, which views economic reform as a threat to its considerable institutional power.

The only influential group now left supporting economic reform is the now-discredited *chaebol*. Most would welcome the end of forced donations to politicians, which they describe as "quasi-taxes" - on average, they amount to 6 per cent of profits, according to the Federation of Korean Industries.

The *chaebol*, in most cases, believe they have achieved the financial strength necessary to stop relying on government support. Economic deregulation would allow them to tap cheaper sources of capital abroad, while giving them the freedom to conduct corporate strategy without state intervention.

The Roh scandal has provided a powerful new argument for the liberalisation of the Korean economy. Unfortunately its effect may be quite the opposite.



OBSERVER

Wearing the trousers

It is a long time since a man was the head of a major company. When economic growth rates are exploding, it does not take long for the more fortunate citizens of the countries concerned to acquire a healthy appetite for Louis Vuitton, Gucci shoes, Hermes scarves, Cartier jewellery etc. Where they go, Vogue magazine is never far behind. It already published nine separate country editions.

Vogue is one of the flagships of the privately owned Newhouse publishing empire, and Jonathan Newhouse, the man tipped to eventually take over from his cousin SI, says that the time has come for a Korean edition of Vogue magazine. Given that he has picked Korea rather than Japan for his latest venture it says something about the comparative growth rates. However, even Newhouse admits that it will be some time yet before North Korea is awarded Vogue's seal of good housekeeping.

This week's launch of a new range of high-powered computers billed as the most important event in the history of the company he founded 13 years ago - was scheduled to take place two weeks before the birth of his first child. You guessed it. Mother Nature decided to reject the production schedule so that McNeally was otherwise engaged when 20,000 people turned up on Tuesday for Sun's grandiose product launch.

And the name of Sun's first new product to be delivered ahead of schedule? Maverick McNeally.

Back firing

Peter Mokaba, former leader of the ANC's Youth League, has a nose for trouble. A close friend of Winnie Mandela and a member of the ANC's policymaking national executive committee, Mokaba made a name for himself in the dying days of apartheid with his war cries of "Kill the Boer" and "Shoot to kill".

Now he has been accused of attempting to kill a white motorist after an early morning row over Mokaba's driving. This sort of behaviour is not unusual in South Africa, apparently. In his defence Mokaba said he fired two shots in the air as a warning and went to a police station for help.

Son of Sun

There has been a production hiccup at California's fast-growing Silicon Valley. Scott McNeally, the 40-year-old founder, has been

Seal of approval

Forget the GNP growth figures, rates of inflation and trade

intruder. Mokaba has now charged the police with assault.

Take it away

Anyone telephoning the Virginia office of General Colin Powell last week might have guessed the eventual outcome of his attempt at the Republican presidential nomination. Callers put on hold were treated not to the soothing strains of *Breathless* or *For Elise* but to a heartfelt blues piano arrangement of an old Elvis Presley classic. The lyrics? "Since my baby left me, I've found a new place to dwell, it's down at the end of Lonely Street, in Heartbreak Hotel."

Root and branch

Norway continues to needle President Jacques Chirac on account of his activities in the South Pacific. The seasonal product of the Norwegian forests will not be gracing the top of Montmartre in central Paris this Christmas. Mind you, the environmentally minded Scandinavians might have made more of a point by sending the tree anyway. With pollution levels as they are in the French capital, they could probably have counted on some demand for sickly-looking branches making an even starker statement by the time Christmas actually arrived.

Financial Times

50 years ago

Neutrals and Nazi assets
The question of German assets in neutral countries has given rise to a number of problems. In Switzerland and Sweden, among other countries, official inquiries are being conducted in order to ascertain the magnitude and structure of these assets. They consist, among other things, of real estate, mines, concessions, plant and equipment, subsidiaries of concerns domiciled within the Reich, shareholdings, patent rights and liquid funds, and, to a minor extent, jewels and objects d'art.

It must not be forgotten that the escape of the neutral countries from invasion was due to no small extent to the allied war effort. What is more, they owe their presently relatively high standard of living to the same cause.

Canadian loan talks start
Two leading British officials have embarked on talks which may lead to an \$80,000,000 loan to Britain. The suggestion, believed to have been discussed by Lord Keynes in Ottawa on his way to the US loan talks, was that Canada should lend Britain \$400,000,000 at a rate of interest of or below the two per cent of the proposed US loan.

Germany agrees deal to open up telecoms market

By Peter Norman in Bonn

The German government and the opposition Social Democratic party have agreed to put legislation jointly before parliament to liberalise the country's telecommunications market.

Agreement was reached after eight rounds of negotiation to put forward a bill which would open the market to competition from January 1 1998. All-party agreement means it should pass both houses of parliament, and is expected to become law by next summer.

Mr Wolfgang Bötsch, the telecommunications minister, said 10 points of agreement, reached yesterday, would allow ample opportunity for competitors to enter the market, and would hinder companies from abusing dominating positions.

There would be "basically no limitations" on market entry, while regulations would be related to the market power of the companies operating in the new environment to avoid unfair treatment.

However, it was unclear what sort of regulatory body will be set up to police the market. Mr Bötsch said further study was

needed. The two sides agreed the market should be thrown open to powerful competitors that would offer services nationwide in competition with Deutsche Telekom in the hope that these would rapidly gain a sizeable market share. However, they said small and medium-sized companies should

British Telecommunications has seen a fall in the number of its domestic customers for the first time, as competitors stepped up their assault on the UK privatised former monopoly. Announcing flat half-year operating profits of £1.65bn (\$2.65bn) yesterday, BT conceded that cable television companies in particular were luring away residential customers with promises of cut-price calls. BT loses customers to cable, Page 15. Price cuts and competition hit BT, Page 21.

also have access to the network because they could offer special services.

In the interest of promoting greater competition, they agreed that frequencies should be made available locally to provide wireless links for customers. Because availability of the new digital European cordless telephony would be limited, other radio

links should be considered. In areas where frequencies were in short supply, it was agreed that companies which offered services throughout Germany should be given priority. This would help meet the government's obligation to provide a "universal" service for all people who wanted a phone.

In reaching yesterday's agreement, the government made significant concessions towards SPD demands that the universal service should be both affordable and of a high technical standard.

In the summer Mr Bötsch had proposed a universal telephone service using the outdated but widespread analogue or pulse system, but now the government parties and SPD have now agreed on "a voice telephone service with ISDN [advanced digital] characteristics". This should mean that any customer wanting ISDN services could expect to have them, Mr Bötsch said.

The two sides also agreed that providers of universal services - which will have to offer standard services in home or office, directories, pay telephones, directory inquiries and access to emergency services - should keep up with the latest technological developments.

Swedish Social Democrat leadership in disarray

By Hugh Carnegie in Stockholm

Sweden's Social Democratic party was in disarray yesterday as speculation mounted that Ms Mona Sahlin, deputy prime minister, was poised finally to withdraw as the only declared candidate to succeed Mr Ingvar Carlsson as party leader and premier when he retires in March.

Her departure would leave the party in severe difficulties as both the other credible alternatives are insisting that they do not want the job.

Ms Sahlin's chances of recovering party support - following revelations that she had used government credit cards for private spending - dwindled this week when several senior party figures spoke out against her renegeing her candidacy, which she suspended last month.

Her case was hardly strengthened when, at the height of the storm about the credit cards, she left for a luxury holiday with her family on the Indian Ocean island of Mauritius, accompanied by a government assistant and two security police officers whose SEK60,000 (\$9,000) costs were paid by the taxpayer.

Mr Sven Hultström, the party official overseeing the succession, said after meeting Ms Sahlin on Wednesday there was not sufficient support for her in the party.

Yesterday the daily newspaper Expressen said Ms Sahlin had decided to quit and would tell the party so today.

Her predicament has thrown the Social Democrats into embarrassing confusion. The figure seen as the most likely alternative, Mr Jan Nygren, the low-profile minister for government co-ordination, this week restated his refusal to stand.

Attention has turned increasingly to Mr Göran Persson, the pugnacious finance minister, but he repeated yesterday that he does not want the job. The party might turn to another woman - possibly Ms Ingela Thalen, the little-known minister for social affairs.

The reversal of fortunes for Ms Sahlin, 38, has been remarkable. A protégée of Mr Carlsson, as recently as six weeks ago she was widely fitted among Social Democrats as tough and plain-speaking with the ability to bridge a widening split in the party over economic policy and over Sweden's unpopular membership of the European Union.

But confidence in her was shattered by the revelations that she repeatedly used her government credit cards for private purchases and was often very slow to repay the debts. Although the sums involved were not large, her conduct offended the high moral principles the Social Democrats set for themselves and the egalitarian-minded nation.

Bank of France eases credit as reshuffle wins approval

By David Buchanan in Paris

The Bank of France yesterday eased credit, reflecting both support for the newly reconstituted government of Mr Alain Juppé, the prime minister, and some worry about slowing economic growth.

Immediately after reshuffling his government on Tuesday, Mr Juppé said his priority was to reduce "debts and deficits so as to make lower interest rates possible". Yesterday the central bank reopened its 5-10 day lending window in a move which checked, but did not reverse, a recent rise in the franc. The currency closed at DM3.449.

On October 6, the Bank of France moved to stem speculation about Mr Juppé's policies and position by suspending the 5-10 day lending facility, and replacing it with an emergency 24-hour facility, which it pushed to 7.25 per cent. This rate has subsequently been trimmed to 6.6 per cent. The 5-10 day window

was yesterday reopened at 6.35 per cent, still above the pre-October level of 6.15 per cent.

The central bank has thus unwound its emergency measures of a month ago. But the interruption in the previous downward trend of interest rates since President Jacques Chirac's spring election has helped depress growth expectations.

Mr Jean Arthuis, finance minister, said yesterday he "did not despair" of achieving the government target of 2.5 per cent real growth next year, despite the prediction by most private forecasters that the economy will expand by around 2.5 per cent.

But he admitted that any shortfall in growth would bring in less tax revenue if it was caused by lower domestic consumption rather than foreign demand.

Consumption is likely to be further squeezed by the government's plans to start erasing welfare deficits and debts by increases in taxes and social

security contributions. The government has unwound some of its backbenchers by talk of not only wiping out the social security system's current annual deficit of around FF600bn (\$12.2bn) over the next two years but also of paying off its entire debt backlog of FF200bn over 10.15 years.

Critics doubt the wisdom of trying a big pay-off of public debt, which in terms of the Maastricht criteria for European monetary union poses less of a direct problem for France than its annual deficits.

But the new government is clearly keen to impress financial markets and European partners with its fiscal rigour in reforming welfare and wrapping up a parliamentary debate on the 1996 budget next week. This comes in the face of a union call yesterday for a Paris public transport strike next Tuesday in protest at the social security changes.

Philip Stephens, Page 12

US budget

Continued from Page 1

and Senate is that they would seek to prevent the Treasury from taking what Mr Rubin has called "extraordinary" actions to avert a technical default. These include temporarily under-investing in social security and civil service retirement funds so as to increase cash balances.

Eurotunnel in fares battle

Continued from Page 1

Eurotunnel plans to increase its UK prices in 1996 by 1 per cent, against the 6 per cent announced by B&O, while its French prices are to be reduced by 4 per cent.

In Paris, Eurotunnel said the difference in price changes for French and UK customers was mainly due to movements over

the last few months in exchange rates. The changes were in line with its obligations to keep the prices in francs and sterling at the same levels on average.

The company said the possibility for arbitrage, with UK customers buying tickets at lower prices in France, but it said the chances were small because the savings would be minimal.

Europe today

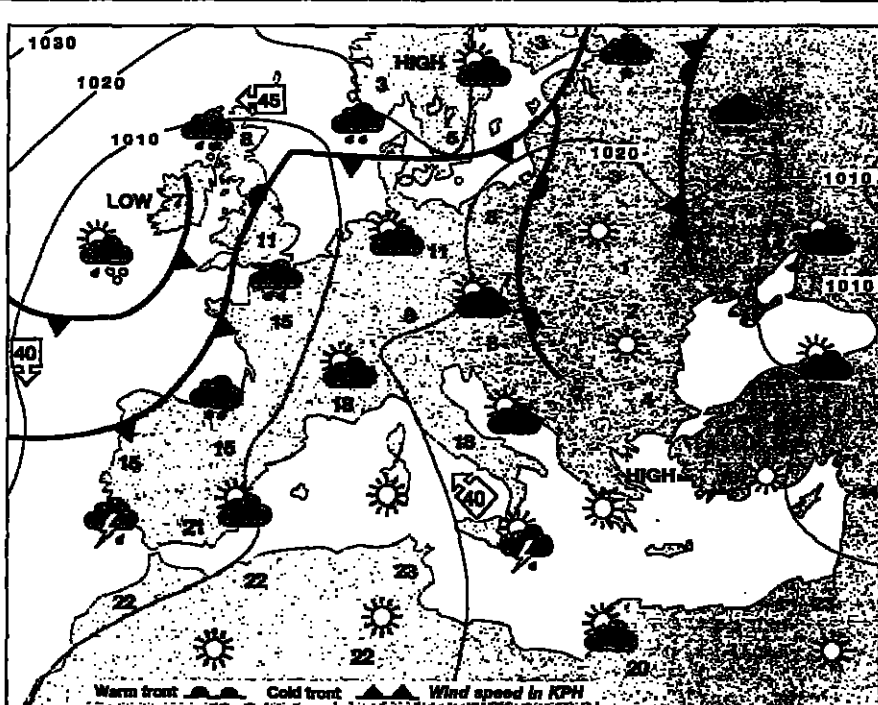
Eastern Europe will continue to have wintry conditions, with snow and maximum temperatures around freezing. Western Europe will have a mild spell as low pressure forms over the Gulf of Biscay. The Benelux and eastern France will have sunny periods and mild temperatures. Western France and the British Isles will have occasional rain. There will be sunny spells in Ireland. Spain will also have rain, which could be heavy.

Showers and thunder will occur over western and southern Italy. Central Europe, the Balkans and Greece will have sunny periods and it will mainly be dry, although the temperatures will be below normal. High pressure over Norway and Sweden will bring sun. Rain will occur over extreme south-western Europe.

Five-day forecast

During the next couple of days, the Alps as well as central and north-western France will have a lot of rain. After a wet weekend, Spain will be drier. Eastern Europe will stay cold with freezing temperatures and snow. The Benelux will be mild with sunny periods.

FT WEATHER GUIDE



Station at 12 GMT. Temperatures maximum for day. Forecasts by Meteo Consult of the Netherlands

TODAY'S TEMPERATURES

Location	Temp	Location	Temp	Location	Temp	Location	Temp
Abu Dhabi	sun 32	Belgrade	rain 11	Cardiff	rain 11	Frankfurt	rain 11
Accra	thund 30	Bein	rain 11	Chicago	rain 11	Glasgow	rain 11
Algiers	fair 23	Bermuda	showers 23	Cologne	fair 13	Hamburg	cloudy 30
Amsterdam	fair 12	Bogota	cloudy 20	Dakar	sun 30	Helsinki	cloudy 54
Athens	sun 13	Bombay	cloudy 54	Dallas	sun 31	Hong Kong	sun 21
Atlanta	cloudy 17	Brussels	fair 12	Delhi	sun 31	Istanbul	thund 29
B. Aires	sun 24	Budapest	cloudy 5	Dubai	sun 32	Jersey	rain 12
Buenos Aires	rain 20	Chapen	thund 8	Dublin	cloudy 8	Karachi	sun 35
Cairo	fair 33	Cebu	thund 22	Dubrovnik	fair 13	Kuala Lumpur	sun 30
Barcelona	cloudy 17	Cape Town	fair 23	Edinburgh	cloudy 9	Las Vegas	showers 25
						Lima	cloudy 24
						London	drizzle 13
						Luxembourg	sun 10
						Madrid	rain 21
						Manila	thund 30
						Melbourne	showers 18
						Mexico City	sun 28
						Miami	fair 28
						Montreal	drizzle 10
						Moscow	sun 17
						Munich	thund 27
						Nairobi	thund 19
						Nice	sun 18
						Nicosia	sun 18
						Osaka	sun 18
						Paris	fair 14
						Perth	sun 15
						Prague	sun 8
						Rangoon	fair 34
						Reykjavik	sun 5
						Rio	thund 30
						S. Francisco	sun 18
						Seoul	sun 8
						Singapore	showers 32
						Stockholm	sun 4
						Sydney	sun 12
						Taipei	sun 30
						Tampere	rain 20
						Tel Aviv	thund 19
						Tokyo	rain 7
						Toronto	rain 3
						Vancouver	showers 12
						Verona	cloudy 12
						Vienna	sun 7
						Warsaw	sun 7
						Wellington	sun 13
						Winnipeg	showers 17
						Zurich	sun 12

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THE LEX COLUMN

Budget bluff

Games of chicken normally end with one party losing its nerve. But just occasionally such games end in disaster. At present, markets are betting that the US budget war will be one with a happy ending. Even yesterday's escalation of the war of words - with the White House saying a default on US debt payments was increasingly likely - produced only a minor fall in the treasury bond market.

The chances of a default are still small. The current House of Representatives' bill temporarily lifting the federal debt limit does include conditions - such as shutting down the Commerce Department - that President Bill Clinton would find hard to accept. But it is quite possible that the Senate will pass a less aggressive bill which President Clinton does not feel he has to veto. Even if an acceptable bill cannot be negotiated before a \$26bn interest payment falls due on Wednesday, the government can probably limp along for a bit by resorting to emergency measures such as tapping the civil service pension fund.

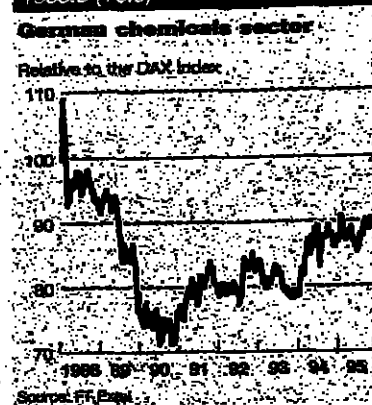
Nevertheless, such scrappy solutions cannot last for long. And if the US did default, the impact on bond markets would be severe. Even if the default was quickly remedied, the finances of investors who depend on the precise timing of interest receipts would be messed up. Confidence in the US government's word would fall - hardly sensible at a time when the US is still heavily reliant on foreigners to plug its deficits. Republicans who think a default will cause no long-term damage are kidding themselves.

German chemicals

Shareholder value is not a concept traditionally associated with Germany's chemical giants. Over the past eight years their shares have underperformed the Frankfurt stock market by 20 per cent.

This week's results from Hoechst, Bayer and BASF hinted at signs of slow, lumbering change. A younger generation of management such as Mr Jürgen Dornmann, Hoechst's chairman - is at least talking the language of international equity investors. All three companies have set public targets either for margins or return on capital, something they would not have dreamed of five years ago. And all three predicted further job losses at a time when profits are back at near-record levels. Mr Manfred Schneider, Bayer chairman, warned that he could not afford to hire a single new German

FT-SE Eurotrack 200:



Source: FT Data

makes up the bulk of its business. Even if Döring's multimedia division is valued at eight times forecast sales or £160m - the sort of rating similar US businesses are being acquired for - the implied price/earnings ratio for the rest of the company is still about 25.

Döring is a world leader in multimedia publishing. Its reputation for quality and a collection of talented staff are certainly worth something in a market that is showing explosive growth. But Döring is not in a position to develop a monopoly in CD-Roms to parallel Microsoft's monopoly in personal computer software. Multimedia publishing has few barriers to entry, meaning even the best will be hard-pressed to earn exceptional profits.

Ladbroke

With the Budget only three weeks away, the timing of yesterday's profit warning from Ladbroke does not look accidental. The company is pleading for a cut in betting duty to help it compete with the National Lottery. So it is no surprise that it blames the lottery for much of the drop in profits.

In fact, quite a bit of the damage - especially to the credit betting business - has nothing to do with the lottery: it was inflicted by a freakishly hot summer, had for racing but unlikely to be repeated next year. Revenues should also improve a bit if, as expected, the government allows fruit machines into betting shops. And history suggests that competition from the lottery is more likely to decline than grow.

These crumbs of comfort, though, will not quickly rescue the share price. The market is already taking rather a rosy view; even after yesterday's fall the shares are still at a 30 per cent premium to the market. Ladbroke's hotel business is the reason. It is expected to grow less quickly in the second half, but given the first half's sparkling performance this is not surprising. Since demand for hotel space is outstripping supply, the prospects for earnings should still be good. This, though, is already priced into the shares. The premium is in line with other hotel chains; it reflects precious little of the risks, and modest growth prospects, on the betting side. The management will have to show exceptional returns on hotels to prevent a further fall in the share price.

Additional Lex comment on Burton on Page 23



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RECRUITMENT

JOBS: Frustration about age discrimination is apparent in a survey of employees

One foot in the corporate grave

At what age are we considered to be old in our jobs? According to research commissioned by Sanders & Sidney, the UK outplacement specialist, the age at which people have one foot in the corporate grave is 42. At least this is the age when discrimination begins to be noticeable.

The company looked at attitudes towards ageism among 237 people on its national database and among 27 employers. Over half of the companies employed more than 1,000 people. Few of them had many staff under 20 or over 50.

Some 59 per cent of the people on the database sample were working, a big majority (91 per cent) were men and three quarters of them had either a degree or professional qualification. Their average age was 47. The fact that all of these people had at some time lost a job, and that most are well qualified, shows that the sample is far from being a cross section of Mr and Mrs Average, but it is probably reasonably representative of the angst-ridden middle management classes.

There was a strong belief among employers that companies employed age discrimination. About two thirds of the employers said they had been excluded from job interviews or offers because of their age. When asked about their current prospects, almost 70 per cent thought their age would limit their future career options. While the big-

gest proportion of these were the over 45s, half under 45 also thought their age limited their job chances. The replies were not wholly subjective. Many of the people could cite evidence either from age stipulations on job advertisements or from feedback they received from potential employers or recruiters.

Asked at what age they perceived discrimination beginning to bite, they were "remarkably consistent", say Sanders and Sidney, settling on the age of 42. These results suggest, it says, that age discrimination is becoming a factor half way through an individual's working life. Most of the sample thought the issue would grow worse, arguing that employers were showing less and less interest in experience.

The employers took a different perspective. While they largely agreed that age was a barrier for job candidates, most believed that it was a barrier of the candidates' own making. In other words, candidates were ruling themselves out of the running for jobs because they thought, quite erroneously, that they would not be considered. This does not seem to fit with reports

from many candidates who said they had applied for jobs even when out of the stipulated age range. Four out of five of the employers said they had no age preferences when recruiting and nine out of 10 said the same of promotion.

Frances Cook, managing director of Sanders & Sidney, thinks many employers are steered into setting age ranges by personnel officers or recruitment consultants seeking parameters in their job brief.

When asked for solutions, employers said older employees needed to "remain flexible in their thinking, up to date with current business issues and abreast of new technology". Nowhere was there any mention of older employees pricing themselves out of the market or their potential pension costs to employers. Surely these bottom line issues are just as compelling influences in an employer's choice of candidates, if not more so, as the attitudinal comparisons thrown up in the survey.

Cook points out, however, that some older employees who have retired on a pension are willing to take lower salaries,

topping up their other income.

In a related area, Andrew Dilnot, director of the Institute of Fiscal Studies, says he has worked out why there is so much job insecurity in the workplace.

Dilnot, along with several other academics, has been puzzled by this because the usual measures of job insecurity - such as looking at the length of time people stay in their jobs - show that patterns have not changed much in the past 10 years. What has changed, however, is that where once unemployment was something that happened to the lower paid, it is now becoming noticeable among the middle classes.

Just how noticeable became apparent when a conference agenda landed on my desk last week. The title of the conference is: Terminating the Senior Executive's Contract of Employment. The conference, which includes a number of employment lawyers among the speakers, is at the Marlborough Hotel, London, on November 13. At £250 plus VAT it could prove a snip compared to the cost of extending that two-year rolling contract.

University	% diff.	University	% diff.	University	% diff.
Oxford	9.5	Newcastle	1.1	Wales	-1.2
Brunei	4.9	Strathclyde	0.9	Keele	-1.3
Durham	4.4	Exeter	0.8	Warwick	-1.4
Cambridge	4.1	Bath	0.7	UMIST	-1.5
St Andrews	3.9	Stirling	0.7	London	-2.0
Nottingham	3.8	Kent	0.7	Aston	-2.1
Survey	3.4	Aberdeen	0.4	Sussex	-2.1
Durham	3.1	Reading	0.4	Manchester	-2.2
Belfast	2.7	Loughborough	0.3	E. Anglia	-2.5
York	2.7	Leicester	0.1	Birmingham	-3.1
Salford	2.5	Ulster	-0.3	Bradford	-3.2
Essex	2.1	Bristol	-0.4	Edinburgh	-3.3
Hull	1.9	Leeds	-0.6	Liverpool	-5.3
Lancaster	1.8	Glasgow	-0.9	Southampton	-6.5
Sheffield	1.6	Heriot-Watt	-1.1	City	-7.6

The league table (above) is designed to provide some idea of graduates' job prospects from different UK universities. It does not list former polytechnics.

The table, compiled from the 1995 edition of University Management Statistics and Performance Indicators in the UK, rates universities according to the success of their first degree graduates in finding a job after leaving. It covers those graduates who attended degree

courses over the academic years from 1991-92 to 1993-94.

The figure in the table is a calculation of the actual number of graduates without jobs or in short-term work subtracted from the predicted figure and expressed as a rate of excess per 100 graduates. A positive number reflects fewer unemployed than would have been expected, while a negative number shows there have been more graduates than predicted leaving the university without jobs.

The top two are the same as last year, but Durham and Cambridge have improved their positions. Brunel is always pleased to see its name up there. It offers a high number of sandwich courses which put students in touch with potential employers, yet it did not feature highly in the list of universities most most favoured by employers published by the Performance Indicator Project run from Harlaxton College, Grantham.

The University of Manchester Institute of Science and Technology (UMIST) and Bristol both have negative figures here, yet they fared far better in the PIP table. This has puzzled its compiler, Cliff Pettifor, who would like to have breakdowns of graduate first destinations by subject so that he can look for correlations, but only half of the universities contacted to provide the data were willing to do so.

Among the non-vocational subjects, the best for delivering jobs were music, theology, accountancy, linguistics, Chinese, food science, electronics and general engineering.

University Management Statistics and Performance Indicators in the UK is available, price £30, from the Higher Education Statistics Agency, 18 Royal Crescent, Cheltenham GL50 3DA, tel: 01242 355577.

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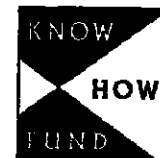
The contract will be for one year initially, commencing 1 January 1996, and it is anticipated that the adviser will be employed for approximately 60 days.

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Those interested should write as soon as possible, enclosing a curriculum vitae, before the closing date of Friday 1 December 1995 to Tom McEneaney, Ref AH360/TM/FT, Abercrombie House, East Kilbride, Glasgow G75 8EA. It is proposed that those shortlisted will be interviewed on Friday 8 December 1995.

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UBS Futures & Options Ltd, part of the Union Bank of Switzerland Group of companies, is a leading institutional broker for exchange traded futures and options. We are seeking to appoint a Senior Salesperson and a Salesperson to work in the Debt & Treasury Division of our London office.

The Senior Salesperson will expand our sales effort to our international client base. You are likely to have at least five years' experience of doing business with international institutions, possess a good knowledge of major cash markets, and the ability to enhance a strong team environment.

The Salesperson will service an expanding high-quality institutional client list. Probably in your twenties, you will have at least one year's sales experience in Futures related areas and be a highly motivated team player with proven sales ability.

Both roles carry with them all the benefits you expect from a major global banking group together with considerable career development potential.

Please send full career details to:

Wendy Barton
Personnel Officer
UBS Limited
100 Liverpool Street
London EC2M 2RH



INVESTMENT DIRECTOR

Dublin

Our client is a leading financial institution with in excess of IR£1 billion funds under management in Ireland.

MERC Partners has been retained to assist in the recruitment of an Investment Director.

Reporting to the Chief Executive the person appointed will be responsible for the management of the company's assets in Ireland. The appointee will be a member of the Irish executive management team and will also be expected to make a significant contribution to the formulation of worldwide investment strategy. Management of a team of investment professionals will be an integral part of the role. Ideally in the 35-45 age group, the successful candidate, preferably with a relevant degree and post-graduate qualification, will be an experienced investment professional. A proven track record in both UK and Irish fixed interest securities and in UK equities together with a solid understanding of these markets is required. The confidence and stature to formulate and present investment strategies at the highest level will be a prerequisite.

This important senior management appointment will attract an excellent executive remuneration package.

Please write - in strict confidence - enclosing a curriculum vitae and quoting reference number 95418, to:

Brian G. Ward,
MERC Partners,
Number Twelve,
Richview Office Park,
Clonsilla,
Dublin 14, Ireland.
Fax: +353-1-288 0550.
Email: postmaster@merc.ie



Selection & Human Resource Consultants
Member of the Executive Selection Consultancies Association

ABN-AMRO Bank
Hong Kong

PROJECT FINANCE

ABN-AMRO Bank is one of the top fifteen leading international banks with 627 offices outside The Netherlands, located in more than 65 countries. ABN-AMRO Bank's project finance team has an eminent global presence in project finance lending and advisory. As part of the continued expansion of a successful team, we are looking for an experienced and recognised project financier, with at least five years track record in the UK or an equivalent market to join our team in Hong Kong.

A polished and articulate team player with excellent communication skills is being sought. The candidate should be able to lead marketing and documentation negotiations for the Bank. Financial modelling and risk analysis skills are considered essential.

The person will be responsible for providing advice, structuring and financing international projects throughout Asia.

Excellent career opportunities, competitive salary and expatriate package will be available to suitable candidates.

Please apply in writing with full career details (including current package) to:

Susanne van Laarhoven, Regional Career Development Asia
ABN-AMRO Bank, One Pacific Place, 12th Floor, 88 Queenway, Hong Kong or Fax 852 2536 7219326

INTERNATIONAL BANKING

Working primarily with banking and financial transactions in Portuguese speaking Africa, the qualified candidate will bring at least 5 years international banking experience, including strong credit analysis skills and direct experience with financial structuring in this position. Corporate finance experience may be a plus. Besides speaking Portuguese the successful candidate will be a self-starter and experienced in finding solutions to complex problems. The position will be located in London with a possible future transfer to Johannesburg, South Africa or other African location. Please respond with resume and salary expectation to: Financial Times, Box A5795, Number One Southwark Bridge, London SE1 9HL.

PROPRIETARY TRADER

Newly founded Proprietary Trading House committed to a scientifically orientated approach to trading needs a numerate computer literate Options Trader to join the team. Salary according to age and experience + bonus + benefits.

Write to Box A5794, Financial Times,
One Southwark Bridge, London SE1 9HL

APPOINTMENTS
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TREASURY
DEALER

aged 28 with experience gained from Banking, Broking and Corporate Treasury areas. Seeking new Dealing position within a Banking or Corporate environment.

Please write to:
Box A5795, Financial Times,
One Southwark Bridge,
London SE1 9HL

HEADHUNTING

Sales • Investment Banking • Asset Management

With experience in the financial sector you may never have considered headhunting. When you do, you could well look for a well-established name, where everyone works as an integrated team of market specialists, providing a co-ordinated service for clients globally. We are an independent search firm which has specialised in the financial markets for nearly twenty years, growing organically, developing sophisticated information systems with dedicated research and a thorough process that adds value.

As a seasoned professional you will know the dynamics of the financial industry and understand your market. You will be credible with natural gravitas; a perceptive listener with communication skills; and a focused achiever with tenacity. If you are motivated by the idea of servicing clients, building working relationships and managing assignments successfully, then we would like to talk to you.

To discuss the challenge of headhunting, the scope of the role in any of our offices, the rewards and the potential for equity participation, please contact Fiona J. F. Stephens, in total confidence, at Stephens International, 20 Cousin Lane, London EC4R 3TE. Tel: 0171 236 7307. Fax 0171 489 1130.

STEPHENS

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HEAD OF SEC

CHIEF DEALER

KDB Bank

Senior Corpor
Attractive salary plus

Devonshire exec

JB OXFORD & COMPANY

DERIVATIVE & FIXED INCOME SPECIALISTS

Our client is a respected European bank with ambitious global growth plans. As part of their carefully formulated business strategy, they are seeking to expand their London operation with the addition of a number of market professionals across the Fixed Income and Derivative Product areas. These are outstanding opportunities for career minded individuals to join a progressive, expanding European bank.

INTEREST RATE SWAP TRADER

The Swap team is highly focused, concentrating on proprietary trading and customer business. Due to increased activity, a position has been created for an experienced IRS Trader. With around 5 years IRS trading experience, candidates will have had strong exposure to European currencies and Sterling. Flexibility is essential as the role involves taking proprietary positions as well as facilitating customer business. This position will appeal to a versatile, imaginative trader with experience of other more advanced risk management products. Please contact: Matthew Rowlands.

INTEREST RATE OPTION TRADER

An integral part of London's expansion plan is the establishment of an Interest Rate Options desk. The Head of IRO Trading will develop a team servicing customer business, as well as proprietary trading. A minimum of five years IRO trading experience is required, preferably in Nordic or Continental European currencies. Strong technical ability and exposure to pricing/structuring interest rate products is essential. The successful candidate will have previous man-management experience and the ability to supervise staff and set and achieve business targets. Please contact: Michael Brennan, Partner.

BOND TRADER

Within the Fixed Income Group a new position has been created for an ambitious young trader with 2-3 years trading experience. Working closely with the Senior Dealer, responsibilities will include strategic position taking, arbitrage trading and facilitating customer business. Previous experience of trading Nordic issues is preferable. Please contact: Andrew Warburton.

ASSET SWAP TRADER

Working alongside the global derivative and fixed income teams is the Asset Swap Group. A Senior Asset Swap Trader is now sought to develop and build the London desk. Candidates will have five years Asset Swap trading experience, a developed network of professional market contacts and the ability to source, price and trade/sell product. Advanced structuring and developed marketing skills are essential. A good broad experience and understanding of related products coupled with previous exposure to Northern European currencies and issues is essential. Please contact: Philip Ashby-Rudd.

OFF BALANCE SHEET TRADER

The London Treasury group are seeking an experienced OBS dealer to take responsibility for trading DMK FRA's and/or futures. Additionally, the successful candidate will be expected to cover the cash book and have a good working knowledge of FX Forward/Arbitrage. Candidates will be confident bookrunners used to position taking and utilising other currencies when the opportunities arise. The successful candidate will have at least 3 years experience and be able to demonstrate a profitable track record. Please contact: Stuart Norbury.

Our client is particularly interested in receiving applications from individuals with excellent educational backgrounds, strong technical ability, proven career progression and exceptional interpersonal skills.



ALEXANDERS,
MANN & PARTNERS

For an initial confidential discussion on the above opportunities, please contact the named specialist consultant or alternatively write to them at Alexanders, Mann & Partners, Alexander House, 9-11 Fulwood Place, London, WC1V 6HG. Tel: 0171 242 9000 Fax: 0171 405 6434

KDB Bank (UK) Limited is the London subsidiary of the KOREA DEVELOPMENT BANK which is, itself, wholly owned by the Republic of Korea.

Due to our continuing expansion, we are seeking to fill two new senior positions in our securities department. They both offer career opportunities with excellent scope for natural leaders to thrive in a small but expanding organisation closely associated with one of the world's most dynamic economies.

Having established a successful distribution business in Korean and other Far Eastern fixed and floating rate securities, we now wish to expand our business to a wider range of clients and products using, where applicable, the Bank's interest rate derivatives capabilities. As a consequence we wish to recruit two experienced and proven professionals for the following positions:

HEAD OF SECURITIES SALES

City Excellent remuneration package

Reporting to the General Manager - Trading, the successful candidate will:

- Manage and develop the Bank's securities sales effort.
- Lead the sales team to expand and diversify the client base, particularly Asian clients of the Bank.
- Participate actively in the strategic development of the Bank's securities business.
- Develop product for onward sale together with the trading team.

CHIEF DEALER - SECURITIES

City Excellent remuneration package

Reporting to the General Manager - Trading, the successful candidate will:

- Undertake fixed rate and asset swap based trading.
- Lead the Bank's securities trading team and supervise risk management.
- Participate actively in the strategic development of the Bank's securities business.
- Work closely with the Head of Sales and the Derivatives unit to develop and access new products for sale.
- Expand the range of the Bank's counterparties in the securities market.

Both positions offer a fully competitive and negotiable remuneration package including a performance related bonus scheme and the usual banking benefits.

Please apply in writing with a CV to:
M C Richardson, General Manager, KDB Bank (UK) Limited,
Plantation House, 31-35 Fenchurch Street, London EC3M 3DX.



KDB Bank (UK) Limited

Senior Corporate Financier

Attractive salary plus bonus and benefits

Our client is a prestigious UK merchant bank with a strong reputation for the quality of its corporate finance and banking services. Due to increasing business volumes, an opportunity exists for a senior Corporate Financier to join the division.

Job Description

- Create and develop close relationships with senior clients.
- Originate, lead and manage mergers and acquisitions, flotations and rights issues.
- Provide valuable advice to a wide range of clients on both UK and cross border transactions.
- Provide synergies with the bank's other services.

Candidate Profile

- Probably aged around 30, good university degree, working knowledge of a second European language useful.
- At least five years corporate finance experience gained in an investment bank, fully conversant in blue and yellow book requirements.
- Polished, articulate communication and presentation skills.
- Strong team player.

Candidates with real commitment to their careers should apply by sending their CV to NATHAN COOPER, in strict confidence, or telephone for an initial discussion.

Devonshire executive



JB OXFORD & COMPANY

NASD / NYSE LICENSED BROKERS

JB OXFORD & Company, a rapidly growing U.S. discount broker, is recruiting experienced brokers for its new office in Basel, Switzerland.

Positions are open for registered representatives holding Series 7, Series 24 licenses, and for trainee/assistant brokers.

Please write to:

Felix A. Oeri
JB Oxford & Company
Peter Merian - Strasse 50
CH - 4002 Basel

APPOINTMENTS ADVERTISING

appears in the UK edition

every Wednesday &

Thursday and in the

International edition every

Friday. For further informa-

tion please contact:
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+44 0171 873 3779

KANTOR

You thrive on challenges of size and complexity. You want to be associated with one of the largest construction projects in Europe. You are used to delivering the goods.

ATHENS INTERNATIONAL AIRPORT S.A.

has undertaken to develop an ultra modern international airport at Spata, near Athens, capable of handling up to 50 million passengers a year. The airport is expected to be commissioned in the year 2000.

The Athens International Airport is forging a high caliber international top management team to manage the construction and subsequently the operations of the airport. A key position within the team, reporting to the Chief Executive Officer, is:

Chief Technical Officer

His/her mission will be to ensure the timely and satisfactory completion of the construction and fitting of the airport and the efficient functioning of all systems. One of his/her prime responsibilities will be to organize and develop a fully fledged technical division, and in addition to:

- monitor and control construction and all engineering work
- manage the relationships with all contractors
- provide specification for systems
- ensure environmental protection
- organize the maintenance of systems

The successful candidate is unlikely to be more than 45 years of age, with excellent communication skills and is expected to be able to demonstrate:

- a minimum of ten years of project management experience in international projects, with a proven track record
- large-scale construction and maintenance management experience in airport or similar field operations
- actual involvement in contract negotiations
- familiarity with modern information systems

A first degree in engineering with post graduate studies in business administration / management science and professional certification are prerequisites. The successful candidate must be fluent in English. Command of Greek and German will be considered an advantage.

The Athens International Airport offers a very attractive remuneration package, including car and private insurance.

If you have the required qualifications and the ambition to continue your career in a highly demanding and outcome driven environment, please send your Curriculum Vitae to:

KANTOR Management Consultants
4, Vass. Sofias Ave.
106 71 Athens, Greece
Ref: AGMT / AGT

INTERNATIONAL TELECOMMUNICATION UNION

REQUIRES

Head Finance Service
for TELECOM Exhibitions

EDUCATION: University degree in Business Administration with specialisation in finance and accounting.

PROFESSIONAL EXPERIENCE: at least seven years' experience in the field of finance including two years in an international organisation.

Proven theoretical and practical experience of computerized accounting and financial operations.

Excellent knowledge of English/French and practical knowledge of the other language.

APPLICATIONS TO:
Personnel Department - ITU - Place des Nations, 1211 Geneva 20, Switzerland - FAX: +41 22 733 72 56.

Applications should quote reference No. 22-1995A and reach ITU Headquarters not later than 12 December 1995.

Vacancy notice and employment conditions available upon request.

LAWYER/ BROKER

48, based in Cologne, partner in a small broking company, is looking for a position as Representative of an international insurer in Germany. Please reply to

Financial Times, Box Number A5719, Financial Times, One Southwark Bridge, London SE1 9HL

PORTFOLIO MANAGEMENT Hampshire

"An exceptional opportunity to join a fast growing and dynamic team where individual flair is encouraged within a disciplined asset allocation process".

Our client is a global investment house with over US\$40 billion under management. The UK asset management subsidiary is responsible for all international investments and has an outstanding performance record. Funds under management are expected to increase considerably in the near term. There is a need to strengthen the team on:

FAR EASTERN EQUITIES

Reporting to the senior portfolio manager, the individual will be able to assume responsibility for the management of certain funds invested in the Far East.

EUROPEAN EQUITIES

Working closely with the senior fund manager, the position is stock selection orientated and will involve a significant level of analysis particularly in mid-cap stocks.

Successful candidates will be in their twenties or early thirties with above average intelligence and relevant market experience in fund management. Strong analytical skills are essential, as is the ability to communicate well verbally and in writing. Independence of thought, creativity and initiative are as important as the desire to contribute within a strong team culture.

Remuneration will be competitive including significant bonus potential. For an initial discussion in confidence, please contact us quoting reference 5331 at 20 Cousin Lane, London EC4R 3TR. Telephone 0171-236 7307 or fax 0171-489 1130.

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SELECTION

STEPHENS
LONDON DUBLIN NEW YORK HONG KONG TOKYO



DERIVATIVES BROKER - HONG KONG

- You're ready to join a leading derivatives broking firm, with a strong presence in Asia
- You have a minimum of 2 years' experience broking interest rate products
- You're fast thinking, determined and ready to take over active lines

Find out more by contacting Harry O'Neill. Tel: (852) 2536-0100 Fax: (852) 2537-1011. email: 75162.52@compuserve.com

O'Neill Associates Limited

Suite 1513 Prince's Building, 10 Chater Road, Central, Hong Kong

Senior Manager, Trading

Creative Trading Company in the energy business seeks experienced trading executive to head up its international risk management activities, in addition to playing a significant role in the development and coordination of physical trading activities in the Southern African Region.

Salary: Approximately £56,000 per annum. This is a strongly performance-based company where the right individual will enjoy the opportunity to benefit from substantial rewards based on contributions to the short and longer-term financial health of the company.

You will therefore be able to demonstrate that you have been instrumental in the creation of successful non-speculative trading strategies where the evaluation of risk and the use of appropriate risk management tools has been important. You will have a sound understanding of the inter-relationship between the spot and forward markets for energy commodities, currencies and interest rates, and the physical movement of goods.

Required Skills/Qualifications

- A post-graduate qualification in commerce and/or quantitative areas
- Extensive experience in the use of swaps, options, futures, especially in the energy markets
- A history of dealing with customers at senior level
- Fluency in English and at least one indigenous Southern African language
- Strong inter-personal skills and a flair for marketing
- Experience at managerial level in the above fields of activity
- A basic knowledge of Letters of Credit, Shipping Documents and Refinery Processes will be an added advantage
- A working knowledge of PC spreadsheet applications and word processing
- Ideally the candidate will be aged between 26-35 years

Write to Box A5790, Financial Times, One Southwark Bridge, London SE1 9HL

The Top Opportunities Section For Senior Management Appointments

For advertising information call:

Joanne Gerrard on +44 0171 873 4153

ACCOUNTANCY APPOINTMENTS

To £100,000 package
+ benefits

Quoted Engineering Group

Northern Home
Counties

Group Finance Director

Promotion has generated an opportunity for a pragmatic, commercially minded accountant with first-class interpersonal skills to join the Board of this profitable £100 million turnover UK plc. First-class reputation for its specialist capital equipment and components manufactured and distributed worldwide. Key role assisting the Chief Executive in driving a proactive, change management programme that empowers the operating companies and refocuses the role of the centre.

THE ROLE

- Supporting the Chief Executive in sustaining new management structures and systems to deliver enhanced commitment, innovation and performance across the group.
- Managing a lean group finance function maintaining a responsive and consistent financial management and control service to support operations and evaluate corporate development opportunities.
- Building on strong, established City contacts. Ensuring first-class support from all third party advisors and dealing with investor relations.

THE QUALIFICATIONS

- Ambitious and resourceful graduate calibre accountant, aged 35+ with strong financial management, costing and systems skills honed in a global engineering or manufacturing business.
- Disciplined and thorough analyst capable of critiquing complex business proposals and making a positive contribution to a change process.
- Loyal and confident team player. Adept at communicating effectively at shop floor and boardroom level. Capable of progressing further.

Leeds 0113 2307774
London 0171 493 1238
Manchester 0161 499 1700Selector Europe
Spencer StuartPlease reply with full details to:
Selector Europe, Ref: FNS11184,
14 Cornhill Place,
London WC2R 2JG

ZENECA

Farnhurst, Surrey

c. £70,000 package
+ exceptional benefits

Financial Controller

Zeneca Agrochemicals is a highly successful and profitable worldwide business which is part of the international science group, Zeneca, a FTSE 100 plc. The agrochemicals business, with a turnover of \$1.5 billion and operating in 140 countries, presents an exceptional opportunity for a first-class finance professional to play a pivotal central role working closely with the top management team and deputising for the Chief Financial Officer. Outstanding career advancement opportunities are available in a group that values individuals with different backgrounds and experience.

THE ROLE

- Responsible for providing a comprehensive financial service to the executive team and group HQ including statutory and management reporting. Oversees the annual planning cycle and continues to develop accounting excellence across the business.
- Manage a highly qualified, central team and provide senior financial support for key international functions, particularly manufacturing and medium-term product planning.
- Conduct business evaluations, capital investment appraisals and provide financial advice on varied projects. Exploit the substantial investment in systems, refining both the analysis and presentation of information for commercial use.

THE QUALIFICATIONS

- Ambitious and commercial graduate accountant, probably mid 30s, with Big Six grounding and experience in an international group renowned for its management reporting and rigorous financial control.
- Robust and perceptive, with a strong technical background to ensure best practice and an ability to provide financial advice in a fast-moving commercial environment.
- Credible at Board level with strong influencing and communication skills. An accomplished leader and people manager with clear potential for advancement.

Leeds 0113 2307774
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Selector Europe, Ref: FNS11184,
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London WC2R 2JGc. £60,000 + bonus
+ options

Industrial MBO

East Midlands

Group Finance Director

Successful, ambitious c. £70 million Group thriving in a fiercely competitive market-place seeks a dynamic finance professional for the next stage of its growth through to flotation. The company is multi-site, committed to excellence in manufacturing, quality and delivery, cash generative and intends to grow further both organically and via acquisitions. Influential hands-on role as the company continues to develop.

THE ROLE

- Working closely with and reporting to the Chief Executive. Responsible for the Group finance function as well as the development and implementation of a comprehensive Group IT strategy.
- Substantially strengthen internal controls and procedures and upgrade and improve costing and management reporting systems.
- Supporting the Chief Executive in acquisitions and in developing City relationships prior to flotation.

THE QUALIFICATIONS

- Graduate, chartered accountant, 32-45, with fast track record of financial management in a rapidly growing manufacturing plc. Demonstrable experience of improving internal controls and developing management reporting systems.
- Excellent technical skills in financial and management accounting with strong IT, planning and acquisition experience.
- Bright, enthusiastic and ambitious with the confidence and authority to develop close and effective relationships with customers, suppliers, the City and the existing management team.

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Manchester 0161 499 1700Selector Europe
Spencer StuartPlease reply with full details to:
Selector Europe, Ref: FNS11184,
14 Cornhill Place,
London WC2R 2JG

Finance Director

Northern France

c. £60,000 + Bonus + Car

Our client, a publicly quoted, British based multinational, is one of Europe's leading textile and clothing companies. With 50% current turnover derived overseas, they are committed to becoming a major force worldwide. As part of this expansion, they are now seeking a highly commercial Finance Director to control one of their French manufacturing subsidiaries.

Working closely with the Chief Executive, the appointed candidate will be a key member of an established management team, with overall responsibility for finance and administration. You will be instrumental in the long-term growth and success of operations by formulating and implementing the company's plans and strategies.

The candidate will probably be aged 30-45, a graduate, qualified accountant, who has worked in a senior financial role with a major international

company. You should speak French and be able to demonstrate self-motivation and leadership qualities. A track record of success with technical commercial and product costing issues in a fast moving production environment is a prerequisite. Experience with working in France would be an advantage, but above all you must have the intelligence, strength of personality, and flexibility to succeed in an expanding international business.

This is a senior appointment within the international group and is expected to offer significant long-term potential in financial or operational management overseas or in the UK.

Interested candidates should send their curriculum vitae to Dean Ball at Michael Page, Clarendon House, 81 Mosley Street, Manchester M2 3LQ. Please quote reference 169178.



Michael Page International

International Recruitment Consultants
London Paris Amsterdam Düsseldorf Frankfurt Hong Kong SydneyFinance Controllers
EuropeCopenhagen
Paris & Frankfurt
Highly Competitive Package

Our client is a high growth public company offering branded consumer products to the world's leading retail organisations. The Group has wholly owned sales subsidiaries in the UK, USA, Germany, France, Sweden and Denmark, supported by a carefully selected distributor network in over 40 countries. Since 1991, the Group has continually increased worldwide sales with 1994/95 turnover growth of over 50%. Organic and acquisitive growth has resulted in the opportunity to recruit three commercially aware Financial Controllers for the Danish, French and German operating subsidiaries.

Each of these small units operate with a high degree of autonomy and require finance professionals with the commercial acumen to fully support the business on general management issues whilst assuming full responsibility for the finance function.

Reporting directly to the local General Manager with a dotted line into Group Finance, day to day responsibilities will include: the development of tight financial controls, working capital management, systems development and implementation, budgeting, monthly management reporting and analysis, and the provision of sound financial advice.

The successful candidates will be qualified accountants with relevant language fluency, strong analytical skills, the ability to control a small team and to operate within a highly commercial and entrepreneurial culture.

If you feel that you fulfil the above criteria please contact Ms Helen Arber for further discussion or alternatively forward your CV to Heathfield Hargreaves International Ltd, 10 Sedley Place, London, W1R 1HG, Fax +44 (0)171 493 3104 or Telephone: +44 (0)171 493 3084, quoting reference CFF30.

HEATHFIELD HARGREAVES
INTERNATIONAL

LONDON ■ SUSSEX ■ BIRMINGHAM

TREASURER

SENIOR GROUP ROLE FOR AMBITIOUS ACCOUNTANT

CENTRAL LONDON

c.£60,000 + BONUS + BENEFITS

- Excellent opportunity to take on a high profile role in a dynamic public company which has doubled its market capitalisation in four years to over \$1 billion. Diverse range of international businesses, with growing media and information interests.
- Responsibility for group treasury matters with focus on banking relationships and cash management, and with a brief to pursue an active funding programme to meet group investment requirements.
- Proactive advice and support to subsidiary Finance Directors on a broad range of treasury issues, as well as involvement in tax planning and investment appraisal.
- Probably in your thirties, you will be a qualified accountant or MBA and may also be ACT qualified.
- Exposure to treasury issues such as cash management and banking relationships is desirable, and will probably have been gained in a blue chip corporate.
- Bright, innovative and highly numerate, we are looking for individuals with the drive, energy and ambition to head up this important function and take advantage of career opportunities within this growing group. Good project management ability and strong interpersonal skills are also vital.

Please apply in writing quoting reference 979A
with full career and salary details to:
Susan Ryder
Whitehead Selection Limited
11 Hill Street, London W1X 8BB
Tel: 0171 290 2045Whitehead
SELECTION

A Whitehead Group PLC Company

Creating Business
Improvement.

Remove the word product from your vocabulary. Replace it with the word service and you will begin to understand what Perot Systems is all about. We conceive, design and implement long-term business improvement services and solutions. A significant portion of our income is derived from the bottom line results we achieve with our clients. Our clients are intolerant of pre-packaged product solutions and demand innovative service solutions specifically designed for their purpose. This requires us to be creative, persistent and hard-working.

Global Controller - Contracts

London

Your prime responsibility will be to provide high level, analytical support to operational management throughout a global matrix structure, identifying areas for additional cost control, optimising efficiency and maximising profit in any given contract.

Through a direct internal and external interface, you will develop an in-depth understanding of the nature of our business and that of our customers, and will be expected to play a key role in the

Attractive salary

formulation of commercial strategy for current and future projects. As a Chartered Accountant, preferably 'Big 6' trained, or an MBA you will have proven senior management experience gained in a fast moving, international environment. Excellent financial analysis skills, strong commercial acumen and outstanding communications skills are essential.

Ref 257270

Financial Controller

London

Reporting directly to the European Controller and managing a small team you will be responsible for the financial control of a significant high-profile project. Primary responsibilities include financial accounting & management reporting. You will also co-ordinate information needs from other business analysts throughout the world.

Ideally you will be a qualified accountant with a sound

Attractive salary

accounting background. Commercial experience and 'Big 6' training will be desirable.

Candidates must be prepared to work in a hands-on dynamic environment. Opportunities for advancement and career development are numerous.

Ref 257311

We work in multi-disciplinary teams, both client-facing and behind the scenes. Every team member is an "Associate" and must earn the right to lead. Customers appreciate these differences and trust us. This explains our growth and our ability to provide both professional and personal stimulus for our people. Career development is limited only by individual ambition.

Interested applicants for each role should forward their CV's, quoting the relevant reference to Jo Baker at Michael Page Finance, Page House, 39-41 Parker Street, London WC2B 5LH or by fax on 0171 831 2612. All agency CV's should be sent directly to Michael Page.

PEROT
SYSTEMS



GREAT EUROPEAN FIGURES

Competitive Remuneration

Bracknell

At Dell, we can't quite claim to have influenced the course of European history, but we can point to some extraordinary achievements since our arrival here in 1987. We've established operations in 15 countries, generating revenues of more than \$1 billion. We're maintaining exceptional sales and profit growth. From this solid financial base, we are continuing to invest across all areas of our business. These new appointments reflect our commitment to building a strong and pro-active finance team, which can contribute to our continued growth and success in Europe.

Financial Analysts

Drawing on your experience of group accounting from a multi-national perspective, you will provide critical analysis and comment on monthly financial accounts and prepare standard reports for review by senior management. You will also assist with European consolidation and follow up on compliance issues.

Qualified with at least two years' post-qualification experience, you will have demonstrable experience as a financial analyst, preferably with a US based company. You should be highly analytical with strong PC skills.

Financial Systems Analyst

You will develop and support financial reporting systems to ensure the rapid and

accurate delivery of information. This will involve considerable internal liaison with Finance, Training and Systems Groups to identify and meet user requirements.

Ideally qualified in a Financial or IT related discipline, you should have practical experience of financial systems and user training in an accounting environment. Hyperion experience would be a plus.

Financial Accountants

We are looking for recently qualified accountants who can contribute to financial reporting activities across our European operations. You'll join a small team which enjoys a high level of responsibility and wide ranging involvement with the business.

These are excellent opportunities to join a talented and growing financial team. The rewards include a generous salary and benefits package and Dell's outstanding success and development in Europe will continue to present exceptional opportunities for career progression.

To apply, please send your cv with salary details to: LJA Recruitment Management, 12 Celbridge Mews, Porchester Road, London W2 6EU. Telephone: 0171 243 1888.



Director of Finance

For the last two years the Health Authorities in East London have been engaged in a challenging agenda. A strategy for improving the health of East Londoners has been developed and is now in the process of implementation. However, further challenges lie ahead.

Following the retirement of the current postholder, we are now looking for someone to join our senior team who can successfully manage the Authorities finances over the coming years. The Authorities combined annual budget is approximately £450m.

As Director of Finance, you will be a qualified accountant with extensive experience of corporate and strategic financial planning. With an impressive record of achievement within NHS or Public Sector finance, you will need to be capable of demonstrating strong staff management and leadership skills and the ability to deliver and influence, particularly at board level, in a complex changing environment.

We would welcome applications from people within NHS provider or Local Authority finance experience as well as DHA/FHSA backgrounds.

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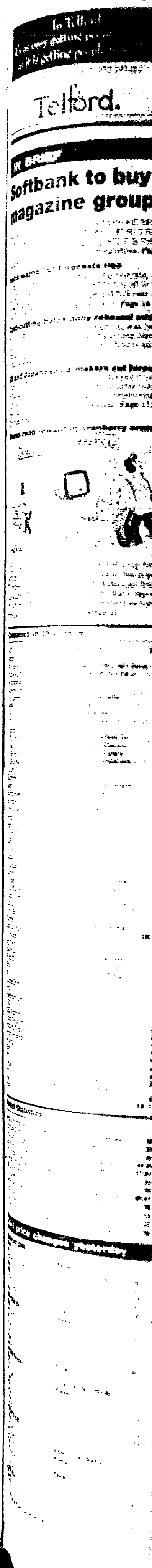
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FINANCIAL TIMES



INTERNATIONAL COMPANIES AND FINANCE

EUROPEAN NEWS DIGEST

Banesto upbeat on earnings outlook

Banco Español de Crédito (Banesto), the troubled Spanish banking group taken over by Banco Santander last year, was well on track towards profitability, said Mr Alfredo Sáenz, the group's chairman. He expected Banesto to post net 1995 profits of Ptas20bn (\$163.9m) and that they could be slightly above this figure. In the first nine months, the group reported net attributable profits of Ptas16bn against a loss of Ptas17.2bn for the same period last year. The net profit forecast for this year is in line with analyst's projections and confirms the turnaround at Banesto since it was acquired by Santander after the Bank of Spain and the private banking sector mounted the biggest domestic rescue on record. Banesto's previous chairman, Mr Mario Conde, is currently facing fraud charges.

Santander, which paid Ptas2bn for Banesto, expects its subsidiary to raise its profits by 50 per cent to Ptas30bn in 1996 and to break even on its investment in three years instead of the original estimate of four years.

Tom Burns, Madrid

Bergesen slips into red in term

Bergesen, Norway's biggest shipping group, yesterday announced a NKr26m (\$4.3m) pre-tax loss for the first nine months, compared with profits of NKr194m a year earlier when there were big foreign exchange gains. Operating losses narrowed from NKr95m to NKr78m.

Positive results from liquefied petroleum gas and dry cargo vessels could not offset poor profitability caused by a weak tanker market and large dry-docking costs. Tanker operations suffered heavy losses, although improved rates in the third quarter reduced the nine-month deficit from NKr209m to NKr191m.

LPG profits fell from NKr77m to NKr57m, while dry cargo profits rose from NKr57m to NKr48m. Bergesen saw no significant improvement in tanker rates for the rest of the year and forecast a weaker dry cargo market in 1996. The LPG market was expected to improve.

Christopher Brown-Humes, Stockholm

Recticel lowers profit forecast

Recticel, the Belgian chemicals company, said sales in the first nine months rose 10 per cent from BFr21.4bn to BFr23.5bn (\$807m). However, the company said it was lowering its 1995 net profit forecast after earlier predicting profits would be at least the same as 1994's BFr507m. The company said it hoped to make a profit this year. Recticel's division selling polyurethane foam for furniture has suffered increasingly in the second half of 1995 in western Europe. "However, Recticel group is taking firm and positive action. Projects under consideration include further rationalisations, which could, however, have an impact on the result of the group in 1995," it said.

AFX News, Brussels

Bouygues, the French construction group, posted sales of FF750bn (\$10.2bn) in the first nine months, up 1.4 per cent on a year earlier. The provisional sales figure for 1995 would be FF773.3bn, it said.

AFX News, Paris

Canal Plus, the French television company, posted nine-month sales up 8.1 per cent. Revenue from subscriptions rose 9 per cent, and revenue from other services was 6.1 per cent higher. Canalsatellite's turnover doubled from the year-earlier period to FF733m. It had 4m French subscribers on November 6. Foreign subscribers were up 11.7 per cent since January.

Reuters, Paris

Forsche, the German automotive group, said it posted a net profit of DM2.1m (\$1.5m) in the year to July, compared with a DM150m loss last year. Sales rose 11.6 per cent to DM2.6bn. The board passed the dividend.

AFX News, Stuttgart

Unitas forecasts return to profit for year

By Christopher Brown-Humes in Stockholm

Unitas, the Finnish financial group which includes the newly-formed Merita Bank, said it was heading for its first surplus in five years after reporting a FM189m (\$44.4m) pre-tax profit for the first nine months. The result compared with a FM957m loss in the first nine months of 1994. "We expect to return to the black with a modest profit for the full year," said Mr Vesa Vainio, the new bank's chief executive.

Unitas agreed in February to merge its Union Bank of Finland unit with rival Kansallis-Osake-Pankki to form the biggest bank in Finland and one of the largest in the Nordic region with assets of FM300bn. Services are already marketed under the Merita name but the tie-up will not be finalised until the end of the year when the two groups' holding companies are combined.

The results, comprising Unitas's figures for the first nine months and KOP's for the six months since April, show

the two banks finally leaving behind the slew of credit losses caused by the Finnish recession between 1991 and 1993. Operating profits of FM462m compare with losses of FM958m a year ago. Credit losses fell from FM2.05bn to FM1.09bn as the country's economy strengthened. Full-year credit losses are expected to be below FM2bn, much lower than last year when KOP and Unitas each suffered loan losses of more than FM3bn. However, the improved economy has not

revived loan demand. This meant the group's net income from financial operations of FM2.75bn was about FM200m less than the two banks reported last year.

Unitas said 150 KOP and UBF branches had already been combined and the number of personnel cut from 18,628 at the beginning of the year to 16,870 at the end of September. A further 1,500 staff have agreed to take redundancy.

Despite its dominance of the Finnish market, the bank has

retained market share. Its share of private customer lending has risen from 43.2 per cent at the end of last year to 43.5 per cent and its share of deposits has climbed from 43.1 per cent to 43.3 per cent.

Non-performing loans totalled FM7.5bn at the end of September, down from FM1.5bn for both UBF and KOP a year earlier. The group has ruled out a dividend for 1995 but hoped to pay one on next year's earnings as its recovery strengthened.

Veba warns despite big rise

By Michael Lindemann in Bonn

Veba, the German industrial conglomerate, yesterday warned its strong growth was expected to tail off in the fourth quarter but indicated it expected full-year operating profits to rise about 40 per cent above 1994's record DM3.5bn (\$2.47bn).

The Düsseldorf-based group reported a 35 per cent rise in net profits to DM980m for the nine months ending September 30. Pre-tax profits increased from DM1.5bn to DM2.1bn. The strong growth was driven by improved performances at the Huls chemicals division and by the petrochemicals business at Veba Oel, the oil division. Earnings had not been weighed down by restructuring costs as they had a year ago.

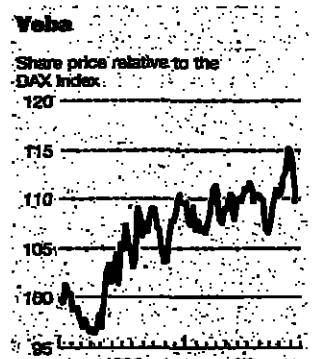
However, in line with other

German chemicals companies reporting earlier this week, Veba said the chemicals business had passed its peak.

Veba's petroleum business, a part of Veba Oel, reported a loss for the nine months because refinery margins stayed "unsatisfactory". Prices for petrochemicals had also fallen slightly, the company said, but higher oil prices generally had been able to compensate for losses caused by the fall of the dollar against the D-Mark.

Turnover in the nine months rose 4 per cent to DM54.8bn. Four of the company's five divisions contributed to the sales increase while turnover fell in the electricity division because some east German businesses had been sold.

Start-up investments in telecommunications, where Veba



has linked with Cable & Wireless and wants to become one of Germany's biggest operators after liberalisation in 1998, led to a loss for the division. Telecom sales were DM271m, from DM80m last time.

Eni privatisation oversubscribed by Italian investors

By Andrew Hill in Milan

Italian institutional investors have already subscribed for more than their upper limit of shares in Eni, Italy's state-owned energy and chemicals group, the banks co-ordinating the sale announced yesterday.

IMI, the Italian bank co-ordinating the sale with Credit Suisse First Boston, is understood to have received requests for more than 250m shares, the maximum reserved for the Italian institutional tranche. Italian institutions will receive between 185m and 235m of the 1.35bn-1.95bn Eni shares to be sold.

Bankers said international investors were showing "greater than expected" interest in the sale, which could raise more than L10,000bn (\$6.29bn). Eni management and officials from the Italian treasury, which owns all Eni's shares, are in the middle of an international road show to the UK, Kuwait, Hong Kong and Tokyo, as well as European financial centres.

Banks in Italy also began taking reservations for shares from individual shareholders this week. Between 40m and 1bn shares have been ear-

marked for domestic investors. Advisers believe it will be difficult to estimate retail demand until next week, nearer the November 19 pricing.

The treasury has set a price range of 1.5-250 to L6,000 a share, for the sale of a stake of between 17 per cent and 24 per cent. The final decision will have to take account of international investors' worries about the Italian political situation.

The Italian stock exchange council confirmed yesterday that Eni would be considered for inclusion in the next revision of the MIB 30 index of the largest and most heavily traded Italian stocks.

Separately, the public-sector foundation which owns Cariplo, the large Italian savings bank, has begun the search for advisers to co-ordinate the planned stock market flotation of the bank. The foundation announced late on Wednesday that it had asked three Italian securities houses - Akros, Albertini and Sopaf - and six international groups to pitch for the business. The international banks are Bear Stearns, Goldman Sachs, Morgan Grenfell, Morgan Stanley, Schroders and UBS.

Salomon Brothers advised the bank on a two-stage capital increase and flotation last year, but adverse market conditions forced Cariplo to postpone the operation in July.

Accor open to listing hotel arms locally

By Scheherazade Daneshkhu Leisure Industries Correspondent

Mr Christian Karaoglanian, vice president for hotel development at Accor, the French hotels and travel group, said yesterday the company had an open mind about listing subsidiaries on local stock exchanges.

Until a few years ago Accor had been against the idea, he said, but the situation had changed with the growth of the company internationally. "We are on the verge of changing our mind about listing subsidiaries," he said. One consideration was that "we have to develop most of our brands very quickly and we need cash for that".

Accor might consider listing specific products, such as the Formule 1 budget chain of hotels, said Mr Karaoglanian, or batch together products in various countries, such as listing the 29 hotels it has in the UK on the London Stock Exchange, or the Motel 6 chain in the US.

Mr Karaoglanian was speaking at a conference on the European hotel industry in London organised by hotel consultant Pannell Kerr Forster, Salomon Brothers, the investment bank, JMW hotels, the property advisory arm of Jones Lang Wootton and American Express, the travel and financial services company.

Accor is Europe's largest hotel company with 256,000 rooms spread across 65 countries, and has principally used joint ventures to expand. It has an important subsidiary company in AAPC (Accor Asia Pacific Corporation), which was formed in 1993 and is listed on the Sydney and Hong Kong stock exchanges.

Accor holds a 25 per cent stake in the company and Mr Karaoglanian said it had enabled Accor to expand quickly in the Asia-Pacific region from about 10 hotels to 100.

Accor's Paris headquarters said yesterday that the company had no plans to list any subsidiaries.

Europe Online sets launch date

By Judy Dempsey in Berlin

Europe Online, the electronic information network, yesterday confirmed it will launch services in English, French and German on December 15.

The announcement follows months of uncertainty about Europe Online's ability to cope with the rate of technological change and doubts about the stability of its ownership structure.

Shareholders include Burda, the German publishing group and one of the original founders; Pearson, publisher of the Financial Times; and a group of Luxembourg-based private

investors. Matra Hachette, the French publisher, will no longer remain a shareholder but will be one of the main content providers with Pearson, Burda and Axel Springer, one of Germany's largest publishers.

Springer had been due to take a 21.8 per cent stake in the company but pulled out last month partly for financial reasons as well as differences over strategy with the current shareholders. However, Veba, the telecommunications division of Veba, Germany's large industrial conglomerate, still intends to take a 10 per cent stake in the company. Europe Online aims to

attract 3m subscribers over the next five years, an ambitious target for a company which has no US "parent". Bertelsmann, the German publishing and entertainment group which said it intended to launch its online services this month, has a joint venture with America Online, the fastest growing US network.

Europe Online will provide a wide range of services, including news, home shopping, travel details, banking and educational services and will have a distinct European flavour reflecting through its content regional political, social and cultural issues.

Drugs deals set for friendly future

Companies and bankers are running out of big targets for hostile bids

After masterminding a two-year \$70bn merger and acquisition spree by the drug industry, investment bankers are scratching their heads about what to do next.

The problem? Their traditional target groups - independent publicly quoted companies with market capitalisations of between \$50m and \$120m - have been snapped up. And there are only two or three capitalised at between \$20m and \$50m.

Companies such as Marion Merrell Dow, American Cyanamid, Sterling Health and Syntex of the US and Wellcome of the UK have disappeared. The clear-out of mid-sized companies was completed in recent weeks by the sale or planned merger of Fisons of the UK, Upjohn and Ivar of the US, Sweden's Pharmacia and Norway's Haskind Nycomed.

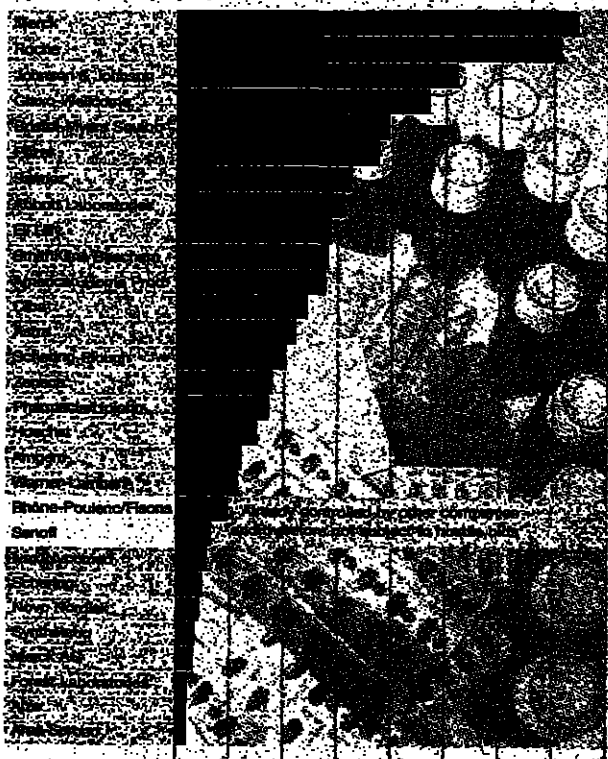
Large acquisitive drug companies have two choices: bid for, or merge with, their equally large peers, or seek out the small fry. But although their favourite prey is extinct, merchant bankers are convinced there are more deals to come, even if the target will change.

"There will continue to be pharmaceutical mergers and acquisitions at all levels," says Mr Charles Floe of Lehman Brothers, the US investment bank which advised Hoechst on its \$7.1bn acquisition of Marion Merrell Dow, and Rhône-Poulenc Rorer's \$1.8bn (\$2.8bn) takeover of Fisons. Mr Clint Garton, head of the healthcare group at investment bank Morgan Stanley, which advised Wellcome in its \$9.1bn takeover by Glaxo, and Pharmacia in its merger with Upjohn, agrees. "It's our view that consolidation in the pharmaceutical industry will continue its extraordinary pace for the next few years."

There are two reasons for this confidence. The first is that the pressures for consolidation are still present. The drug industry's customers are continuing in their attempts to control ever-rising healthcare costs. Although medicines represent only a small proportion of such costs, drug companies, with their large profit margins, are in the firing line. They have been hit by price-control or volume-control measures in all their main markets. They see cost-cutting after a merger

Worldwide pharmaceutical industry

By market value (\$m)



or acquisition as a way to rebuild margins.

The second is that even after the deals done so far, the sector remains extraordinarily fragmented by comparison with other global industries such as motor manufacturing and aerospace. According to Scrip, an industry newsletter, more than 60 companies have annual sales of more than \$500m. More than 130 have sales of more than \$100m a year.

The industry's fragmentation and the need to cut costs mean many in the industry believe the sector will eventually resemble other multinational industries.

Drugs companies are scrambling for market share. Mr Jan Leschly, chief executive of SmithKline Beecham, the Anglo-American healthcare group, says that his \$7bn of deal-making in 1994 should be seen as a move to cement the company's place in the top 10.

And Sir Richard Sykes, chief executive of Glaxo Wellcome,

of the UK, says that even though his company is the world's biggest drug company with more than 6 per cent of global medicine sales, he would make further acquisitions if he felt enough others were taking an even larger market share.

But that kind of thinking leaves companies that want to grow by acquisition with a problem. A small deal would not achieve the strategic aim of adding substantially to market share, while even the smallest of the big deals would be the future of the buyer on a single transaction.

There are two other possibilities, says Mr Floe. Mergers or asset swaps instead of full takeovers, and a string of deals with smaller companies.

Mergers have been done before. In 1989, SmithKline Beecham merged with Beecham, and US companies Bristol-Myers and Squibb agreed to get together.

But there are almost no precedents for large drug industry asset swaps. The closest industry has come was a plan

for the exchange of SmithKline Beecham's vaccines division for American Cyanamid's drugs side. It was scuppered by the \$10bn takeover by American Home Products of Cyanamid in 1994.

Outright acquisitions of smaller companies can be difficult too. Many of the companies with valuations of about \$10m are European family-controlled concerns whose shares are not openly traded.

"That frequently means creative financial structures, perhaps involving partial acquisitions at first to accommodate family desires to balance their investment portfolios but keep a degree of management and/or financial control of the business," says Mr Floe.

Mr Garton presents a third possibility: mergers among the smaller companies. "Some companies at the mid-to-small level are seeking mergers with each other to avoid becoming takeover targets themselves," he says. He warns that few companies are secure. A big stakeholder in Wellcome, the Wellcome Trust, and Marion Merrell Dow, Dow Chemical, did not prevent them being sold.

Companies with big single shareholders include Rhône-Poulenc Rorer, the US company controlled by France's Rhône-Poulenc, and Sanofi, the French company 51 per cent owned by its French parent Elf Aquitaine, and German companies with bank shareholdings. Neither Mr Garton nor Mr Floe entirely rules out another mega-bid within the premier league of \$12bn capitalisation-plus companies. But the possible combinations are few and risky: only the top few could even think about bidding for a \$12bn group.

"Acquisitions of that size are extremely specific to the strategy of the buyer," says Mr Garton. "They would have to address a specific need."

The consensus is that for the time being, the age of the multi-billion dollar hostile bid is probably over. The future is likely to be about smaller deals, more friendly than hostile, with the occasional large transaction, again likely to be friendly, to remind the market of drugs companies' rich potential.

Daniel Green

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November 1995



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INTERNATIONAL COMPANIES AND FINANCE

Microsoft to sell its 10% Dorling Kindersley stake

By Christopher Price in London

Microsoft yesterday put its 10 per cent stake in Dorling Kindersley, the UK reference book and CD-ROM publisher, up for sale in a move which could raise the US software group about \$50m (\$94.8m).

The UK group's shares fell 5 per cent on the news, since Microsoft had been seen as a possible buyer of the company. The shares closed down 26p at \$10p.

Mr Peter Kindersley, chairman and chief executive of Dorling Kindersley, admitted that it had held talks on a number of occasions with Microsoft about the US group taking control, but that "no formal offer" had ever been made.

Microsoft paid \$8m for its stake in Dorling Kindersley in 1991 as part of a publishing deal between the two groups.

Mr Bob Eschelman, a Microsoft executive, said: "Our stake has matured and we thought it was a good time to realise our investment."

Mr Kindersley, who retains a 37 per cent stake in the group he helped found in 1974, said: "We have moved in different directions since our original deal five years ago. The overlap between our two businesses, while still of some value, has been diminishing." He added that current trading was ahead of last year.

The UK group helped Microsoft develop its first CD-ROM five years ago. Since then, the US group has continued to use Dorling Kindersley's extensive

picture file, while the UK company has begun publishing its own CD-ROMs.

These are sold alongside the group's more well-known illustrated educational reference books. Last year, the group's multimedia division produced sales of \$13m, against \$2.5m last year.

The multimedia interests have helped rapid growth in the group's revenues. Pre-tax profits have risen from \$3.6m on sales of \$42.8m in 1991, the year before the company floated, to \$12.7m on \$138.8m in the year to September 30, 1995. Analysts are forecasting profits of \$16.5m for this year.

Dorling Kindersley has only a small presence in the fast-expanding CD-ROM market, estimated at \$600m a year. Microsoft is the world leader.

Loss-making US unit hits Molson

By Robert Gibbens in Montreal

Problems at its loss-making US special chemicals unit, a slow retail economy in Canada and higher interest costs hit Molson Companies' second quarter and first-half results severely.

But Molson Breweries, 40 per cent owned and Canada's biggest brewer, improved its domestic market share in the second quarter and profits were stable. Foster's of Australia also owns 40 per cent and Miller of the US the remaining 20 per cent.

Mr Marshall Cohen, president, said the key to Molson's performance for the year to the end of next March would be a turnaround at Diversey, its special chemicals unit, in the second half. Analysts believe Molson is trying to sell Diver-

sey, which could be worth more than US\$500m.

Group second-quarter net profit fell to C\$8.2m, or 16 cents a share, from C\$8.7m, or 56 cents a year earlier.

First-half earnings were C\$29.1m, or 50 cents, down 55 per cent from C\$81.9m, or C\$1.40, a year earlier. Revenues were C\$1.67bn against C\$1.56bn. The latest period included a 17 cents a share charge for rationalisation of Diversey US, against a 29 cents gain in the 1994 period.

Diversey, Molson's biggest business segment, showed a first-half operating loss of C\$7.9m against profit of C\$3.4m.

Molson Breweries, reporting separately, had second-quarter operating earnings of C\$60.6m, against C\$65.1m a year earlier.

Chrysler production target for year cut

By Richard Waters in New York

Chrysler has cut its production targets for the rest of the year, adding to the gloom enveloping the US car industry.

Like its larger rival Ford, which cut production targets several days before, Chrysler has been hit by falling car sales. But sales of Jeeps and minivans have remained strong.

The company has reduced its fourth-quarter production forecast by 37,000 vehicles, or 5 per cent. Ford had shaved its forecast by about 2 per cent, to just over 1m vehicles.

The moves follow softer October sales figures released by the US automobile makers last week, and come amid signs that manufacturers are once again increasing incentives to attract buyers. Hefty incentives in the first half of this year, largely to clear old models in preparation for a batch of new vehicle launches this autumn, have already left their mark on profits.

Despite the production cut, Chrysler is still expected to produce more vehicles than in the final quarter of 1994. But the need to pay higher incentives would eat into profit margins, said Mr David Healy, an industry analyst at Burnham Securities. He estimated that incentives of about \$800 a vehicle, compared with \$500 a vehicle a year before, would probably cut fourth-quarter earnings to \$500m-\$600m, from slightly more than \$1bn.

Ford, meanwhile, is expected to be hurt by continuing costs from the launch of new models of its biggest selling vehicles in both the US and Europe.

Ford had warned three weeks ago it expected weak third-quarter earnings to extend into the final three months. Wall Street has cut estimates for Ford's fourth-quarter earnings further in recent days, to 25-30 cents a share.

The forecasts suggest a rare fourth-quarter loss for Ford on its automotive business, offset by profits from financial services.

AMERICAS NEWS DIGEST

MCI moves into the music business

MCI, the US telecommunications group, is launching a new service that sells compact discs and cassettes directly to the home. The MCI system, which is called 1-800 MUSIC NOW, enables consumers to order 5,000 albums by touch-tone telephone or the Internet. MCA Music, one of the largest US record companies and a subsidiary of Seagram, the Canadian drinks group, is handling the distribution side of the service.

The move illustrates the growing trend for consumers to buy music from home, rather than through record stores. This was triggered partly by the reluctance of older consumers to go into youth-oriented record shops, and partly by growing sophistication in musical taste, which means that many people want access to a wider range of albums than those available in local stores.

The direct-to-home music market initially concentrated on mail order and specialist clubs, but has recently shifted to on-line media, notably the Internet. Though transactions on the Internet constitute only a tiny proportion of the US music market, some factions of the industry believe that this percentage will rise significantly by the late 1990s.

The launch of the new MCI service follows shortly after another substantial music industry deal - the merger of the music publishing interests of the pop star, Michael Jackson, with those of Sony Music, his record label. Mr Jackson is believed to have received \$90m from Sony and to own a 50 per cent stake in the merged company.

Alice Raushorn

Domtar plans \$350m disposal

Domtar, the big Canadian pulp and paper and packaging group is selling its gypsum wallboard business in Canada and the US to Georgia Pacific for US\$350m cash, effective early 1996. The wallboard division has 18 plants in Canada and the US and 1,350 employees. It is the third largest wallboard producer in the US. Domtar has long been seeking to sell the division, and the timing coincides with an expected recovery in the US construction market.

Domtar hopes to sell its profitable plastic panel business by the year-end. The two deals will take Domtar out of building materials, allowing it to concentrate on pulp, fine papers and packaging products.

Robert Gibbens

Power Financial 20% ahead

Power Financial, the international financial services group controlled by Montreal financier Mr Paul Desmarais, is benefiting from better performance by its North American life insurance and mutual funds units and a higher contribution from Pargesa, the European industrial and communications group jointly controlled with Belgium's Prare family.

Third-quarter net income was C\$74.8m (US\$55.2m), or 82 cents a share, up 20 per cent from C\$62.1m, or 68 cents, a year earlier, on revenues of C\$1.7bn, up 5 per cent. Nine-month profit was C\$221.2m, or C\$2.43, up 14 per cent from C\$194.7m, or C\$2.14. Revenues were C\$5.2bn against C\$4.6bn, up 12 per cent.

Robert Gibbens

IBM cuts 1,200 jobs

IBM cut about 1,200 jobs yesterday as part of a broader cost-cutting action announced last month. The computer company previously announced it would take a charge of about \$900m in the fourth quarter for restructuring.

IBM's workforce has been cut from 302,000 at the start of 1993 to 220,000 at the end of last year. While the latest job cuts are not nearly so big, they affect most parts of the company, including several software product groups and all hardware groups except personal computers.

AP-DJ, New York

Buoyant minerals prices boost SPCC profit

By Sally Bowen in Lima

Helped by buoyant international minerals prices, Southern Peru Copper Corporation, Peru's largest exporter and second only in sales to Telefonica del Peru, more than doubled nine-month earnings. Profits to September were \$135m on sales of \$706m.

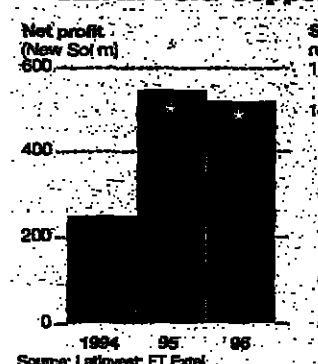
Third-quarter profits were equivalent to 26 per cent of net sales, compared with 14 per cent a year earlier.

SPCC, majority-owned by Asarco of the US, is seeking to list as a separate entity on both the New York and Lima stock exchanges. The company is expecting approval within a month from the US Securities and Exchange Commission and its Peruvian counterpart, Conasev.

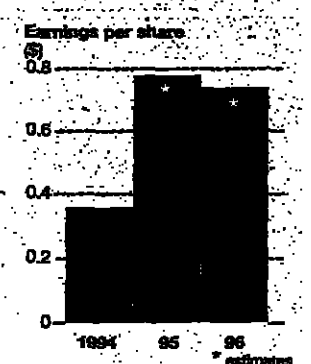
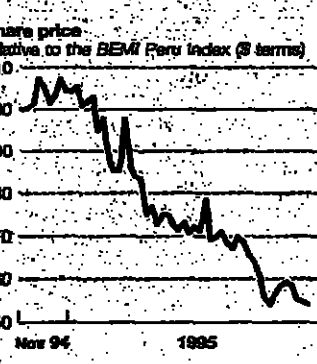
If approval is granted, it will effect an "exchange offer", issuing voting shares to replace the non-voting shares which have long been traded in Lima.

"The logic of the move is to give us enhanced access to the international financial system," Mr Charles Preble, chief executive of SPCC, says. "We must look to the future - and it's a rocky one."

Southern Peru Copper



Source: Lloyds, FT Est.



SPCC is perhaps Peru's most celebrated survivor. It escaped the nationalising hand of General Juan Velasco's leftwing military government in the 1970s. During the Velasco period, almost all other large foreign-owned concerns - including US-owned Cerro de Pasco Corporation, now Centromin - were expropriated.

Maintaining as low a profile as was possible for a company responsible for up two-thirds of national copper output, SPCC then narrowly survived the economic devastation of the Alan Garcia regime between 1985 and 1990.

For long-serving Mr Preble, who has lived in Peru for 30

years, the advent of President Alberto Fujimori and economic liberalism meant an enormous improvement.

Settling long-standing differences with the government in 1991, SPCC became the first established foreign company in Peru for decades to make a significant investment commitment. To date, SPCC has spent \$362m of a projected total of \$445m on environmental improvements, new machinery and equipment, and expansion of output.

A new solvent-extraction/electrowinning (copper recovery) plant at Toquepala in southern Peru is already operating on a trial basis: it should

be in full production by the end of the year. The projected output of 39,000 tonnes of refined copper represents a 9 per cent rise in total national production.

Substantial sums have also been invested in a sulphuric acid capture plant for the smelter at the southern port of Ilo, now running on a trial basis. Apart from the long-awaited environmental benefits, much of the acid produced will be destined for the Toquepala leaching operation.

Drilling on the extensive site of SPCC's two mines, Cuajone and Toquepala, has also led to the recent announcement of an increase of 118 per cent in

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Waste Management (Deutschland) GmbH
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Knöss & Anthes GmbH
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We advised the seller.
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CORPORATE FINANCE

Honeywell Europe S.A.
(Brussels, Belgium)
acquired
Pepperl + Fuchs Systems GmbH,
a wholly-owned subsidiary of
Pepperl + Fuchs GmbH
(Mannheim, Germany).
We advised the seller.
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AEG AG
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sold
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(Europe Limited)
EuropEnterprise '92 LP
GS Capital Partners LP
and other equity funds advised by
Goldman Sachs
acquired a majority stake in the
Empe-Group
(Graz, Austria, Germany).
We advised the seller.
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Bowthorpe plc
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THE SOUTH AFRICAN BREWERIES LIMITED
(Incorporated in the Republic of South Africa)
Reg. No. 1291025/95

ABRIDGED INTERIM REPORT for the six months ended 30 September 1995

Turnover
Grows 15% to R14,8 billion

Trading profit
Up 17% to exceed R1,3 billion

Attributable earnings
Rise 28% for the six months

Earnings and Dividend per share
Improve by 21%

Cash generated from operations
Increases 19% to R1,8 billion

Gearing ratio
Improves to 0.47 from 0.58

Prospects
The outlook for sustainable growth in disposable incomes and private consumption expenditure remains positive. Accordingly, the SAB Group is confident that it will achieve its objective of delivering meaningful growth in earnings and dividends for the full year.

INTERIM DIVIDEND

The Directors have declared an interim dividend of 57.0 cents per ordinary share, on account of the year ending 31 March 1996, in respect of only those ordinary shareholders registered in the books of the Company at the close of business on 24 November 1995 (the record date) to whom new fully paid ordinary shares, in lieu of such dividend, are not allocated and issued as a capitalisation share award. New fully paid ordinary shares in the Company will be issued only to those ordinary shareholders registered on the record date who do not elect in respect of all or part of their shareholding on or before 22 December 1995, to receive the interim cash dividend. The terms of the capitalisation share award will be announced on or about 15 November 1995.

A circular containing full details of the capitalisation share award, together with an election form, will be posted to ordinary shareholders on or about 28 November 1995.

2 Jan Smuts Avenue Johannesburg 2001 Republic of South Africa

Copies of the Interim Report, which contains particulars of the dividend and capitalisation share award, will be posted to registered Shareholders and can be obtained from the London Secretaries, JCI (London) Limited, 6 St James's Place, London SW1A 1NP.

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In accordance with the provisions of the Notes, notice is hereby given that the Rate of Interest for the three month period ending 9th February, 1996 has been fixed at 5.775% per annum. The interest accruing for such three month period will be U.S. \$147.56 per U.S. \$10,000 Bearer Note, and U.S. \$1,475.83 per U.S. \$100,000 Bearer Note, on 9th February, 1996 against presentation of Coupon No. 13.

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Debt Instruments
USD 10,000,000
Floating/Fixed Rate Notes due 2005
Series 17 Tranche 1

Notice is hereby given that the rate of interest for the period from November 10th, 1995 to May 10th, 1996 has been fixed at 6.25 per cent. per annum. The coupon amount due for this period is USD 32,153.20 per \$1,000,000 of the Floating Rate Notes and is payable on the interest payment date May 10th, 1996.

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INTERNATIONAL COMPANIES AND FINANCE

Softbank agrees to pay Y180bn for Ziff-Davis

By William Dawkins
in Tokyo

Softbank, the fast growing Japanese software distributor, yesterday agreed to pay Y180bn (\$1.8bn) for Ziff-Davis Publishing, the world's largest producer of computer magazines.

The deal, ambitious for a company of Softbank's size, is the climax of a more than \$2.5bn US acquisition campaign since July last year, and leaves a substantial profit in the hands of the US group's owner, Forstman Little, the New York investment bank.

Forstman Little paid the equivalent of Y145bn for a 94 per cent stake in Ziff-Davis Publishing late last year, beating a bid from Softbank, which

has pursued the magazine group ever since.

Softbank, founded 14 years ago, said it bought Ziff-Davis Publishing to increase its own prominence in the global computer industry. The US company's titles include PC Magazine, PC Week and MacWeek.

Softbank, which made a recurring profit - before tax and extraordinary items - of Y4.65bn, on sales of Y96.4bn in the year to last March, plans to finance 60 per cent of the purchase price through a loan from the Japanese parent company to its US offshoot. The remaining 40 per cent will come from an offer of new Softbank shares.

Until floating on Japan's over-the-counter market last

year, Softbank was best known as the country's largest distributor of computer software.

Since then, it has used its flotation proceeds, bank borrowings and capital raised from a new share issue to build a US presence.

Last year, it paid \$20m for Ziff-Davis' trade show division, followed by the \$800m purchase early this year of the computer exhibition unit of Interface, a US trade show group which organises Comdex, the world's largest computer trade event.

In June, it formed a joint venture, Gamebank, with Microsoft, the US software group, to distribute software for personal computer games in Japan.

Sony bounces back to black

By Michio Nakamoto
in Tokyo

Sony, the Japanese electronics group, was helped back to profits in the first half by strong demand for its non-consumer electronics products and cost-cutting. Last year, the group recorded a loss because of a substantial write-off relating to its Hollywood film operations.

Group pre-tax profits for the six months to end-September were Y47.9bn (\$468m), against a loss of Y279.9bn last time which was mainly due to a Y265bn write-off of good will and a Y50bn exceptional loss in the pictures group.

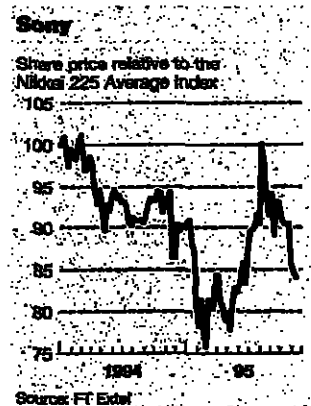
The improved performance was achieved in spite of a further strengthening of the yen in the period, and rising inventory levels on the consumer electronics side. The inventories have raised concerns among investors and put a strain on Sony's share price.

However, its shares closed up Y80 at Y4,740 yesterday. The group's profits were attained on sales of Y2,047bn, up 11 per cent on the Y1,837.3bn posted previously.

Sony attributed its improvement mainly to buoyant demand for non-consumer products, such as semiconductors, CD-Rom drives and computer displays.

The video and audio equipment divisions showed sales rises of less than 1 per cent in the first half. The increase was supported mainly by growing demand for camcorders with liquid crystal displays, and MiniDiscs. Television sales were lifted by strong demand for computer displays, Sony said.

The PlayStation, the company's 32-bit video games machine, also enjoyed brisk demand. Sony expects unit sales of the PlayStation, which



Source: FT Index

was launched almost a year ago, to reach 2m units by the year-end. A further 1.2m units are expected to be sold in the US and Europe.

By far the largest increase in electronics sales was achieved by non-consumer products, which posted 44 per cent growth to Y537.5bn.

Sony's entertainment businesses did not fare as well, with sales down almost 7 per cent in the film operations and up only 2 per cent for the music group.

Popular music albums, including *Daydream* by Mariah Carey, the *Greatest Hits* album of Michael Bolton and box office hits such as *Desperado* and *The Net*, failed to lift the overall performance of the entertainment businesses.

The parent company suffered a 46 per cent drop in recurring profits - before tax and extraordinary items - owing to a sharp fall in dividend and interest payments. Sales were 5.5 per cent up at Y987bn, helped by a pick-up in the domestic market.

Sony is forecasting a 10 per cent increase in group sales for the full year to Y4,400bn and pre-tax profits of Y1,050bn, compared with a loss of Y290.9bn.

Hicom passes quietly into private hands

With scarcely a murmur of corporate comment, one of Malaysia's biggest companies is quietly changing hands. Hicom Holdings, the government vehicle for an ambitious industrialisation programme, is being sold off to the private sector.

The new owner is Mr Yahaya Ahmad, one of a small group of multi-millionaire businessmen, or native Malay businessmen who have emerged on the corporate scene in recent years. Mr Yahaya is paying between M\$1.7bn-M\$1.9bn (US\$670m-US\$750m) for a controlling 32 per cent stake in Hicom, to be purchased from Khazanah Holdings, the state investment company.

Hicom has six companies listed on the Kuala Lumpur stock exchange with a total market capitalisation of more than M\$15bn, and the lack of publicity surrounding the deal has puzzled some stock market watchers.

Hicom was partly privatised earlier this year. Its main assets are a 27.5 per cent stake in Perusahaan Otomobil Nasional, manufacturers of the

Proton "national car", and a 30 per cent stake in Edecan Otomobil Nasional, a conglomerate which distributes the Proton and controls a bank, a finance company and an insurance business.

Other Hicom companies include one of Malaysia's biggest cement concerns and property associated companies. After the sell-off, the government will retain about 25 per cent of Hicom shares.

"The Hicom sale is one of the biggest sell-offs in Malaysia, with long-term implications for several sectors of the economy," one local market analyst says. "The government is sensitive to accusations that it is selling off its corporate crown jewels to politically well-connected individuals. It probably does not want too much to be said about the deal."

Mr Yahaya, a UK-trained vehicle engineer, now becomes Malaysia's motor magnate par excellence. Proton, protected by high tariff barriers on imported cars, has well over 60 per cent of the domestic car market. Mr Yahaya's listed Diversified Resources group of companies already has a con-

siderable presence in the country's car market.

The company assembles a three-door Proton variant and a range of imported four-wheel drive vehicles. Earlier this year, Diversified Resources, together with Proton, established a car manufacturing venture in the Philippines. Mr Yahaya has an agreement with Citroën of France to manufacture another national car in Malaysia.

Other companies in the Yahaya group are involved in assembling military vehicles and running a bus service in Kuala Lumpur. One of Mr Yahaya's companies also runs the country's privatised vehicle inspection agency. Outside the vehicle sector, his companies are involved in property, infrastructure projects and financial services.

The automotive industry is

ASIA-PACIFIC NEWS DIGEST

BankWest registers 20% rise for year

BankWest, the Western Australian bank which is being sold to Bank of Scotland for A\$900m (US\$675m), yesterday announced a 20 per cent increase in after-tax profits to A\$98.2m in the year to end-September. The bank said the 1994-95 figures included a A\$3.6m extraordinary surplus, while the previous year's results had been depressed by a A\$16.5m abnormal charge.

Operating profit before tax and abnormal charges appeared to fall slightly between the two years, from A\$145.4m to A\$138.4m. However, the bank said comparisons were distorted by the sale of its Primary Industry Bank of Australia unit in September 1994. "On a truly comparative basis, BankWest achieved a 38 per cent increase in net profit, from A\$69.2m to A\$98.2m," Mr Ian Mackenzie, chairman, said.

The company added that the environment had not been easy, with the slowdown in housing lending and "intense competition from banks and non-banks". However, it claimed that its position in the business market had afforded some protection.

Total business loans outstanding increased 9.2 per cent to A\$3.2bn. Total assets by the year-end were A\$10.2bn, a 4.4 per cent increase over the year-earlier figure. Net interest income rose from A\$272.5m to A\$290.1m, and operating income advanced 3.6 per cent to A\$402.7m. Operating expenses were static at A\$252.5m, against A\$252.7m.

Nicki Tait, Sydney

Mitsubishi Estate slides 77%

Mitsubishi Estate, Japan's largest property developer, yesterday said the weak commercial property market was to blame for a collapse in profits and sales for the first half of the year. The group reported a 77.2 per cent decline in unconsolidated recurring profits - before tax and extraordinary items - to Y8.77bn (\$68.2m) in the six months to September. Sales fell 23 per cent to Y178.57bn.

The results were not affected by the decision in September to give up ownership of the New York Rockefeller Center, one of the most prominent Japanese acquisitions in the US, with a loss of more than \$20m. Instead, the decline resulted from a lack of large commercial development contracts, which had supported sales in the same period last year. Net income fell 85 per cent to Y3.14bn.

For the full year to March, Mitsubishi Estate is predicting a less steep decline than at the halfway stage, with recurring annual profits expected to fall 23 per cent to Y25bn, on sales down by 6.6 per cent to Y394bn.

The first sign of movement in the Tokyo property market came last month, when the group sold an office block in the Otemachi business district for Y75.6bn, the first significant property sale there in decades.

William Dawkins, Tokyo

MIM lifts operating profit

Shares in MIM, the Queensland-based mining group, rose three cents to A\$1.88 yesterday after the company told shareholders at its annual meeting that it made an operating profit after tax in the first quarter of 1995-96. The figure, it added, was ahead of that achieved in the same period a year ago.

MIM does not report quarterly figures. In 1993-94 overall, however, it suffered an after-tax loss of A\$216.1m (US\$161.9m), partly because of asset writedowns, an industrial dispute at its core Mount Isa units and technical difficulties in the copper smelter there. The operating loss, before tax and exchange differences, was A\$9.2m.

Nicki Tait

BZW has 37 offices in 28 countries. But it's not just being present in a market that counts. It's the quality of presence we have there.

Leach

INTERNATIONAL COMPANIES AND FINANCE

Japanese drivers' tastes are changing, report Michiyo Nakamoto and Haig Simonian Toyota stalls after being caught off guard

When Toyota, the Japanese vehicle maker, chose Hideo Nomo to star in a domestic advertising campaign it clearly hoped the excitement generated by the Japanese baseball pitcher, who plays in the US, would revive the company's lacklustre performance in the home market.

Toyota enlisted Japan's most popular sports hero in September after Ichiro Suzuki, who competes with Nomo for baseball stardom, did wonders for the domestic sales of rival Nissan in a highly successful advertising campaign.

But Nomo's "toronado" pitch may have come too late for Toyota.

The carmaker, which reports first-half results today, has suffered an unprecedented slide in its share of the vital home market and has cut its domestic production forecast for the full year to March.

In contrast to its traditional image of a steady market leader, Toyota this year appears to be struggling to hold its own.

The company's share of the domestic passenger car market has slipped below 40 per cent, to an average of 39.2 per cent in the first half. If the trend persists throughout the year, it will be the first time in 13 years that the company share has fallen below the 40 per cent mark for the year.

The decline has been significant enough for at least one industry analyst to suggest that if Toyota's share were to drop another point, its credit rating could be cut.

Toyota's car sales have declined, but the overall market has been firm as people replaced cars they had bought during the years of the "bubble" economy. After dropping nearly 12 per cent in April, domestic registrations of Toyota cars have fallen each month in the first half, with the exception of a meagre 0.3 per cent rise in June.

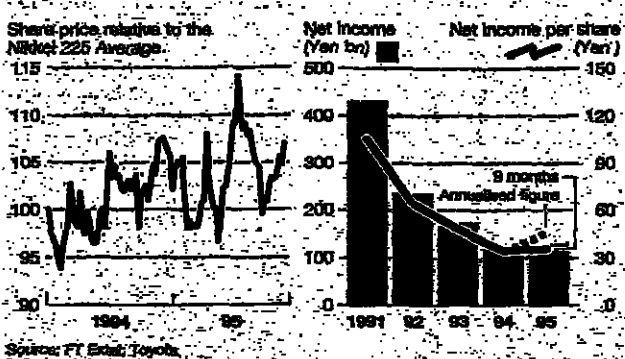
As a result, analysts expect Toyota to report a 9 per cent decline in first-half sales to ¥3,700bn (\$36bn) and a 56 per cent decline in recurring profits to about ¥50bn. The need to lift marketing expenses to help increase domestic sales will have contributed to the lower profits, says Mr Matthew Rudick, industry analyst at James Capel in Tokyo.

Much of the blame for Toyota's woes belongs to the failure of the newly re-modelled Corolla, traditionally its best-selling vehicle. Since it was re-modelled in May, Corolla sales have sunk to below levels seen even last year when the car was at the end of its model cycle. "It is hard to believe that after the Corolla was re-modelled for the first time since the bubble years, it would sell less than in the previous year," notes Mr Takaki Nakanishi, industry analyst at Merrill Lynch in Tokyo.

The low price of the new Corolla - at just under ¥1m for the basic model - caused a stir at its launch. The car's critics said that in its hot pursuit of cost savings, Toyota had produced a car that lacked character. The company, they claimed, failed to understand that price was not the only, or even the main, consideration for buyers.

The lack of interest in the Corolla also stems from a change among Japanese consumers, notes Mr Nakanishi. Lower-end saloons, such as

Toyota



Re-modelled Corolla takes much of the blame for Toyota's woes

the Corolla, had a wide following among price-sensitive, middle-aged buyers who tended not to be very choosy about what car they drove. These buyers are now moving away from conventional cars to recreational vehicles, multi-purpose vehicles and estate cars.

"Saloon drivers are trading in their cars for recreational vehicles, but the opposite is not happening," laments Toyota.

Toyota was slow to latch on to the market trend. "It has to be acknowledged that we were caught off guard," Mr Hiroshi Okuda, Toyota's president, said

in a recent Japanese magazine interview. "We should have speeded up model changes of our RVs," he noted.

Toyota has a popular recreational vehicle, the RAV4. Its sales have been beyond expectations since it was launched in May last year.

But, Mr Okuda admits, Toyota has had to watch other companies, such as Honda and Nissan, continue to introduce unconventional models with great success and so take market share away from Toyota.

It was not until the launch of a remodeled Carib, an estate car, and the Granvia, a multi-

purpose vehicle, that Toyota began to make up for lost ground in the fastest growing sector of the market.

Meanwhile, Japanese car makers are facing a stronger challenge from foreign companies in the domestic volume car market.

The fall in domestic market share has been particularly hard for Toyota as it has been aggressively shifting production overseas. It wants to raise overseas production from 48 per cent last year to 65 per cent in 1996 to minimise the impact of currency fluctuations and trade friction.

As it shifts production overseas, Toyota needs to increase sales at home to maintain domestic production levels and keep its workers employed.

It is to avoid job cuts, it needs to produce just over 3m vehicles domestically, Mr Okuda says. However, after a 13 per cent drop in first-half production to 1.5m units, Toyota has revised downwards its domestic production plan for the year by 200,000 units, or 8 per cent, to 3.22m units.

Mr Okuda says marketing will be beefed up to claw back a market share of more than 40 per cent. The success in the past two months of a re-modelled luxury car and a new minivan promise a better second half.

Next year, Toyota will be able to make up for the lack of new products with the launch of several remodeled cars, analysts say.

The fate of those vehicles, many of which are mainline products, will be the real test of whether Toyota has put the worst behind it.



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The Dai-ichi Kangyo Bank, Limited
The Fuji Bank, Limited
Royal Bank of Canada Group

Managers
Bayerische Landesbank Girozentrale
Santander Bank (Deutschland) GmbH

Facility agent
Morgan Guaranty Trust Company of New York

JPMorgan

November 1995

This announcement appears as a matter of record only.

TRADE FACILITATION GUARANTEE AGREEMENT

between

EUROPEAN BANK FOR
RECONSTRUCTION
AND DEVELOPMENT (EBRD)
(USD 25,000,000)

and

HUNGARIAN FOREIGN
TRADE BANK LTD. (MKB)
(USD 25,000,000)

to encourage trade between

Hungarian and Central Eastern European and CIS companies
by sharing the credit and country risks incurred on confirmation
by MKB of letters of credit and on issuance by MKB of trade related
guarantees at the request of an agreed list of banks.

Budapest, November 1995

Cars driven by dedicated followers of fashion

Japan's car buyers can be forgiven for being confused. Nowhere has the motor industry taken niche marketing so far as to propose a van for bird-watchers or an off-roader for forest dwellers.

Such specialised cars are emblematic of the current craze for "recreational vehicles" (RVs). That means anything from a powerful four-wheel-drive mad-beater, such as Toyota's Land Cruiser, to a mini-sized people carrier with a small engine.

At this month's Tokyo Motor Show, Japan's leading manufacturers displayed a wealth of variation on the RV theme. Suzuki's UT-1 concept car came with a built-in trailer for carrying the odd motor-cycle or jet ski; Mazda's SU-V combined pretentiously agrarian looks with city-centred performance; while Nissan astonished the public with its spartan XIX.

Unlike Europe or the US, where the market for what can be broadly called RVs is split into clear categories, such as sports-utilities or people carriers, the divisions are blurring in Japan.

Manufacturers still offer distinct products, such as beefy four-wheel drive sports utilities like Mitsubishi's Pajero or the Isuzu Bighorn. Similarly, there are a multitude of readily identifiable people carriers, such as Honda's Odyssey or Mazda's Bongo Friendee. But the lines between them are increasingly dissolving as Japan's motor industry struggles to spot the latest fad.

Japan's once brand-loyal motorists are becoming increasingly unpredictable,



People power: Honda's CR-V (top left), Mazda's SU-V (right) and the XIX from Nissan

complicating matters for an industry reeling from stagnant domestic demand and the impact of a high yen on exports.

RVs are the only bright spot in an otherwise gloomy market. Total car sales this year look set to rise only modestly compared with 1994, in spite of a strong start. The outlook for 1996 is little better, contributing to most manufacturers' pessimism.

But while sales of traditional saloons have dropped, demand for RVs has grown sharply. Multi-purpose recreational vehicles account for more than 25 per cent of the market, compared with less than 10 per cent five years ago.

The rise in demand for the unconventional has triggered

the latest generation of RVs. But the fickleness of consumers means most manufacturers are hedging their bets.

Successfully gauging the popular pulse can be rewarding. Honda's seven-seater Odyssey was launched just as Japanese drivers were becoming interested in upmarket people carriers.

So strong was demand that the company had to increase production to meet the backlog of orders. The success of the Odyssey will be one of the main factors propping up Honda's earnings this year compared with its more wobbly competitors.

The company also seems to have a winner with the CR-V, its latest RV and the second in

a planned family of four "recreative movers" inaugurated by the Odyssey.

Demand for the CR-V, which is about the size of a Land Rover Discovery, is running about six times the original sales forecast of 3,000 units a month. By the end of last month - barely two weeks after its October 12 launch - Honda had 18,500 customers waiting to drive away the new vehicle.

But such success is posing a dilemma for Honda and other manufacturers struggling to interpret the vagaries of the Japanese motorist.

Honda executives this week decided to lift production by adding a second shift to the CR-V line at its Suzuka plant - the first resumption of two-

shift production on that line since late 1993 - and working some Saturdays. The eagerly awaited move, which will almost treble CR-V output by January, demonstrates the company's confidence in the durability of the RV.

Other manufacturers have had to make the same judgment this year as to whether RVs are just a fashion. The Bongo Friendee has proved unexpectedly popular since its launch, while Toyota has had to cope with buoyant demand for its RAV4 recreational vehicle, available with either three or five doors.

But some industry executives are wondering whether they may risk killing the goose that laid the golden egg by flooding the market with new, increasingly specialised RVs and confusing the customer.

More are on the way: Honda's two remaining "creative movers" are still only concept cars, but seem almost certain to go into production.

Many observers think further expansion of choice is inevitable - even if many of the suggested new models, such as an RV just for skiers, risk vanishing into a sales crevasse.

The vast range of RVs available reflects the insensitivity of the industry's antennae as to what Japanese motorists want next. With little idea about where consumer tastes are going - beyond the fact that they are defying convention - manufacturers seem to think the only answer is to bombard the motorist with more of the same.

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INVESTMENT BANKING. FROM A TO



Price cuts and competition constrain BT

By Paul Taylor

Price reductions, a slowing growth rate in the domestic economy and increasing competition held back interim profits at British Telecommunications. However, a 5 per cent increase in the dividend helped calm market concerns.

Pre-tax profits for the six months to September 30 rose 8 per cent from £1.49bn to £1.61bn. However, the improvement mainly reflected lower redundancy costs of £123m (£151m) and the absence of last year's £75m premium on the repurchase of bonds.

Reduced interest charges of £88m (£122m) also helped bolster earnings per share, which grew 12 per cent to 16.8p (15p). The interim dividend is raised from 7.05p to 7.45p.

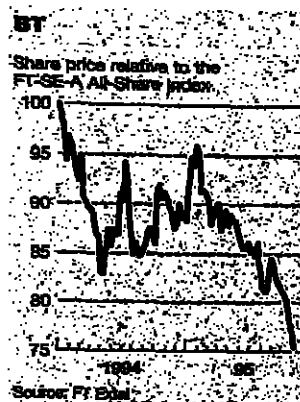
Operating profit edged ahead to £1.68bn (£1.67bn) on turnover up nearly 3 per cent to £7.05bn (£6.85bn).

Staff costs were reduced by 9 per cent for 11 per cent fewer employees at 134,900.

The £5m (£13m) contribution from associated companies was after BT's share of an \$831m (\$525.9m) restructuring charge made by MCI, the US carrier in which BT has a 20 per cent stake.

Sir Iain Vallance, chairman, noted that "operating profits have been broadly maintained despite significant price cuts, both in the half year and in the earlier quarters, the slowing of the UK economy, and the climate of increasing competition." Areas which had shown particularly strong growth included international call volumes, business lines and mobile communications.

International telephone call turnover rose by 2.3 per cent in the half year, while volume growth on a 12-month average basis advanced to 8 per cent compared with 5 per cent in the year to March 31. Meanwhile, the number of business lines continued to grow, up 5.1 per cent to 6.8m in



Source: FT Index

the 12 months to September. Sir Iain added: "Mobile communications have continued to shine, with Cellnet adding some 360,000 new subscribers in the half year."

However, inland call revenues fell as volume growth failed to offset the effect of reductions in prices and a slight decline in the number of residential lines.

BT claimed it had reduced call prices by a total of £1.1bn since November 1993 under the terms of its pricing formula agreed with Ofel, the industry regulator.

COMMENT

BT's domestic calls volume figures and residential subscriber numbers have, as expected, begun to show the impact of competition, particularly from the cable television companies. However, BT's domestic business and international operations, including the Concert joint venture, look solid and exciting, and new prospects are opening up in multi-media. The shares, which have fallen by more than 15 per cent against the FTSE-100 All-Share over the past year, closed 74p higher at 371.6p yesterday, mainly reflecting a positive reaction to the dividend increase. Profits should reach about £2.92bn this year, producing earnings of about 80.2p and the shares look reasonable.

NEWS DIGEST

Villiers looks for purchases

Villiers, the specialist engineer, yesterday announced it was looking for acquisitions after reporting its first full-year profits in four years.

In the year to July 31, the company showed pre-tax profits of £3m (losses £1.54m), thanks largely to the £6.5m sale of Gall Thomson. The sale contributed to Villiers' £8m cash pile.

Mr Adrian Young, managing director, said, "We have a strong shareholder base, a lot of cash and two tiny engineering companies and we are looking to grow by acquisition."

Operating profits, disregarding disposal proceeds, were £667,000 (£11,000) on turnover of £3.4m (£2.2m), an increase driven by what the company called "excellent trading" at Gall Thomson prior to its disposal.

Earnings per share were 2.34p (losses 1.49p). Again there is no dividend.

LMS

London Merchant Securities, the property and investment company, said yesterday it would appeal against a High Court ruling in July dismissing its £170m claim against four shareholders in the former British Satellite Broadcasting group.

LMS had unsuccessfully tried to sue the four largest shareholders in BSB - Pearson, the media group which owns the Financial Times, the Granada leisure group, Charrington, the French industrial concern, and the Reed publishing group - over the terms of its merger with Mr Rupert Murdoch's Sky group to form British Sky Broadcasting.

LMS had claimed that the merger terms were unfair to minority shareholders such as itself.

The High Court yesterday ordered LMS to pay the legal costs of the four shareholders. Afterwards, LMS announced that it had also finally decided not to appeal the original decision.

Pearson sold its 9.75 per cent direct stake in BSB in September, but retains a 4.57 per cent indirect stake through BSB Holdings.

Pentex Oil

Shares in Pentex Oil yesterday rose 17p to 125p, valuing the group at £34.4m, after the oil and gas production company

said it was in advanced negotiations with a potential buyer.

The company, which came to the market in January, told the Stock Exchange it was "in the final stages of reaching agreement on the terms of a recommended all-paper offer for the whole of the issued share capital of the company."

Pentex, which has offshore production facilities in the North Sea and onshore wells in southern England and the east Midlands, said it hoped to announce the terms early next week.

Clyde Blowers

Clyde Blowers, the Glasgow-based engineering group, trebled full year pre-tax profits from £530,000 to £1.56m, on turnover up 53 per cent to £27.7m.

Profits for the year to August 31 included a net exceptional credit of £448,000 (£603,000) which comprised a property sale, the costs of restructuring the UK and the Belgian sootblower activity - including the termination of manufacturing in Belgium - and a bad debt at Sturtevant.

Earnings per share came to 12.32p (5.98p) and the recommended final dividend is 4p for a total of 6p (4.5p).

Standard Chartered

Mr Christopher Castlement has made a net profit of £777,300, having exercised an option to buy - at 95.125p a share - 200,000 shares in Standard Chartered, the bank of which he is an executive director. He subsequently sold 185,000 of those shares at 82.5p apiece.

Bodycote expands

Bodycote International has expanded its core metal technology division with the DM15.1m (£6.7m) cash acquisition of Mahler Dienstleistung, a subsidiary of Degussa of Germany.

Mahler is involved in metalurgical processing, continuous controlled atmosphere brazing furnaces and the production of heating paste and equipment. The latter will be retained by Degussa.

Tesco Polish deal

Tesco, the food retailer, has extended its penetration in eastern Europe with an £8m investment in Savia, the Polish food retailer and, as a result, will own 79 per cent of the equity. Savia operates 38 stores in southern Poland, with a total selling area of 190,000 sq ft.

Tesco already owns 71 per cent of the Global chain of food stores in north-west Hungary.

Sold - good mover, nice profits, careful owner

Tim Burt analyses the sale by ADT to management for \$340m of its car auctions business

The auctioneer raised his gavel and shouted over the engine noise. "Come on gents, this is less than Escort money - you can do better than this."

But Lot 37 - a less-than-glamorous Ford Sierra "with history" - attracted little attention from the bidders at ADT's north London saleroom and finally went for a knock-down price.

Trade, nevertheless, was brisk at yesterday's auction of former fleet and contract cars, where more than 350 models went under the hammer. Four auctioneers rattled through the catalogue as marquee ranging from Jaguar to Lada were dispatched at a rate of one a minute.

Such speedy turnover at ADT's 28 outlets in Britain and continental Europe has turned the company into one of the world's largest and most profitable vehicle retailers.

Despite contributing \$37m (£23m) to ADT's \$14.3m operating income last year, the Bermuda-based electronic security and motor auction group this week sold the business to its management for \$340m.

Mr Michael Ashcroft, ADT group chairman, said the disposal - which follows a six-month auction - would enable the group to concentrate on its electronic security interests.

"We believe that to enhance shareholder value in the medium term, the company

should concentrate a significantly greater proportion of its resources in its electronic security services business, particularly in the US," he added.

To underline that strategy, the group announced on Wednesday that it was paying \$38m for Alert Centre, the US electronic security and central monitoring service.

Although ADT's European auction business was profitable, the parent company felt that the investment required to make it a truly Pan-European retailer would divert funds earmarked for expanding its security operations.

The management of the auctions business, however, believes it has got a good deal. Mr Tom Gibson, who put the buy-out together as chairman and chief executive of ADT Auctions, said: "Our new independence will end several months of speculation as to who the eventual buyer would be."

"We can now put these uncertainties behind us and concentrate on maintaining the outstanding development and growth of our core auction business."

Since 1993, however, sales in that core business have plateaued at about 1.4m vehicles a year. And some industry observers claim such companies have been squeezed by signs of a slowdown in used car sales.

Mr Alistair Manson, director of the Society of Motor Auctions, said: "In the past three years there has been a split in the industry with small companies sticking to traditional sales, while larger players such as ADT and National Car Auctions have diversified into new areas because they've seen a reduction in vehicles coming to auction."

That has prompted ADT to set up satellite auctions for manufacturers such as BMW, in which the German group's in-house television service is used to advise dealers of models coming on to the market.

Last year it also acquired Euro-Fleet, the largest vehicle marshalling and reconditioning facility in Britain, which Mr Gibson said had made ADT a significant packager and distributor for car manufacturers and rental companies.

Euro-Fleet offers storage, paintwork and reconditioning services for companies includ-



Top class sales: the auction hall at Blackbushe, one of ADT's 28 outlets

ing Avis, which uses ADT-owned car transporters to move vehicles between rental outlets.

The development of other non-core operations such as electronic auctions has enabled the company to drive profits ahead, despite signs of softening wholesale activity.

In the nine months to September 30, operating income from European vehicle auctions rose from \$25.7m to \$33.8m on increased turnover

of \$123.7m (\$89.6m).

ADT Auctions plans to build on that performance by using finance provided by "leading international and UK bankers" - which it declined to name - to expand outlets in continental Europe.

In January the company bought its first outlet in Belgium, adding to others in Denmark and the Netherlands, and is said to be considering acquisitions elsewhere.

Those "exciting plans" and this week's buy-out were "excellent news for our customers and staff alike," according to Mr Gibson.

Prospects may be buoyant in continental Europe, but one official at ADT's Enfield warehouse described yesterday's seemingly frantic business as sluggish.

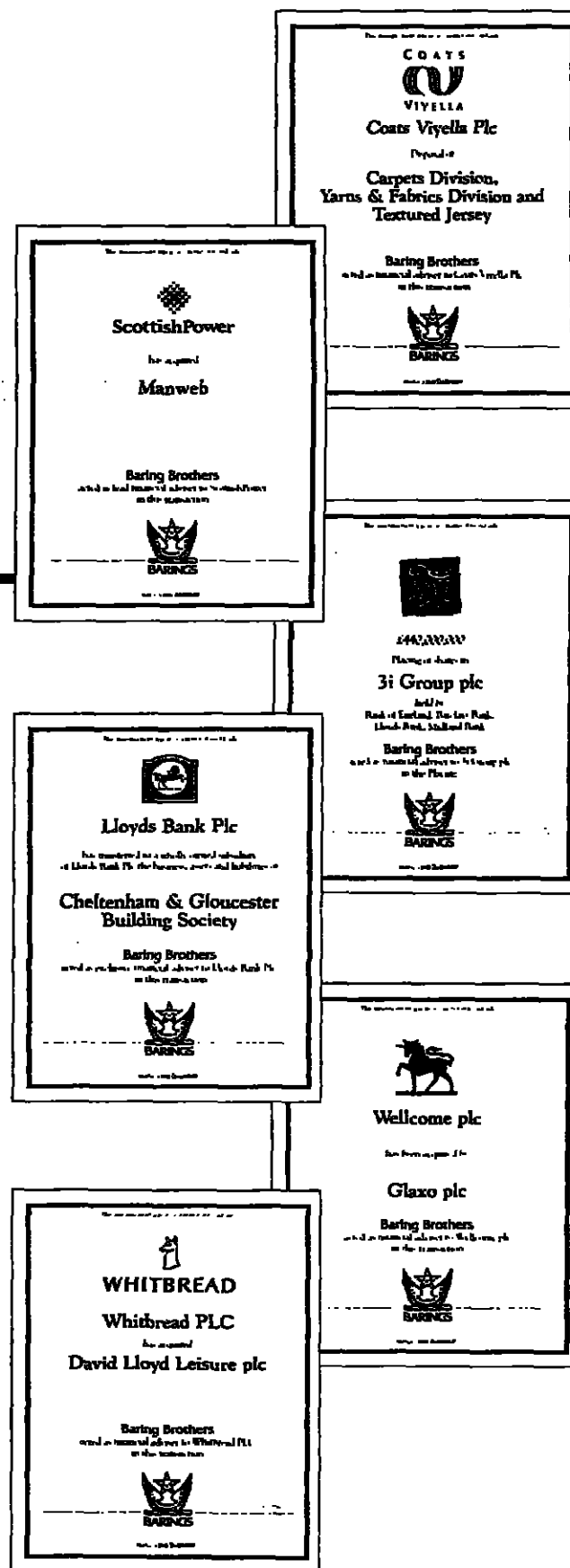
"Sometimes it's mad and everything goes. But today a lot of cars are coming up twice in the hope of a bite."

ADVISER TO INDUSTRY LEADERS

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COMPANY NEWS: UK

Royal improves 8% but UK underwriting shows sharp decline

By Ralph Atkins,
Insurance Correspondent

Royal Insurance's shares fell 15p to 374p yesterday after Caribbean hurricane losses, rising UK subsidence claims and continuing UK price competition took the lustre off an 8 per cent jump in pre-tax profits at the nine months' stage.

Opening the latest reporting season for composite insurers, Royal reported pre-tax profits of £335m in the nine months to September 30 against £311m last time.

But underwriting results in its home market fell steeply - from £123m to £50m in the nine months to September 30. Particularly hit were domestic poli-

cies, where a dry summer meant subsidence claims reached £28m in the first nine months against £12m last time.

Royal said recent weather conditions in north-west England had also been abnormally bad. In the UK commercial motor sector Mr Richard Gamble, chief executive, said Royal "had deliberately walked away" from some business because of the scale of rate cutting.

Royal's 440 estate agencies again lost £11m, despite shedding 700 staff since the beginning of the year, although results were helped recently by an autumn "sale".

However, Mr Gamble said total pre-tax profits remained

at record levels. Substantially improved North American results had, he said, more than compensated for the tougher UK conditions and losses totalling £35m from Hurricanes Erin, Felix, Luis and Marilyn.

US underwriting losses fell from £159m to £91m while Canadian underwriting losses dropped from £18m to £6m.

Mr Gamble said Royal's capital base had strengthened and the group remained focused on protecting profit margins in the UK through strict underwriting and claims control.

Analysts said many of the weather losses were "one-offs" but confirmed an impression that exceptional UK trading conditions last year and earlier



Richard Gamble: deliberately walked away from some UK commercial motor business

in 1995 were not being maintained.

Royal benefited from higher-than-expected investment income up 5 per cent at £378m. But because Royal has used up its tax losses available for relief the charge increased by £27m to £50m and, as a result, earnings per share fell from 42.7p to 41.6p.

The group is keen to expand in emerging markets, including east Asia and India. Mr Gamble emphasised the importance of a worldwide spread of business and hinted Royal would not join the queue of large insurance companies looking to acquire weaker life insurers in the UK.

He also spurned suggestions that Royal might take part in a consolidation of UK financial services providers - widely seen as likely by analysts. "Our focus is on developing our business," he said.

Net assets per share were 379p against 289p at December 31 1994. Total general insurance premiums increased from £2,660m to £2,670m.

Willis Corroon surges as it meets targets

By Ralph Atkins

Willis Corroon, the insurance broker, yesterday harvested results of a radical cost cutting programme launched a year ago, reporting pre-tax profits on continuing operations up 28 per cent at £71.7m in the first nine months of 1995.

The group's shares rose 5p to 132p on the back of figures which suggested targets set under the restructuring programme were being met without Willis losing business.

Operating expenses fell by 5 per cent to £473.2m. Brokerage and fees in North American and UK retail businesses - two of its main markets - increased by 2 per cent in constant currency terms.

Including discontinued operations, pre-tax profits rose 38 per cent to £75.3m in the nine months and earnings per share jumped from 7.6p to 11.2p.

Mr Roger Elliott, who steps down as executive chairman on December 1, said profits were back at 1993 levels, despite a worsening of trading conditions.

"The accumulation of benefits from our cost reduction programme continues and will produce further savings next year," he said.

Like brokers worldwide, Willis has been hit by steep falls in premium rates, demand for higher quality services and a

trend towards buying policies direct from insurers.

The group took an exceptional charge of £49.1m last year to cover reorganisation and streamlining costs. Cost savings of £26m are envisaged this year and £39m a year thereafter.

Staff numbers have been cut by 339 since September last year - compared with the 800 expected - and further cuts are in the pipeline. Willis also continues to dispose of non-core businesses and announced plans to sell its 50 per cent holding in Heddington Brokers in Bermuda, expected to raise about £5.5m.

Willis's recovery was most pronounced in the US where operating profits rose from £7.3m to £20.7m. This was despite continuing difficulties with some of its professional liability business which Willis said would wipe 57m off full-year results. Operating profits increased from £46.5m to £49.3m in the UK and from £300.0m to £1.1m in the rest of the world. Clearing has fallen from 52 per cent on December 31 to 53 per cent.

Mr John Reeve, incoming executive chairman, said Willis's strategic rethink would continue into 1996 with McKinsey, the consultancy, employed to consider the "threats and opportunities" to brokers, including the impact of new market-wide electronic trading systems.

Lasmo sells stakes in two North Sea fields

By David Lascelles,
Resources Editor

Lasmo, the independent oil company, has sold interests in two North Sea fields to BP for a pre-tax gain of £15m.

The sale is part of the company's policy of pulling out of mature fields to concentrate on new prospects. The interests are a 1 per cent stake in the large Forties Field, and a 15 per cent interest in the Beatrice field.

As part of the deal, both BP and Lasmo will waive various financial obligations incurred with each other as a result of earlier transactions. A balance

ing cash payment will also be made by BP to Lasmo.

The sum was not disclosed but is understood to be small.

The gain for Lasmo results mainly from the release of provisions which it had made for abandonment liabilities on the Beatrice field.

Mr John Hogan, Lasmo's chief operating officer, said the transaction brought clear benefits to both companies. It took Lasmo out of mature, high cost fields, while the waiver of a liability to Lasmo by BP on the Ross field would encourage development of that field.

Development costs behind 44% decline at Regalian

By Simon London, Property Correspondent

Regalian Property yesterday predicted significant profits from its development programme in spite of a 44 per cent fall at the interim stage.

Mr David Goldstone, chairman, said the pre-tax decline from £799,000 to £444,000 in the six months to September 30 was caused by development costs which were not offset by sales of finished properties.

The company, which specialises in luxury residential schemes, is developing about 750 flats and houses, mainly in central London, with a finished value of about £154m. Mr Goldstone said Regalian aimed to achieve a margin of at least 20 per cent on sales. Sales amounting to £16.5m had been agreed.

At Bishopsgate, the large site close to Paddington station with planning permission for 1.5m sq ft of offices, Regalian is considering alternative plans for a hotel and leisure development. The site is close to the terminal of the planned Heathrow Express train service. "My gut feeling is that Bishopsgate will be developed as a mixed site comprising some offices, but also hotel and leisure facilities," said Mr Goldstone.

During the first half Regalian acquired four residential development sites at a combined cost of £14m. Bank debt increased from £6m at the end of March to £14.9m.

An exceptional release of provisions amounting to £1.25m (£2m) partly reflected the higher value of properties held as stock. Earnings per share fell from 0.88p to 0.83p.

Porter Chadburn rises 31%

Porter Chadburn, the packaging and specialist distribution group, lifted pre-tax profits by 31 per cent in the six months to September 29 as margins strengthened.

Although turnover slipped to £37.6m, against £44.3m which included £1.72m from discontinued operations, the pre-tax result improved from £1.62m to £2.12m.

Mr Pat Barrett, chairman, said the 11 per cent rise in operating profits to £2.4m (£2.2m) would have been 15 per cent but for the effect of currency movements.

Further improvements were being sought in margins in the labelling business. However, the medium-term goal was still to balance the geographical portfolio by expanding its packaging operations, currently US-based, in the UK.

Prospects in the second half for sales by the packaging division depended on trends in US consumer spending.

In specialist distribution "any significant sales increase" remained dependent on an upturn in the domestic retail sector.

Earnings per share amounted to 1.61p against 1.42p.

Unhelpful sales timing behind 6% dip at Bett

By Graham Deller

Unhelpful timing of commercial property sales lay behind a 6 per cent decline in pre-tax profits, from £5.93m to £5.57m, at Bett Brothers in the year to August 31.

Although operating profits at the Dundee-based group's housebuilding and inn businesses both showed marginal gains, commercial property profits dropped from £3.3m to £2.7m reflecting the "long gestation period and irregular pattern of occurrence" of projects.

The outcome was also affected by "a lack of tenant demand and the relative inactivity of many institutions," which made disposals difficult and limited opportunities.

The housebuilding side, located entirely in Scotland, completed 250 (238) units at a slightly increased selling price of £91,000. The land bank was stable at about 1,300 plots.

Turnover advanced 11 per cent to £33.5m. The company intends to relieve pressure on margins through efficiencies and stronger marketing.

Earnings dipped to 28.25p (32.66p). The total dividend, however, is raised 20 per cent to 5.4p with a final of 3.65p.

Luksic takes further step forward in South America

By Kenneth Gooding,
Mining Correspondent

Mr Andronico Luksic's plans to build a banking empire in South America are taking another step forward with the acquisition, by Antofagasta Holdings, of Banco Credit Lyonnais Argentina for \$75m (\$47.4m) cash.

Mr Luksic, the 68-year-old son of a Yugoslav immigrant to Chile, has built up one of the biggest industrial and financial groups in that country. He is buying Credit Lyonnais Argentina via Inversiones Financieras, an organisation in which Antofagasta, the London-quoted company with Chilean mining, banking and railway operations, has a 48.25 per

cent stake. The Luksic family controls about 87 per cent of Antofagasta.

Inversiones is also involved in the proposed merger, announced last month, of Banco O'Higgins and Banco de Santiago to form Chile's largest private sector bank. The Luksic group also owns Banco del Libertador in Peru.

Credit Lyonnais Argentina has 25 branches and 816 employees. Total assets at June 30 were \$742m and net asset value was about \$95m.

Antofagasta said yesterday that the deal, which has to be approved by Argentine and French authorities, was "a further step in the Luksic Group's strategy of investing in the financial sector throughout the

southern cone of Latin America, where it plans to engage, both in wholesale and retail banking."

Mr Chris Jowett, financial controller, said Antofagasta would not have to borrow or go to shareholders to find the \$262m share of the cash for the deal.

The deal is in line with the rescue package agreed last month by the French parliament for Credit Lyonnais, which suffered substantial losses in the early 1990s. The state-owned bank, which is to sell assets worth FF135bn (£17.5bn) as part of the rescue, announced a week ago it was selling its Chilean subsidiary to Dresdner Bank for \$45.8m.

BT Half Year Results

Chairman's statement

"Operating profit for the half year was broadly maintained despite the introduction of further significant price reductions, a slowing growth rate in the UK economy and increasing competition. Earnings per share grew by 11.7 per cent over the comparable period last year.

The June round of price reductions reinforced the value for money provided by our call charges, which are now amongst the lowest in the world. Further progress has also been made in the half year in developing new services and markets and in winning contracts with major customers. These advances position BT well for the future, although our progress is being inhibited both by the harsh regulatory regime in the UK and by the generally slow pace of liberalisation elsewhere.

The interim dividend of 7.45 pence per share represents an increase of 5.7 per cent."

Sir Iain Vallance
9 November, 1995

Review

The 11.7% improvement in earnings per share for the half year is due to a reduced net interest charge, lower redundancy costs and the inclusion in last year's results of a premium on the repurchase of bonds. BT's operating profit was broadly maintained against the background of price reductions and the slowing growth of the UK economy. The results have also been affected by a restructuring charge made by MCI, BT's US partner, the group's share of which amounted to £73 million.

Turnover increased by 2.9% in the half year. Mobile communications, principally Cellnet, and exchange line rentals contributed positively to this growth, offset by lower inland call income as a result of price reductions. Business exchange line numbers continued to grow but there was a small decline in residential lines. Inland call volume growth slowed to 5% while international call volume growth advanced to 8% on a 12 month moving average basis.

Operating costs rose by 3.6%. Higher costs for mobile communications, expanding Concert services and overseas operations were offset by lower staff and redundancy costs.

Capital expenditure on plant, equipment and property totalled £1,218 million in the half year. All customers are now connected to modern exchanges and can benefit from fully itemised billing.

A strong cash flow in the half year enabled the group's indebtedness to be reduced by £978 million and gearing to be lowered to under 10% of shareholders' funds.

If you have any queries as a shareholder please call (0171) 356 4008. For daily recorded information on the BT share price and matters of interest to shareholders generally, please call 0345 010707 - you may telephone this number from anywhere in the UK for the price of a local call. Different call rates apply for non-BT customers. Further information about BT and its quarterly results may be found on the Internet at <http://www.bt.com>.

Group profit and loss account

(unaudited)	3 months ended 30 September 1995	3 months ended 30 September 1994	6 months ended 30 September 1995	6 months ended 30 September 1994
Turnover	3,549	3,469	7,048	6,851
Redundancy charges	101	97	123	151
Premium on repurchase of bonds	-	75	-	75
Profit before taxation	732	712	1,606	1,493
Taxation	249	271	546	541
Profit after taxation	483	441	1,060	952
Minority interests	4	9	6	16
Profit attributable to shareholders	479	432	1,054	936
Interim dividend	-	-	469	439
Earnings per share	7.6p	6.9p	16.8p	15.0p
Interim dividend per share	-	-	7.45p	7.05p

Group cash flow statement

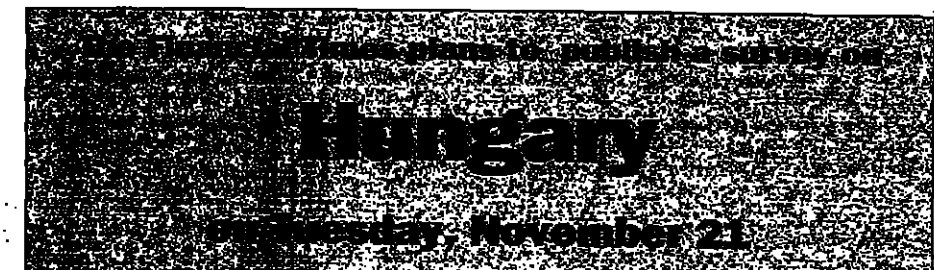
(unaudited)	£m	£m	£m	£m
Inflow from operating activities	1,223	1,369	2,804	2,426
Outflow from returns on investments and servicing of finance	(597)	(834)	(702)	(840)
Taxation refunded (paid)	61	(230)	(87)	(350)
Outflow from investing activities	(762)	(2,530)	(1,760)	(3,702)
Inflow (outflow) before financing	(115)	(2,235)	255	(2,466)

Group balance sheet

	30 September 1995	30 September 1994	31 March 1995
	£m	£m	£m
Fixed assets	17,232	16,840	17,094
Current assets	5,746	5,733	4,365
Current liabilities	5,218	6,321	5,090
Net current assets (liabilities)	528	(588)	(725)
Total assets less current liabilities	17,760	16,252	16,369
Creditors: amounts falling due after one year	3,418	3,514	3,361
Provisions for liabilities and charges	1,476	995	879
Minority interests	177	161	132
Capital and reserves	12,689	11,582	11,997
	17,760	16,252	16,369

Notes:
1. This statement has been prepared in accordance with the accounting policies used in the statutory accounts for the year ended 31 March, 1995.
2. The figures for the year ended 31 March, 1995 are extracts from these accounts, subject to a balance sheet reconciliation between assets of £2m following the publication of UTT Abstract 13 on employee share schemes. A copy of the full accounts for that year, on which the auditors have issued an unqualified report, has been delivered to the Registrar of Companies.
3. The interim dividend will be paid on 12 February, 1996 to shareholders on the BT register on 10 January, 1996.

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FT Surveys

FT-SE 100 position in danger as Lottery hits betting division

Ladbroke shares slide 14%

By David Blackwell

Ladbroke is in danger of losing its FT-SE 100 position after warning yesterday of the continuing impact of the National Lottery on its betting shops.

Shares in the hotels and betting group fell 23p to 132p - more than 14 per cent - as the City cut £20m from full-year profits forecasts. "There has been a change of sentiment," said one analyst. "There was always the hope that the shares would bounce - but any bounce now will be used as a dumping ground."

A 132p, the group has a market valuation of £1.54bn - a level that could mean it automatically drops from the FT-SE

100 at the next review on December 6.

In its third-quarter trading update, Ladbroke, owner of the country's biggest betting shop chain with about 1,900 outlets, said: "A satisfactory trading performance from hotels was offset by a substantial fall in profits from the betting and gaming division."

Profits before exceptional items were "somewhat lower" than last year's £128.5m. Most forecasts for 1995 were cut yesterday from about £140m to between £120m and £125m.

Analysts, who had been expecting a slight increase in the dividend, now forecast it will be unchanged at 6p, only just covered by earnings.

Ladbroke warned in May that the lottery scratchcard had had "some negative effect". Yesterday, Mr Peter George, chief executive, said it had had "a far greater impact on our betting businesses than was anticipated".

Both the betting shops and Vernons Pools have been hit, and the group has responded by cutting staff. The most recent job losses came in October, when the pools printing works was closed. Pools revenue for the first nine months was down 27 per cent.

In addition to the lottery, Ladbroke has seen a 3 per cent decline in betting on horse racing when it had expected a 6 per cent rise. The hot summer

kept the ground hard, reducing the competition; the move of some race meetings to Sundays and evenings further reduced the number of horses fielded for each race and added costs without extra revenues.

The group yesterday blamed three-quarters of the betting decline on the lottery. It repeated its plea for cuts in duty on pools and betting.

At the interim stage a strong performance from Hilton hotels more than offset the betting shortfall, and pre-tax profits increased 28 per cent to £26.5m. Yesterday, it said second-half profits were ahead, but "the underlying rate of growth was slower than in the first six months".

Burton doubles as it leaves discounting

By Neil Buckley

Burton, the clothing retail group, yesterday claimed success in its three-year quest to break away from constant discounting in its stores and return to "prime" trading, as it announced more than doubled pre-tax profits for the year to September 2.

Profits for the group - which includes chains such as Debenhams, Dorothy Perkins, Top Shop and Principles - outstripped market forecasts, jumping from £40.9m to £83.1m, before a £5.5m exceptional gain this time from the release of unused provisions.

The shares rose 8p to 110p as analysts upgraded current-year profits forecasts from £110m to £120m-£130m. Although group sales have been running 4.4 per cent ahead since the period-end, Burton tried to rein back expectations by warning that the retail market remained "very, very fragile".

"We recognise full well that our sales figures and margins are good, but we are still very cautious about sales going forward," said Mr John Hoerner, chief executive.

When Mr Hoerner took over in February 1992, Burton was loss-making and deep in debt.

By retargeting the chains, revamping their appearance and merchandise, and swapping stores between chains, Mr Hoerner has attempted to break what he called a "vicious cycle" of discounting.

Yesterday's figures showed he had moved a long way towards that, with the group trading "prime", or at full price, for 68 per cent of the year, compared with 33 per cent of the previous year. That improved the gross margin, up 3.7 percentage points, though it held back overall sales growth from continuing operations to 1 per cent.

Taking into account discontinued operations, and a 53-week accounting year last year, group turnover fell 1.6 per cent to £1.88bn. The retail operating profit doubled, from £51.2m to £102.1m.

The one disappointment was Dorothy Perkins, where profits fell from £11.4m to £4.1m. Burton also announced it was buying back the lease on its flagship retail site at Oxford Circus for £94.5m.

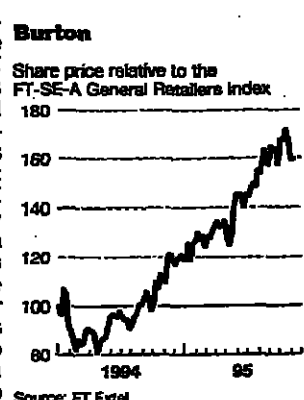
LEX COMMENT

Burton in recovery

Burton's doubled pre-tax profits show it is still one of the hottest recovery stocks in UK retailing. Of course, it is always easier to buck the trend from a low base. But the clothing group's performance is impressive, given the current treacherous climate for UK retailing. There is still plenty to go for. The group's return on sales of 5% per cent remains poor by the standards of the industry. Burton Menswear and Principles, its women's clothing chain, continue to make losses, though much reduced. Top Shop and Top Man, having finally got their

younger fashion ranges right, have moved into the black; but with only £2.5m of profits on £220m of sales there is further room for improvement. Debenhams department stores may appear more static, but should gain impetus from its aggressive programme of store openings.

Burton's crucial success this year has been in the area of pricing. The group's doubling of profits was achieved on a meagre 1 per cent rise in sales. Only a third of sales was discounted, compared with two-thirds last year. This leap suggests that its flagging brands have been repositioned successfully. A 4.4 per cent rise in sales in the nine weeks since year-end bodes well for Christmas trading, even if, as the company expects, the latest margin increase is not sustained. Barring a worsening of market conditions, the group should have little difficulty in producing rapid enough earnings growth to justify its premium rating within the sector.



Reynolds left GEC over succession

By Bernard Gray, Defence Correspondent

The departure of Mr Richard Reynolds from the board of the General Electric Company and his post as chairman of GEC, the electronics subsidiary, had been brewing for at least a month before his resignation was announced on Wednesday evening.

It is understood that the relationship between Mr Reyn-

olds and other members of the board had broken down irretrievably because of his criticism of the way the succession to Lord Weinstock, GEC's managing director, was being handled.

Mr Reynolds had previously put himself forward as potential candidate to succeed Lord Prior as chairman, when he eventually decides to stand down but was not thought to be in serious contention.

He almost left the company when his criticisms became public in October. However, he decided to stay on to air his views at a regular quarterly board meeting on October 17.

GEC refused to comment on the reasons for Mr Reynolds' departure, or the terms under which he has left.

Mr Reynolds felt that the succession to Lord Weinstock as the senior executive at GEC should be a matter for the

whole board to handle, rather than a sub-group under Lord Prior.

Mr Reynolds was also concerned at the length of time it was taking to choose a successor, since it was announced that the process was in train 18 months ago. His views were said to reflect those of a number of institutions concerned about progress on the succession, but none has been prepared to back him in public.



Torquill Norman: devoting more time to charitable interests

Mickey Mouse helps charity sale

By David Blackwell

Underprivileged children in the UK are £3.7m better off today, partly thanks to Mickey Mouse.

News last month that Mickey, along with other Disney cartoon characters, was joining Bluebird Toys boosted its shares by 36 per cent. Yesterday a trust for child-related charities, run by Mr Torquill Norman, Bluebird's chairman and founder, sold 1m shares in the group at 370p.

Mr Norman, who stood down as chief executive last year, wants to devote more time to his charitable interests. He is planning an activity centre for underprivileged children - probably in Scotland.

Mr Norman, who founded Bluebird in 1983, last year sold 1.06m ordinary shares at 297p each, while his wife sold 120,000 shares, netting the couple almost £2.5m. Earlier this

year he sold a further 660,000 shares, and now holds just over 382,000.

The trust has retained more than 360,000 shares.

Last month Bluebird announced a three-way agreement with Disney and Mattel. The group will develop and market a range of collectable playsets based on Disney characters from Mickey Mouse and Donald Duck, to the Lion King and Pocahontas. Mattel will distribute the toys outside the UK and the Irish Republic.

The first toys will go on sale in March, joining the Polly Pocket and Mighty Max ranges which have rebuilt the group's fortunes after losses of £3.5m in 1991.

Polly Pocket is thought to have contributed two thirds of £7.6m interim profits but Mighty Max has been hit by competition from Mighty Morphin Power Rangers and Batman.

Staveley advances and orders buoyant

By Peter Pearce

Strong improvements in both its measurement and mechanical and electrical services divisions helped Staveley Industries lift pre-tax profits 14 per cent in the first half.

Pre-tax profits for the 26 weeks to September 30 grew to £8.1m (£7.1m). However, stripping out the £400,000 exceptional loss from a sale, the rise was 20 per cent. Interest charges increased to £1.8m (£1.1m), mainly as a result of acquisitions and reorganisation costs.

Much of the group's stability is thanks to British Salt, which lifted profits to £5.4m (£4.2m) on turnover of £17.2m (£17.3m). The minerals division commands just over half of the UK salt market and the business is looking to grow its value-added side, such as compacted salt for water softening.

On current trading, Mr Roy Hitchens, chief executive, said

the order intake was up 11 per cent excluding acquisitions and 20 per cent with them.

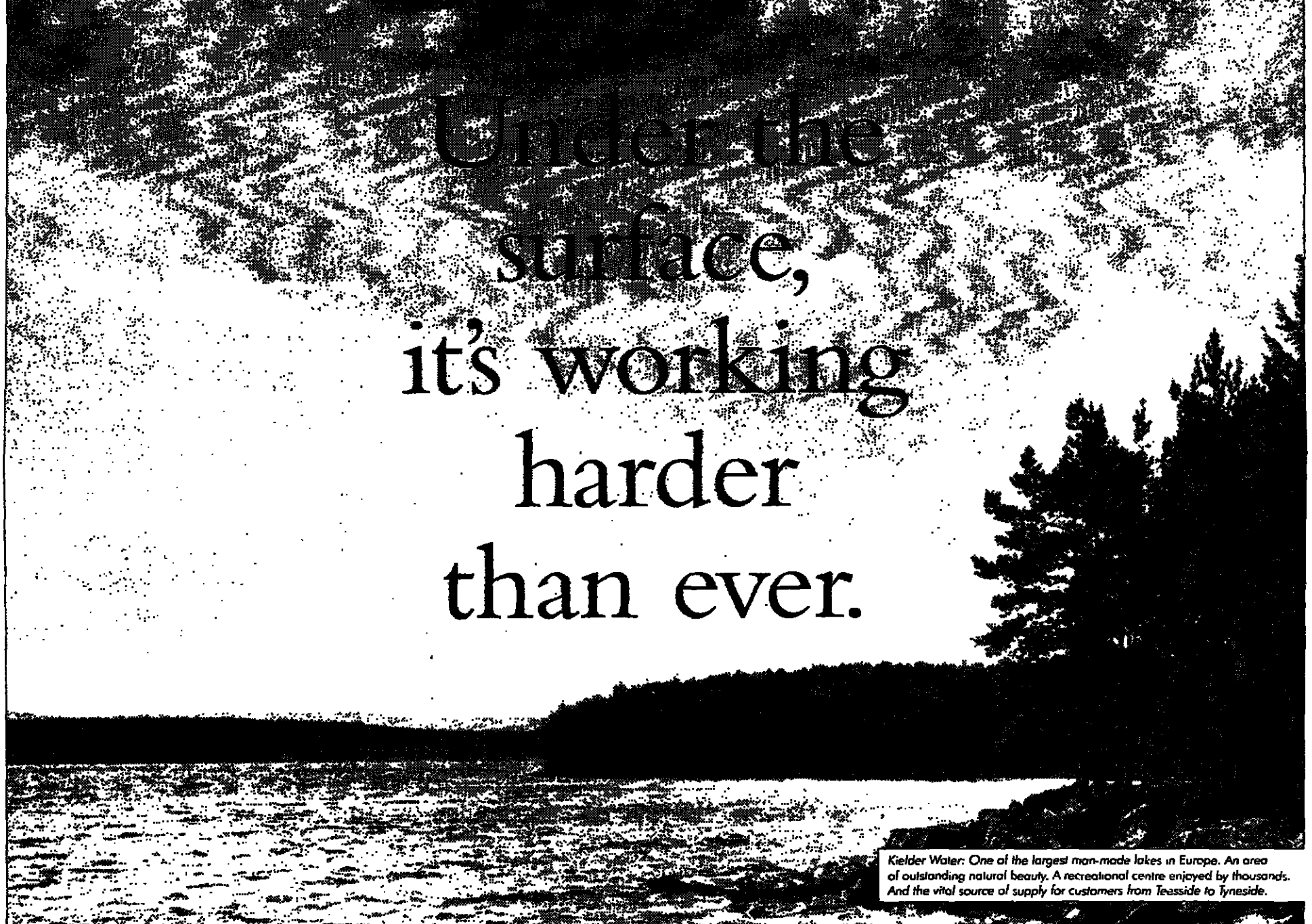
Operating profits advanced to £10.3m (£8.2m) on turnover of £174.2m (£166.3m), helped by M&E, acquired for an aggregate £6.6m.

But it was margin improvement in the measurement division and a turnaround in M&E services which powered the profits. Measurement's profits were £2.4m (£1.9m).

Mr Hitchens said the reorganisation at the North American Weigh-Tronics was bearing fruit though in the period its effects were nullified by problems - now reduced - at the postal business in Santa Rosa.

Reorganisation at Chronos Richardson was nearly complete.

At M&E with profits of £1.2m (losses £200,000) the emphasis was switched from contracting to maintenance, which achieved organic growth of 20 per cent.



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Dividend per Share	11.0p	9.4p	+17%

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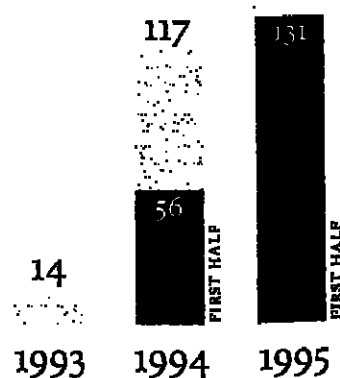
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PRIVATE FINANCE INITIATIVE

Critical year ahead for UK government scheme

Controversy and delay have blighted the PFI's young life. Andrew Adonis looks at the issues that will decide its future

The Private Finance Initiative (PFI), the UK government's flagship policy for encouraging private sector involvement in the financing and management of public sector investment, is about to celebrate its third birthday. Conceived during Mr Norman Lamont's troubled chancellorship, the PFI was widely expected to be still-born. Although now a fast-growing toddler, it has yet to walk with any great confidence, and it exhibits a remarkable capacity to generate bitter controversy.

There have been few bold judgments. The PFI is still the child of a timid, set to engineer sweeping improvements in Britain's rundown public sector, or it is a frail, likely to undermine vital public investment and/or seriously damage the nation's public finances.

By contrast the normally staid publication, the *Economist*, has dubbed the PFI "a dog's breakfast" and "a deceit

larger". It has condemned the initiative as "creative accounting" that may cost the public dear and obscure the proper roles of the public and private sectors. This verdict produced a furious response from Sir Alastair Morton, chairman of Euro-tunnel and, until September, head of the Treasury's Private Finance Panel, a ginger group charged with proselytising for the PFI across Whitehall. "Engage mind before opening mouth, particularly when tempted to abuse," he lectured the *Economist's* editor.

A dispassionate observer would be forgiven for finding this shouting match bewildering. For, in conception, the PFI is hardly a revolutionary departure in public sector procurement. Essentially, it is an incremental policy to further the long-established public sector practice of contracting with private companies for the sup-

ply of goods and services. PFI extends such "outsourcing" to the financing, design and management of the infrastructure necessary to deliver public services.

Consider the NHS. The building of hospitals has always been done by the private sector under contract. So has the provision of most clinical equipment. In recent decades health authorities have gone a stage further and contracted with the private sector for the supply of "hotel" services - notably cleaning, catering, and maintenance.

The PFI extends these practices in two main respects. First, it packages together the supply of some or all of the services into single contracts. In the case of hospitals, these are restricted to the maintenance of the plant and the provision of ancillary services. There is no question of private contractors taking on the health service's responsibility for treating patients.

Secondly, the PFI engages the private sector in the design and financing of the hospital itself, and some of the associated risks. Reimbursement takes the form of a single capital receipt, but of regular lease-type payments by the "purchasing" health authority for the provision of specified facilities over a specified period.

Critics of the PFI - and they are everywhere - fall into two broad groups. These can be dubbed the "it's too lax" and the "it's too tough" camps.

The "lax" camp, featuring public spending purists (although not the Treasury itself), claims the PFI offends

against proper ideas of state financial management. It argues that the public sector's capital spending ought in principle to be funded internally, because the cost of capital is always cheaper thereby. And it is sceptical about the propriety of converting a traditional capital investment into "operating" and "leasing" payments spread over many years. Dark motives, notably a desire to evade existing public spending controls, are imputed.

The "it's too tough" camp takes an almost diametrically opposite stance. Including some of the leading private sector organisations - construction and leasing companies, solicitors, bankers, and corporate advisers - seeking to secure PFI work, it claims that the PFI is impossibly ambitious.

It is concerned, in particular, about the requirement that significant new risks should be assumed by the private sector as part of PFI contracts. Mr

The chancellor's £5bn baby

Project	Capital value (£m)	Stage reached now
Northern Line Trains	400	Contract signed
NHS National Insurance Computer	120-150	Deal announced
Prisons (Brixton, Wakefield) plus at least one regional training centre	100-150	Preferred bidders announced
Newcastle City redevelopment (parks)	80	CLEC notice published
DFPD roads	250	State received for first tranche and ITT, based on second
Scottish Air Traffic Control	200	Invitations to tender issued
Channel Tunnel rail link	2,000	State received
Doonbeg railway Leyland expansion	100-150	ITTs issued
West Coast Main Line	500-750	Financially studied complete
Post Office automation	100-150	State received
Scottish Water & Sewerage	45	CLEC notices published for three projects
Health Misc, small schemes	Maybe 100	Various stages
Total	4,740-5,060	

Source: HM Treasury. Latest data available as of November 1 1995

IN THIS SURVEY

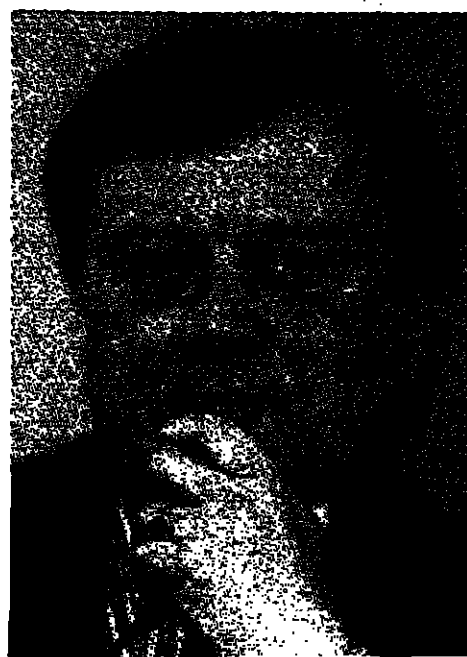
● Capital punishment? In exchange for multi-million pound contracts, the Treasury wants private sector companies to 'genuinely assume risk'. Are its expectations realistic? Page 2

● Planes, trains and automobiles: transport accounts for 80 per cent of projects. But delays are causing inconvenience. A look at progress so far Page 3

● Road to recovery: cumbersome, time-consuming and inefficient are just three of the adjectives used to describe the complex process of NHS tendering. But there are signs that big projects may be getting off the ground Page 4

● The art of relaxation: easing councils' spending constraints has had a dramatic effect on the role of private finance in local government Page 5

● Property of Her Majesty's Government: the PFI panel wants new flexibility in the way departmental buildings are designed and let. A look at the implications for investors Page 6



Kenneth Clarke: argues the PFI promotes efficiency

The results of being focused on the Private Finance Initiative.

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II PRIVATE FINANCE INITIATIVE

■ Risk transfer by Andrew Adonis

Liability's can of worms

Relieving the state of the burden of risk is a cornerstone of PFI policy. But it is at the root of contractors' resistance

The transfer of risks from the public to the private sector lies at the heart of the Private Finance Initiative. Without it, the case for putting large infrastructure projects out to the private sector for financing and management appears weak, and could be justified only by extraordinary gains in the efficiency and quality of private management and service delivery.

So important is the issue of risk transfer that in *Breaking New Ground*, the Treasury's initial prospectus for the PFI, it was elevated to the status of one of two "fundamental requirements". "The private sector must genuinely assume risk," it stated.

The other requirement was that "value for money must be demonstrated for any expenditure by the public sector". "Yet no aspect of the PFI raises more private sector objections than that of risk transfer. Complaints are widespread that expectations about the degree of risk that can be transferred are wildly unrealistic. Some executives claim there is not even much point in the Treasury seeking to transfer significant risks, since the costs

will simply have to be passed back in higher charges to the public sector.

Then there is the issue of whether or not many risks can be transferred at all. Surely, it is claimed, the Treasury ultimately stands behind most PFI projects - unless it is prepared, say, to see a new hospital remain half empty or a prison riot go unattended.

There is an element of fruitless circularity to some of these objections. If the transfer of risk does simply lead to a higher private sector charge to the government, then the PFI contract in question ought not to pass muster in the first place. If, on the other hand, the Treasury is right that big public road schemes typically notch up an overspend of 45 per cent, that could be as much an argument for better project management within the public sector as it is for handing the projects over to the private sector in an effort to cut costs.

Then there is the problem of how to quantify risk, a subject that the Treasury readily admits is highly complex.

Consider social security benefit fraud. In the current PFI negotiations about the automation of benefit payments made through post offices, the issue of transferring part of the fraud risk is under discussion. But nobody really knows how much fraud there is. Figures ranging from £140m to £1.4bn a year have been bandied about

by ministers in recent months - out of a budget of some £20bn.

So what can the transfer of fraud risk mean, unless it is so closely defined as to be almost worthless? Is there to be a case-by-case assessment of "responsibility" for fraudulent claims on the new benefit swipe cards issued by the PFI supplier, or instead some liability assessed by aggregate national figures? The mind boggles at the administrative and financial implications of either course.

This is not an isolated instance. In the negotiations over the first PFI prisons, the Prison Service sought to pass on an element of demand risk, by relating payments to contractors partly on the basis of the number of prisoners accommodated.

Contractors balked at this idea. "It was unbelievably dumb," says one, who protested that a contractor could have no influence over the size and allocation of the prison population. Instead, the private sector has assumed a more modest availability risk, exposing it to penalties if it failed to make an agreed number of places free because of, say, riot damage or late construction.

For the public sector, three main issues are involved in the question of risk transfer. Identifying it; pricing it; and then deciding to what extent, if any, it can be passed on to a PFI contractor.

The Treasury believes that the very act



No escape? Critics argue that risks such as prison riots must be borne by the state. Gary Betcher

of pricing risk is a strength of the PFI. As one official puts it: "Far too little attention has been given by departments to evaluating risks before projects are agreed, which has led to a good deal of confusion about the real benefits to be gained from PFI."

The risks generally relate to design, construction, availability and performance. Officials are working on models to enable fair comparisons to be made between PFI bids and the real costs faced by the public sector in meeting these risks. They say they are close to doing so in the areas of

information technology and hospitals, but no one claims that it is an exact science.

Mr Ian Beith, managing director of structured finance at Charterhouse Bank, says there is a "serious misconception on both sides of the fence between maximising risk transfer and optimising it". He explains: "Much of the gain from PFI comes from developing long-term co-operative relationships with suppliers who have a vested interest in meeting your needs."

He cites information technology as a particular case in point. The seven-year

PFI contract between the Department of Social Security and Andersen Consulting for the supply of the new national insurance computer recording system provides for a lump-sum payment at the end related to the obsolescence of the equipment.

"This gives them a strong interest in upgrading the system during the contract," says Mr Beith.

Mr Richard Millward, head of the PFI unit at Kleinwort Benson, highlights property as another area where the private sector is experienced in managing significant risks. However, he says the construction of PFI roads is another matter. Given the only real risk being transferred is demand risk, and it is not always clear what purpose is being achieved by seeking to do so.

The issue of risk transfer will challenge the PFI for the foreseeable future. However, one potentially serious danger is largely absent from the calculations - that of party-political uncertainty.

Apart from a few controversial areas such as prisons, few expect a change of government to make much difference to existing or future PFI contracts. Historically, the one exception has been health.

Mrs Margaret Beckett, shadow health secretary until last month, took an aggressively "anti-privatisation" line, often interpreted as hostile to PFI-type deals. Her successor, Ms Harriet Harman, is notably more accommodating. In the image of Tony Blair, the Labour leader, who lauds the concept of public and private partnerships every bit as much as the present government.

■ Prison services by Andrew Adonis

Party politics clouds horizon

Although praised by the Learmont report, private prisons face an uncertain future

One of the few recent Prison Service programmes to come well out of last month's Learmont report was the creation of a private prison sector, which is being expanded through the Private Finance Initiative.

General Sir John Learmont's clean bill of health may prove vital to the future of private prisons. For the rest of his report is broadly hostile to the introduction of modern corporate management methods into the Prison Service.

Sir John visited three of the four prisons currently operated by the private sector, and gave a generally favourable verdict, commending their efficiency

and the regime they provided for prisoners.

Their management structures found particular favour. "In comparison with public sector prisons, private prisons demonstrate the advantages of a tighter management chain, greater freedom for Governors to manage and a continuous audit on site," Sir John concluded.

He went so far as to say that the on-site audit arrangements, if applied to the public sector, might have averted the serious break-outs - such as those at Whitemoor and Parkhurst - that gave rise to his inquiry.

In particular, he highlighted the practice within privately operated prisons of dividing responsibility between a "director", who is appointed by the contractor to manage the prison, and a "controller", who is an experienced Governor. The latter is located on-site and responsible directly to the

Prison Service - not to the private operator - for the performance of the contract and for functions such as the disciplining of prisoners.

"Through this mechanism, performance standards in private prisons are kept under review, with the result that they are maintained at a high level," the report said.

Of course, the verdict is somewhat ironical, and not only because of Sir John's stinging criticism of other attempts to import modern management practices into the Prison Service. Prison privatisation was a policy pioneered by Mr Derek Lewis, who was sacked by Mr Michael Howard, the home secretary, for management failings alleged by the Learmont report. So even without Mr Lewis, prison privatisation is unlikely to grind to a halt.

The government's policy is that 10 per cent of prisons - 13 establishments - should be operated by the private sector in the initial phase of the privatisation programme. That target is unlikely to be achieved by the next general election, but some 10 private prisons may be in operation by then. In addition to the four existing private prisons, two more have been agreed in principle and at least another two are in the pipeline.

The PFI embraces only the two most recent private contracts - for prisons at Bridgend in south Wales and Fazakerley on Merseyside - and those in preparation. These contracts comprise the design, construction, management and financing (DCMF) of prisons over a 25-year period.

By contrast, the initial four contracts are for five years and only cover the operation of facilities provided by the Prison Service.

In addition to the DCMF pro-

gramme, the Prison Service has a "market testing" programme to expose some of its directly managed prisons to competition with the private sector for their management contracts. But stiff trade union resistance has led to delays and means this is not likely to prove a large source of private sector work.

More fruitful for the private sector has been the extension of contracting-out the business of escorting prisoners to and from the courts. Four of the eight "escort" contracts have been awarded to the private sector, with Group 4, the security company, the largest private contractor.

Four operators currently have private prison contracts: UKPS, Premier Prisons, Group 4 and Securix. Each of them is either a consortium in its own right, or a security company that is engaging with other partners - including construction companies - to bid for DCMF contracts.

Under DCMF, operators are paid fees, dependent on their

making a certain number of places available and satisfying performance targets - including the prevention of escapes - laid down in highly detailed contracts.

Although the precise level of savings offered by the private sector is difficult to calculate because of the degree of overcrowding in state-run prisons, it is significant on any estimate.

Opposition from the trade unions has led to delays

Private operators claim that their savings come from more rational and flexible staff working practices.

UKPS, which manages Blakenhurst prison near Birmingham, claims that it requires only four-fifths of the staffing for a similar state prison. It says that it can attract "top quality" custody officers at salaries about 7 per cent lower

than those awarded to their counterparts in the state sector.

Group 4, which manages the Wolds prison on Humberside and Buckley Hall, Greater Manchester, claims a similar saving in staff numbers, although its salaries are closer to those in the Prison Service.

The Prison Service claims that privatisation has also led to significant improvements for prisoners. The existing private prisons leave prisoners unlocked for up to 14 hours, several hours more than their state equivalents. Visiting hours are also longer, according to private operators.

However, this raises a difficult aspect of the PFI. The private regime is an issue of political controversy, and political priorities change. Existing private prison contracts were framed in the spirit of the 1991 Woolf report, which called for a more liberal prison regime following serious prison disturbances in 1990.


However, Mr Michael Howard, home secretary since

1993, has been keen to dispel any idea that prison life should be "comfortable". He has called on governors to impose "decent but austere" regimes. "Prison works" is his motto, raising the prospect of a significant increase in the prison population from what is already an all-time high of 50,000.

Furthermore, the very existence of private prisons is an issue of party-political controversy. Mr Jack Straw, Labour's home affairs spokesman, condemns them as "morally repugnant", and is pledged to halt the application of PFI to the sector if Labour wins the next general election.

All of which leaves private operators exposed. On the one hand their very existence is in question. On the other, they have to navigate frequent lurches in penal policy that may not be reflected in their operating contracts. As one private operator puts it: "If only there was political consensus in this area, our job would be far easier."

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Defence: by Bernard Gray

Hopes rise at task group

The infrastructure of the forces offers huge potential. But obstacles to PFI deals remain

Privately financed wars are not yet on the Ministry of Defence's agenda, but the MoD is trying to push the private finance initiative into other parts of its operations. As the biggest single customer for British industry, spending about £2bn a year on equipment, the MoD sees plenty of opportunity for private capital to come up with bright new ways to meet its needs.

Most of these focus on the procurement half of the MoD, rather than the provision of services to the operational armed forces. A task group within the MoD, headed by Mr Matthew Webber, who is on loan for a year from Kleinwort Benson investment bank, has a list of six pilot projects to get the process moving in the next few months. Behind these are another 30 or so procurement projects - with a capital value of more than £1bn - that might use private finance if the process proves successful.

Perhaps surprisingly for those who have watched the MoD's affairs in recent years, the original, and most controversial, idea to attract private capital to the MoD - the attempt to sell and lease back the MoD's housing stock - is no-one of the pilot projects. This is being handled separately, partly because of its complexity and partly because of its political sensitivity.

The MoD originally conceived the idea of selling the armed forces housing stock to a private company, and then leasing it back as a way to fill a £250m gap in the current year's finances. However, difficulties persuading the Treasury that proposed schemes really shifted risks to the private sector have delayed the sale, and timing differences in the MoD's programme mean that raising the cash is not as urgent as it was.

Mr Webber's team has, however, picked up the other early private finance idea: the possibility of lease operators running the MoD's huge vehicle

fleet. Apart from its tanks and armoured personnel carriers, the MoD operates almost 100,000 other vehicles, ranging from general purpose Land Rovers to a large car fleet. The operation is worth almost £1bn in total.

Working out which elements might be more efficiently handled by private contractors is tough. Equally difficult is the debate over whether the entire existing fleet should be sold off now, or whether private contractors should only be used to replace vehicles on a rolling basis as old ones are retired.

What is clear, however, is that any use of private capital is likely to split the fleet up into different vehicle groups, and possibly even into a number of companies within those groups. That alleviates the pressure on any single com-

The case for vehicle leasing remains to be proved

pany of taking on such a large fleet, and provides the MoD with competition among its suppliers.

Both projects highlight the difficulties of getting the private finance initiative to work. While the Treasury is now pushing such ideas, it still has to be persuaded that sufficient risk is genuinely being taken by the private sector to remove the burden from the state.

Even when that is true, the private sector still has to provide better value for money. Since it is a nostrum of Treasury finance that it can borrow capital more cheaply than anyone else, private companies depend on being able to provide a more efficient service that demands less capital to be competitive.

With the vehicle fleet, for example, private contractors' leasing rates cannot realistically hope to beat the Treasury's cost of ownership on a like-for-like basis. They will depend on a more efficient use of the vehicle fleet to cut down on the numbers required, cheaper maintenance and administration, and better management of the residual

values of used vehicles to beat the MoD's costs.

If the case for vehicle leasing remains to be proved, some of the six pilot projects do seem to offer a convincing *prima facie* argument that private capital will work. One is to provide new sewage and water facilities at Tidworth, where the work needed is likely to be in the region of £10m.

The army's water system for the garrison town was built about a century ago and badly needs updating. The army has no reason to be expert in this field, and the MoD has asked private contractors for their ideas on how the system can best be repaired. Unsurprisingly, local water companies are among those that have been shortlisted for the work.

Also on the pilot list are a wide spread of MoD projects: the defence fixed telecoms network, which needs capital expenditure in excess of £50m; the naval recruitment and training agency, which requires an overhaul likely to cost at least £10m; a refurbishment of the MoD's main Whitehall building, which needs at least £100m of capital expenditure to drag it into the 20th century just as everyone else leaves it; and a £3m visitor centre for the Devonport naval base.

Once the pilot projects are under way, attention will shift to the 30 or so other possibilities, which include the provision of oil depots, a new power supply for the radar early warning centre at RAF Fylingdales, and accommodation at the HMS Nelson naval base at Portsmouth.

Mr Webber seems confident that the initiative will provide a new and more efficient source of capital for the MoD. "There is a genuine enthusiasm here now that private finance can be used to get the MoD more of what it wants," he says. "This is a large organisation and there will be hiccups, but I think this is going to work."

However, as several of the projects show, there are structural problems to overcome. In the case of the Tidworth sewage project, for example, the operation splits into two distinct phases, an original purchase or construction period,

followed by an operation or service provision phase. That is true for many other potential private finance projects too.

Often it is civil engineering contractors that are being asked to provide both the initial build and the capital for it. Yet they are not suited to such heavy financial commitments. Their normal operation finances construction to some extent, and then sells on the project once building is complete.

In the case of Tidworth, if water companies are successful they could finance construction either by their own workforce or by sub-contractors. But in many other instances contracting companies are still faced with financial burdens they are ill-suited to share.

One solution, as in the provision of naval training, for example, is the formation of consortiums that embrace contractors, capital providers and operators. Venture capitalists may also enter the field or, as with Tidworth, substantial companies may finance the total project and bring in construction companies as sub-contractors.

"We do need to develop a class of operator companies or joint ventures which can provide capital for construction and lift that burden from contractors," acknowledges Mr Webber. "This is a developing sector which will need equity and debt and I am confident that a variety of solutions to the problem are already beginning to emerge."

Whichever way the initiative develops, there is clearly a lot to do before it becomes an exact science. But the MoD seems confident that it can be made to work and will spread. One possibility under active consideration is "power by the hour" where private companies own and maintain all training aircraft for the RAF, and the MoD simply pays for the training time it uses.

Whether that will ever extend to combat aircraft remains to be seen. But the fact that the MoD has considered leasing combat jets from the US suggests that the idea is not as far-fetched as many traditionalists would like to believe.

Transport: by Charles Batchelor

Delays impede projects

Contracts to improve road, rail and air traffic systems have fallen short of Treasury expectations

Transport provides some fine examples of both the potential and the limitations of bringing private finance into projects that would traditionally have been funded by the public sector.

The Queen Elizabeth II Bridge over the Thames at Dartford not only freed a notorious bottleneck on the M25 London orbital motorway, it is also expected to pay back its investment in just 12 years instead of the projected 20.

Deals have also been reached for the first four "design, build, finance and operate" roads contracts in what the government hopes could become a significant element in its road building programme. Private companies build and operate the roads for up to 30 years, collecting "shadow tolls" from the government based on traffic volumes.

But hopes of financing the purchase of 40 Networker trains for British Rail's south-east commuter lines foundered on what the private sector saw as unreasonable government expectations.

Despite their hunger for rolling stock orders, neither ABB nor GEC-Alsthom was willing to bid for the £150m contract, seeing the fact that it guaranteed them income for just seven years - less than a quarter of the working life of the trains - as unacceptable.

Over the next two to three years the private finance initiative will stand or fall by its achievements in the transport field. Road, rail and air traffic control schemes account for no less than 80 per cent of the £5bn worth of PFI projects that the government hoped to award in 1995.

Because of a number of delays, there is now no prospect of this target being reached. Plans to modernise the main west coast rail line at a cost of nearly £1bn have been taken out of the PFI because Balfour Beatty, promoter of the project, is to be privatised sooner than originally planned. It wants to finance the upgrading of the line from its own resources. The £100m-£130m extension of the Docklands light railway under the Thames to Lewisham proved unviable without a considerable injection of public funds and the contract will not be awarded until next April.

Progress has not been helped by what some close observers see as an excessive protectiveness on the part of the department of transport of its own projects. The department has a relatively small team of officials involved directly on the PFI - though it says a large number of officials devote some of their time to it - and, unlike some other departments, employs no private sector secondees.



Right direction? The Northern line project involves considerable risk transfer

Wrangles over the size of the public contribution in those projects where the private sector alone cannot finance a deal have proved a sizeable stumbling block. The two consortia that are bidding to build and operate the high-speed Channel tunnel rail link - at £2bn the largest single project in the initiative - are currently engaged in negotiations with the government over just this issue.

Projects where there is no need for a lump-sum cash injection from the public purse and where revenues are paid by the final customer - the travelling public - have proved the most easy to put together.

The opening of the QE2 Bridge at Dartford predates the formal launch of the PFI by more than a year but is now cited by the department of transport as an early exemplar. Its construction was part-funded by the allocation of tolls from the existing inadequate tunnel.

Contracts where the deal depends in part on a contribution from the public sector have yet to be tested, although reaching agreement on the amount of public funds can complicate negotiations.

Projects launched as purely private sector contracts have developed the habit of sucking in public money when the government and bidders get down to detailed negotiations. The rail link was originally intended to be built without any public sector contribution.

But the government was forced to bend the rules and argue that public funds could be justified because of the link's contribution to improving domestic rail services. The Docklands rail extension into Lewisham was similarly planned as a private sector deal but has since been shown to require an injection of £50m of public funds.

These compromises reveal the limita-

tions of entrusting long-term projects to a private sector that requires a more rapid pay-back on its investments. Unless there is extreme pent-up demand, as in the case of the QE2 Bridge, it may take many years for full capacity to be reached.

This, and the uncertainties of traffic forecasts, mean that bidders have a strong incentive to inflate the value of contracts to cover the additional risks. But as departments and the private sector gain experience they can reduce "the premium for newness". The second Severn bridge project was much more finely priced than the QE2 Bridge at Dartford because both sides were more familiar with the risks, says Mr Chris Elliott, responsible for transport at the Private Finance Panel.

Despite the delays and the doubts, the PFI has achieved some notable successes. The most attractive deal to be concluded since the launch of the PFI itself - an £800m-£900m contract to supply and maintain new trains on London Underground's Northern line - appears to involve a quite considerable transfer of risk and the promise of significant service improvements.

GEC-Alsthom will supply and maintain for 20 years a new set of rolling stock for the line. It has promised an eight-fold improvement in the reliability of the services - reducing breakdowns from once every two and a half weeks to once every four months. If LU is satisfied, it has an option to extend the contract for a further 16 years.

The sceptics say the Northern line deal was a one-off, possible only because both rolling stock suppliers were desperate for the order. If they're right it should soon become clear: several more transport deals are due to be signed over the next few months.

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IV PRIVATE FINANCE INITIATIVE



Cottoning on? Contractors increasingly handle ancillary services but big private projects have yet to take off

Health: by Mark Suzman

Small steps on a difficult road

Controversial and bureaucratic, NHS tendering is one of the PFI's most problematic areas

"I'd quite like to be working in that pipeline," commented one disgruntled hospital trust manager at a recent conference. "There seems to be a lot of money for new development in there and not much out here." The development he was referring to was not a new gas or oil link up but the large list of impending PFI projects in the NHS, routinely listed at by government officials to be worth up to £2bn, that have yet to see the light of day.

The reasons for his irritation aren't hard to find: of all areas of the PFI, the health sector is perhaps the most conspicuous one where oft-touted "enormous potential" has largely remained just that. Only a little more than £170m in projects has been approved since the launch of PFI, most of those restricted to limited initiatives such as car park management and construction, cleaning services or, in health care itself, discrete areas such as pathology departments.

Meanwhile, complicated requirements for PFI-related tendering, such as for information systems in hospitals, are widely regarded to have retarded rather than facilitated new investment and, so far, not a single sizeable new hospital is under construction.

At the beginning of this year, the government ruled that it would approve no new

capital spending by NHS hospitals of over £250,000 unless their trusts could prove to the Treasury's satisfaction that private finance could not be found. But, with guidelines and procedures for proposals unclear, officials got bogged down in paperwork, the private sector stayed away and the result was the inadvertent freezing of many new purchases, ranging from housing for the mentally ill to the procurement of large computer systems by hospitals.

Add to that the fact that many businesses are understandably chary of deals that require 20 to 30-year contracts but offer no long-term guarantees on future use by the NHS, and the reasons for the slow take-off of the scheme in the health sector become obvious.

This is not, however, to say that the use of the PFI as a tool for new capital investment is not appreciated by people within the health services. The National Association of Health Authorities and Trusts, the main umbrella body for NHS managers, favours the initiative. But it, like many other groups, has called for the streamlining of what it has dubbed "cumbersome, time-consuming and bureaucratic controls".

These charges are angrily denied by PFI-backers. Mr Michael Queen, who has been seconded until the end of the year from the venture capital group, 3i, to head the Private Finance Unit's operations in the health sector, insists the procedures for getting big projects off the ground are actually faster under the PFI than

traditional public spending.

"Historically, the NHS has averaged one project worth more than £25m a year, but in the last 12 months, under the PFI, we've put 25 projects of that size into procurement," he says. "Traditionally, something that size took 18 months or longer to set up, but now we calculate each of them will average between 12 and 18 months, saving time and money."

And despite the succession of attacks and setbacks, the PFI does seem to be finally coming on track. Some big construction companies, such as Tarmac, which in September announced it would build its first PFI hospital - a £2m project in Bournemouth - are finally getting involved in the sector. In other areas, meanwhile, innovative schemes are being set up that could herald an end to the long hiatus in equipment spending.

In October, for example, the Grimsby Health Trust put together a deal with Siemens-Nixdorf under which the company will not be paid until the system is successfully meeting an agreed performance level. And even though Treasury approval for that project took six months, the pace should now start to pick up - and so should private sector enthusiasm. Siemens-Nixdorf is so pleased with the deal that it has now set up a taskforce to seek other PFI contracts throughout the public sector.

But, while the economic debate over whether the PFI is the most efficient means of new capital spending in the health sector and leave trusts reluctant to embark on expansion

storm surrounding its construction will not. The medical profession, health unions and the Labour party are all deeply attached to the idea of the NHS as a public service administered by the state on behalf of all the people of Britain, a belief that has resulted in unmitigated hostility to the new initiatives.

Mrs Margaret Beckett, the former shadow health secretary, has accused PFI projects in the sector of being the first step in the "creeping privatisation of health care", and has said that Labour would seek to rationalise any projects set up by a Tory government.

Big building companies are finally getting involved in the sector

These sentiments are echoed by the British Medical Association and Unison, the public sector union, which has called for a national campaign against the scheme. "The introduction of the ethics and ethos of the private sector and private marketplace in the provision of healthcare services to patients is potentially disastrous," asserts Dr Mac Armstrong, the BMA secretary.

Such statements are not only politically damaging for PFI, but cause private sector companies to demand higher premiums for developments in the health sector and leave trusts reluctant to embark on expansion

for fear of a change in government. Partially mitigating that fact, however, is a new-found enthusiasm for the system within the department of Health itself. Ms Virginia Bottomley, the former health secretary, was never a great fan of the PFI in the health services, but her successor, Mr Stephen Dorrell, is known to be much more enthusiastic about the scheme and determined to get some successful projects up and running in time for the next election.

The Treasury has reportedly given tentative approval to 10 new capital projects worth around £250m, two of which - one for Norfolk and Norwich Trust and the other for London and Maudsley Trust - are for new district general hospitals, the former valued at more than £100m. Mr Queen expects final approval for the first of these by December, with the rest starting to follow in a steady stream through 1996 and 1997.

"There haven't been serious delays," he insists. "Big projects take time to set up. But now we've worked through the process and the result is going to be hospitals which are cheaper and more efficient than those carried out in the traditional manner. Even the clinicians are starting to come round."

If that does indeed start to happen, then sceptics like disgruntled hospital managers may start to change their tune - but they will want to see buildings under construction, rather than simply stuck in that procurement tunnel, before they do.

Education: by John Authers

University challenge

Some educational establishments are striking innovative deals with private companies

The private finance initiative has yet to gain a firm foothold in education. While there is potential for expansion, it seems highly unlikely that educational institutions will ever embark on private financing projects to match the complexity of those already seen in transport and health.

There are several reasons for this. Most importantly, schools and further education colleges are relatively small, making it harder to generate projects on a scale that will interest the private sector.

Universities are an exception, but they have institutional autonomy, so that they, and not the government, are the ultimate guarantors of a loan. This makes it harder to raise funding, while the government cannot - as it does with hospitals - apply direct measures to force them to use private finance.

Instead, it must operate mainly through the quango that fund universities and further education colleges, and through local authorities that delegate budgets to most British schools. This, of course, can create its own difficulties, as the funding bodies have lit-

tle money for capital projects. However, universities are increasingly entrepreneurial, with ambitious operations to attract funding for research, and spin-off companies providing consultancy services for businesses. The virtual standard in government funding for student accommodation had already forced them to look for innovative sources of money.

Many universities sold their housing stock to companies under the Business Expansion Scheme, which offered tax incentives for investment in social housing, with a guarantee that they would buy them back after five years.

Nine per cent of the 434 FE colleges are financially weak

This approach has already spawned a few ambitious schemes that are in line with PFI objectives.

The University of Lancaster launched a £35m bond issue in March this year. The stock, repayable over 30 years, funded building projects. The university said it had wanted to fix its loan commitments for the next three decades, allowing it to plan with more certainty. It will pay an interest rate of 9.75 per cent, capped by the Higher Education Funding

Council for England.

However, a more ambitious syndicated borrowing scheme organised by the funding council has experienced repeated delays. It proposed to allow a group of universities to borrow using a vehicle company with a small permanent staff, similar to the Housing Finance Corporation that raises money for housing associations. This would include a range of universities and other higher education institutions that had varying degrees of creditworthiness.

Some of the stronger universities were nervous about taking part, believing they could borrow at better rates on their own. Enthusiasm for the scheme, first mooted last year, has waned as bank interest rates have risen.

The University of Greenwich last month unveiled a more innovative scheme, its deal with Wimpey, the construction company, allowing for 664 extra units of student accommodation at a cost of approximately £12m.

Under the agreement, Wimpey Construction Investments will be responsible for the funding, design, construction, facilities management, catering and summer letting of accommodation. The university benefits from fixed costs over the 30-year period for which the student accommodation will be provided. Ownership of the properties will revert to Green-

wich at the end of the 30-year term without any extra payments needing to be made.

The funding council for England is trying to encourage more developments of this type, although it has limited leverage. Mr John Avery, the council's property director, says it is able to provide funding of up to 25 per cent for specific projects. To qualify, higher education institutions must give "diligent consideration" to private finance, a process that might include advertising and employing consultants.

Several "one-stop" consortia, including banks, property and construction companies and facilities management consultancies, are already offering services for further deals of the same type. They point to higher education's huge borrowing requirement, estimated in 1993 at more than £1bn - most of it for accommodation - as a sure sign that demand will increase.

The government has more leverage over further education, a "cinderella" sector covering vocational training, adult education and evening classes. Further education colleges may, in any case, be happier to attempt more ambitious schemes, because they are under-funded as a result of the radical reform that saw them removed from local authority control in 1993. According to the Further Education Funding



Under examination: several consortia are now paying careful attention to opportunities offered by university buildings

Colin Bees

Council for England, 9 per cent of the 434 colleges have "weak financial positions", compared with 5 per cent a year ago.

The Department for Education has a high profile in promoting the financial opportunities offered by the sector. Last month, Mrs Gillian Shepherd, the education and employment secretary, unveiled a catalogue of 476 projects that could use private capital. The projects relate to 172 colleges - about a third of the total - and are

worth £650m. Many colleges are run from Victorian accommodation or inefficiently designed town centre buildings spread across several sites, and could benefit from a move to smaller purpose-built surroundings. As they are already involved in community education, many are also examining "dual use" arrangements with the private sector. Colleges would use facilities - such as computer or language laboratories - during the day and allow

private operators to offer them to the public in the evening.

The funding council has increased the incentives for colleges to look for extra borrowings by allocating £50m annually, which it will distribute to colleges as "loan support". If colleges take out large loans to finance development with support from the private sector, these funds, none of which has yet been committed, would help to pay the interest. And the council has pump-

priming power, with the ability to fund up to 75 per cent of capital projects.

Entrepreneurialism is already beginning to show its head. North Hertford College is in a joint venture with Glaxo Wellcome, the pharmaceuticals company, to refurbish its science block, while Kingston College is developing a motor vehicle workshop with BMW, the German car maker. But the sector, like the rest of education, still has a long way to go.

Scheme faces critical year

Continued from page 1

midnight oil is being devoted to the pricing of risk, and to models for comparing costs of "traditional" and "PFI" projects, although the latter task is highly problematic. Civil servants are also acutely aware of the looming presence of watchdogs such as the National Audit Office, which are sure to examine PFI projects in depth.

For the private sector, it is departmental caution, not Treasury enthusiasm, that is most striking. The three consortia in the last stage of bidding for the critical £1.5bn PFI project to automate over-the-counter transactions - notably benefit payments - at Britain's 20,000 post offices are complaining loudly about the slow pace of negotiations. On one estimate, bidding costs are already approaching £50m.

In last year's budget Mr Clarke set a target of £2.3bn for PFI projects this year, plus £2.7bn for the fast channel tunnel rail link, a highly exceptional project. So far about half that sum has been achieved. Undaunted, the Treasury is setting next year's target - to be announced in this month's budget - at around £5bn, more than a fifth of the government's investment programme.

The coming year may make or break the PFI. It has to overcome obstacles ranging from the inadequate training of civil

servants to the shortage of suitable funding vehicles and rising discontent among some suppliers. Moreover, real value for money has to be forthcoming, and demonstrated to the satisfaction of the National Audit Office and others.

There are some encouraging omens. These include the Department of Social Security's contract to develop and operate its new national insurance recording computer system, London Transport's contract for new Northern Line trains, two new privately financed prisons, and progress with significant government property projects.

There are, however, sectors where the PFI has failed to make much impact. There has yet to be a PFI deal announced for a new general hospital. Education and local government are notably barren fields, and much hinges on recent changes to the rules for local authority capital spending.

One observer likens the state of play to the beginning of privatisation in the early 1980s. Some deals have been done and the Treasury is convinced of the PFI's viability; the private sector is investing heavily in acquiring expertise and a slice of the prospective action. But scepticism is widespread and there are no useful international parallels. "We'll only really know if it works when it happens," he says.

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Links with business grow

The easing of local authority controls has transformed the climate for private finance

A bonfire of controls is blazing a trail for private finance in local government.

The draconian constraints on councils' spending that were designed to cut down on "loony left" abuses had ironically all but eliminated virtually all chances to attract private finance. Now the government is waiting to see if it has relaxed the rules enough to persuade councils to work with the private sector.

A wide-ranging package of measures announced at the end of October should make it possible for councils to enter into "design, build, finance and operate" (DBFO) contracts

with the private sector. None has yet taken place.

The new rules allow local authorities to replace a building in any of 10 categories - including offices, schools, libraries, bus stations and car parks - with another building to be used for the same purpose, but DBFO-funded.

The buildings can be either renovations or completely new, and can move site. The contractor must be responsible for both buildings and facilities management, and must assume the full risk of any increase in costs (except those for fuel).

At present, such schemes are very much in their infancy, restricted in the main to environmental projects such as incinerators. The Single Regeneration Budget, the system used to co-ordinate the competition for regeneration funds each year, has also encouraged

co-operation between councils and the private sector: bids must be made jointly, generally on ambitious schemes such as town centre redevelopment.

Councils also now have increased powers to form joint ventures with private sector companies. These can be used to transfer risk.

Mr Nigel Middleton, of the Private Finance Panel Executive, believes the new rules have transformed the prospects for bringing private finance to councils. He says: "In the fullness of time, local authorities aren't going to be effectively on a different basis from central government departments as far as PFI is concerned - there are a lot of good models coming through for them to pick up. The rules have been widened sufficiently - there's room for a lot more from local authorities."

He cites DBFO roads, pioneered by the Highways Agency, which has responsibility for national trunk roads, as a prime example. Most of the UK's roads are controlled by councils, and could be run according to the same principles.

Local government reorganisation, which will abolish some councils and give new powers to others across Scotland and Wales, and in most English counties outside the metropolitan area, provides opportunities to fund new or replacement council offices with DBFO arrangements.

But ministers' attention is mostly on schools. While teaching and recruitment would remain the exclusive responsibility of the head, all other tasks - from maintenance and security to catering - could be carried out by a "school operator". Given the

extra responsibilities that have devolved from local authorities to heads in recent years, this development might well be welcomed by the teaching profession.

Bankers, however, are nervous about the risks. The recent decision by the government to close a school in Hackney, east London, demonstrated that, thanks to population flows, schools are much more prone to changing levels of demand than other areas of the public sector.

Slightly less ambitious uses of the PFI concept also now possible under the new rules are "dual use" schemes, which have again been devised with education primarily in mind. On this model, the school never parts with any cash. The private sector operator undertakes to build or renovate a facility on the school campus - the most obvious example being a sports hall or leisure centre. It then attempts to extract a profit out of it by offering its facilities to adults outside school hours.

Early examples of this principle include the "regional educational superhighways" being established by Link Training, a private training provider, in conjunction with local authorities and universities. Link provides schools with rooms of computers with multimedia and on-line abilities, along with full-time staff to help teachers and pupils access them. In return, it uses the facilities for its core business - training adults - once the children have gone home.

The government has also introduced a series of capital receipts "holidays", in a more direct attempt to nudge councils into action. These allow councils a window of opportunity to sell assets and spend a higher proportion of the receipts than they are currently allowed.

The holidays announced to date cover:

- Educational assets, such as playing fields, where the proportion has been raised from 50 to 75 per cent for a two-year "holiday" period starting in April next year.
- Shares in education companies, raised from 25 to 50 per cent for the same two-year period.
- County farms, up from 50 to 90 per cent for sales in the same two-year period.
- Airports and bus companies (75 per cent can be spent, up from 50 per cent, during the 12 months starting in April this year).
- Retail property and car parks (up from 50 per cent to 90 per cent during the year).

Political sensitivities create a

further problem. Local authorities are overwhelmingly controlled by opposition political parties, who strongly oppose the government regimes of "capping" their budgets, and forcing them to tender services to the private sector. Many councillors view the PFI as a cynical extension of such measures.

The three umbrella local authority associations, all of which are Labour-controlled, are setting up a Public Private Partnerships Programme to co-ordinate private finance initiatives. This demonstrates their enthusiasm for the scheme. But they are anxious that the initiative should not become a route to cut overall capital funding from the government.

In a joint letter to Mr John Gummer, the environment secretary, the leaders of three local authority associations said: "We aim to increase investment. We are certainly not establishing a unit to paper over cuts in capital spending which might be made so as to finance income tax reductions."

Political sensitivities create a

The construction industry: by Andrew Taylor

'Last chance saloon' opens

The beleaguered builders are now more confident that the PFI will deliver

Many British construction companies, short of work, view the Government's private finance initiative as the "Last Chance Saloon".

Unfortunately, they complain, the bar seldom seems to be open and the drinks mostly too expensive when they get there.

The recent granting of the first four concessions to finance, build and operate sections of British motorways may help to alleviate some of the concerns about the slow progress in awarding PFI schemes.

However, there remains a large number of contractors at fear the Government is using its private finance initiative simply as a back-door means of cutting public expenditure.

Recent speculation that ministers are preparing to cut even

deeper into trunk road and social housing budgets to pave the way for tax cuts will have done nothing to reduce these concerns.

Delays in awarding both PFI and public sector construction contracts are among the biggest complaints of contractors, which expect to see workloads decline by about 2 per cent this year with a further small fall likely in 1996, according to recent industry forecasts.

Meanwhile, requirements that civil servants investigate private investment opportunities before awarding construction contracts have only increased the number of delays, complains Mr John Theakston, chief executive of the contractors Higgs and Hill.

Mr Theakston is particularly concerned that all hospital contracts above £600,000 have to be tested for suitability for private investment.

"Many of these projects are unsuitable for private finance," says Mr Theakston. "Yet contracts cannot be placed until this process is completed. Much needed investment by the health service is being

delayed unnecessarily."

Contractors also are concerned about the high cost of preparing bids for PFI projects, which, because of the higher investment risks involved require much more work than traditional public sector tenders.

The costs of bidding for a PFI project can be up to five times higher than for conventional public sector contracts, according to industry studies.

The cost of tendering for one of the four design, build, finance and operate motorway concessions recently awarded by the Transport Department has been estimated at about £1m.

"You cannot afford to bid for too many of those contracts and not win," says one unsuccessful bidder.

A coalition of construction industry employers, organisations and lobby groups recently proposed a series of recommendations to improve the processing and awarding of PFI concessions by Government departments.

The proposals included:

- A value threshold of £20m, below which public sector con-

tracts would no longer need to be automatically tested for a PFI option.

- Specific annual PFI targets to be established for each government department.
- Development of standard contract documentation.
- Restriction of tender lists to three or four bidders and the identification of preferred bidders as early as possible to prevent unsuccessful organisations facing unnecessarily heavy tender costs.

Contractors quoted an Environment Department study that reported that 84 per cent of companies pursuing PFI projects had complained that they had encountered unnecessary barriers.

So why get involved in a process that has proved expensive, in terms of both management time and money, and has produced very few positive results, so far?

Contractors say they have no choice but to pursue PFI opportunities. Other sources of work are in short supply, while the state purse faces too many other demands for it to be able to fund all the infrastructure



Neville Simms: 'There will be plenty of opportunities'

Travis Humphreys

and services the public requires. The cost of funding benefits in an age of moderate to high levels of unemployment, plus the need to provide care for an ageing population, can only add to this problem.

Mr Jim Armstrong, finance director of contractor John Laing says: "This situation is not unique to the UK economy. There is a world wide trend by

governments and local authorities towards using private investment to help finance infrastructure, but it has to be done in partnership with the public sector.

"There is no way that a private organisation can take on the same level of risk as the state without massively increasing costs. What Government and private companies

need to achieve is a sensible balance between risk and reward. The partnership route is the only way forward. There is no way the Treasury can achieve a full risk transfer to the private sector without increasing the price to a level that it would find unacceptable."

Laing has been one of the most successful British contractors at winning privately financed infrastructure concessions at home and abroad. Its portfolio includes Spanish toll roads and power stations in Malaysia as well as the new 2300m Severn bridge in the UK, the 252m Eurohub airport in Birmingham, a £145m Midland metro scheme and a £100m new railway station at Ashford serving Channel tunnel traffic.

Mr Armstrong says: "Companies will look abroad if the returns are not good enough in the UK to justify the risk they are being asked to accept."

Mr Neville Simms, chief executive of Tarmac and a member of the Private Finance Panel, however, is optimistic that these issues can be resolved.

He says: "People have underestimated the length of time it takes to develop projects for which there is no previous

model. Lots of details have to be worked out and each scheme is different, but I do believe that we are making progress."

The first contracts should provide a framework for future negotiations, reducing tendering costs and the length of time it takes to negotiate deals, says Tarmac, which earlier this year was awarded one of the first two prison contracts to be placed under the private finance initiative.

Mr Simms argues that opportunities to win work under the PFI will expand, and not only for large companies with strong balance sheets that are able to afford a series of small strategic equity stakes in privately financed schemes.

He says: "There will be lots of projects where the involvement of contractors will be required but where an equity stake may not be applicable. Large companies cannot do all of the work that the government envisages will become available under the PFI. There will be plenty of opportunities for large, medium and small companies alike."

Mr Simms and his colleagues just want those opportunities to come round a little more regularly.

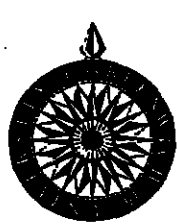
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VI PRIVATE FINANCE INITIATIVE

■ Information technology by Paul Taylor

Deals demand risk control

The contract for NIRS2 highlights the opportunities – and liabilities – for IT suppliers

The Private Finance Initiative, launched by Mr Norman Lamont in November 1992, promises significant changes in the way government information technology projects are managed and in the provision of IT services. For the larger IT service suppliers in particular, it offers new opportunities, new risks and new rewards.

"Under the initiative, the private sector takes on the risks of developing and delivering IT systems, and in return receives payments linked to the volume of business handled by the system – resulting in greater efficiency and better value for money for the public services," says Mr David Clinton, a partner with Andersen Consulting in London.

"It is clear that the PFI is central to the Government's efforts to square the circle of improving public services while limiting public spending – and that commitment represents a significant challenge to private sector suppliers and public officials alike," says Mr Clinton.

The challenge can require attitudinal change. Andersen Consulting was recently awarded the contract to develop and operate the new National Insurance Recording System, dubbed NIRS2. "For civil servants charged with managing large-scale capital projects, the PFI is nothing less than a culture shock," says Mr Clinton, who negotiated the contract with the Department of Social Security. "It requires new disciplines and new thinking from them."

However, some factors remain the same. Firstly, value for money is still a key driver. Indeed, demonstrating that a project will deliver savings and business benefits that could not be achieved in the public sector becomes even more important if the slightly higher cost of private finance is to be justified. In addition, if a system does not fulfil public service expectations contractors will lose out. They must, there-

fore, effectively "put their money where their mouths are".

Secondly, public services remain bound by European Union procurement laws and virtually all PFI projects will be contracted through open competitive tendering, ensuring maximum value for money.

For the public sector, the PFI offers the benefits of increased capital investment from the private sector's resources, together with its disciplines and enterprise. According to the PFI's advocates, this should mean improved services and infrastructure and some projects going ahead that might not otherwise be deemed affordable. For the private sector, the PFI means opportunities for increased business and profits.

Although there have always been successful private sector-public infrastructure projects,

Under the PFI, the IT asset belongs to the contractor, who must keep pace with change

Mr Clinton argues that the PFI is different both in its ubiquity and in its nature. To start with, the PFI is concerned not just with assets, but with the services they might provide.

"The first question civil servants must ask when they are assessing the suitability of a project for PFI is, 'Can we specify the service the asset would deliver, or not,' he says. "If they cannot, or if that service cannot be quantified, measured and then charged for, then the PFI is probably inappropriate."

For example, Andersen Consulting will not be paid for developing NIRS2, but for providing a service with that system to the DSS's Contributions Agency, and its revenues will be dictated by the subsequent volume of business the system handles.

But the main departure is the PFI's attitude to risk. "PFI is all about successful risk management. Civil servants must ask themselves if there

are clear risks associated with building a particular asset, and if so, can these risks be transferred to the private sector. If the answer to either question is 'no' then they should not pursue their project under the PFI," Mr Clinton says.

The Government hopes that by developing better ways of managing risk it can break the cycle of over-engineered, late and over budget projects that have too often plagued public procurement, particularly in the IT field. It is trying to strike a commercial balance between cost, risk, and return.

Crucially, the PFI shifts the burden of risk away from the public service and on to the contractor. A successful bidder for a leading IT development, for example, now has to anticipate inflationary movements and changes in the cost of technology, bearing in mind that the asset must remain technically current throughout the entire contract. According to Andersen's Mr Clinton this means the contractor is subject to a new set of risks. These include:

● **Delivery risks** The contractor is responsible for every aspect of establishing the service on time and must procure the appropriate software, hardware and telecommunications. Depending on how the service is specified, the firm may also have to take responsibility for implementation, training and business process redesign – which may absorb more than half the time and effort in a large programme.

● **Volume risks** The contractor cannot expect a guaranteed income stream since charges are linked to the volume of business use. However, this does offer fresh opportunities for the contractor, which has an incentive to make the system flexible and attractive enough to support new areas of business – so generating increased revenue and delivering better value for money to the public sector.

● **Obsolescence risks** Under the PFI, the IT asset belongs to the contractor, who must keep pace with technological changes. IT contracts will run for a specified period, at the end of which the contractor may be undercut by a cheaper and technically superior solution.

Successful contractors must be adept at exploiting the latest technologies to meet or exceed service expectations, maintain revenue and succeed at re-tendering. This will result in further benefits for the public sector flowing from the continual updating of capital assets.

● **Economic risks** The contractor is no longer protected by inflation-indexed payments matched to out-goings over time. Instead, the successful bidder must take a long-term view on inflation and movements in costs and prices. The risks associated with delivery and obsolescence will place a premium on finance for the initial phase of the project, and on any financing against the long-term value of the asset.

As a result, contractors who can best manage risk will prosper, since they offer better financial prospects – creating a beneficial link between quality solutions, safe delivery and low costs.

For these reasons, the PFI marketplace for IT systems and services is seen as favouring the contractor capable of developing flexible systems able to evolve in order to meet changing business demands.

Most analysts also believe it will favour the larger IT service suppliers including the large IT consultancies, hardware vendors and others who are better able to fund large projects and manage the risks, and for whom the PFI offers the opportunity for securing higher margins than basic outsourcing work.

However, Mr Clinton believes the enormous scale of most PFI projects will put many of them beyond the scope of even the larger individual organisations. As a result, he suggests many projects will be handled by consortia – a factor that should help to ease fears about small companies being excluded.

"PFI is about successful risk management and this can be done only with the appropriate personnel, training, processes and tools. The initiative therefore gives an edge to organisations that are committed to quality, and able to generate long-term economic gains which will be reflected in the price of the service," he says.

■ Property by Simon London

Panel offers 'open brief'

Some investors balk at the idea of 'flexibility' in the design and leasing of government buildings

The commercial property industry is enthused and threatened in equal measure by the government's Private Finance Initiative. While the PFI could boost activity at a time when private sector markets are moribund, it could also herald a rationalisation of government property holdings and an erosion of old certainties.

There is certainly immense scope for applying private capital to government accommodation. The central government estate covers about 5,000 buildings, amounting to about 118m sq ft of space. About half of this property is held freehold, but the government's annual rent bill still comes to around £800m.

The variety of potential PFI projects is wide, with a capital component ranging from £4m to over £200m for very large schemes, such as the planned redevelopment of the Treasury headquarters building in Whitehall.

It is already clear that the biggest PFI schemes will not cover only single buildings. The Department of Social Security is rationalising office accommodation for its 14,000 staff on 11 sites in Newcastle, Tyne and Wear, including the huge Long Benton office development.

A handful of PFI initiatives is already well advanced. Three companies – Taylor Woodrow, Amec Developments and WS Atkins – have been shortlisted for the Newcastle project. Two consortia have been shortlisted for the Treasury headquarters scheme.

Guidelines published by the Private Finance Panel on November 1 set the principles on which these and other projects will proceed.

First, the government is not only trying to hand over ownership of its buildings to the private sector. It would also like to devolve responsibility for upkeep and maintenance.

This means that government departments will be less willing to sign standard "fully repairing and insuring" leases, which place responsibility for upkeep of a property on the shoulders of the tenant.

Second, the public sector is keen to transfer "occupancy risk". In other words, government departments do not want to be tied to 25-year leases – which have historically been the norm in the UK property market.

The guidelines note that "flexibility is becoming increasingly valuable to government clients because of the potential for future changes in operations policy and working practices".

Private sector companies are also increasingly demanding flexibility from



Clean sweep? Ideas for the refurbishment of the Treasury have been left in bidders' hands

their landlords. The average length of commercial property leases has declined significantly over the past decade.

The fear among property investors is that the PFI will accelerate the pace of change and help to undermine the property investment market.

The manager of one large UK property fund comments: "The 25-year lease has been the foundation of the market for years. If the government moves away from this, other tenants will follow. The risk profile of property as a financial asset will increase dramatically."

In theory, higher risk should mean a higher return. At its most basic level, the

government will have to pay higher rents if it wants shorter, more flexible leases.

The Private Finance Panel also acknowledges that some PFI property projects will not be financially viable on short leases. Mr Charles Jenne, a member of the panel executive, comments: "There is a recognition that flexible lease terms will cost. A short lease structure will make sense in all cases – for example, if we are leasing specialist facilities with few alternative tenants. We will look at projects on a case-by-case basis."

The desire for flexibility on the part of government departments is already influencing the design of new buildings.

Architects are designing buildings that can be split into discrete units, allowing government tenants to shrink or expand more easily and increasing the scope for re-letting surplus space to private companies. The panel is trying to encourage such innovative solutions by giving potential partners "an open brief". For example, the Treasury has said that it would like refurbished office accommodation on its Whitehall site, but has left it up to the bidders to suggest how this might be achieved and on what terms.

The panel views this open-brief policy as the best way of squeezing economic value out of the government's property assets. If developers believe value can be released by turning an office block into a shopping centre, then the government is willing to listen – so long as it shares in the value that is released.

Even so, it is clear that some mainstream property investors are sceptical about PFI and the scope for their involvement. For example, many mainstream property investors declined to pitch for the Treasury headquarters project.

The panel is not disheartened by the response. "I think more mainstream institutional investors will get involved as projects move forward and long-term financing is put in place," says Mr Jenne.

In the meantime, though, the lead has been taken by construction companies eager for work, and smaller, more entrepreneurial property developers.

But as the PFI rolls forward through the government estate, government departments will be forced to take a long critical look at their accommodation needs.

Property Holdings – the agency that is responsible for most government office space – until April, when it will transform into Property Advisers to the Civil Estate (PACE) – plans to cut its office requirement in central London from 21m sq ft to 14m sq ft by the end of the decade.

Areas such as Victoria, the traditional home of government departments, could suffer as a result. If similar savings are replicated elsewhere, the PFI could contribute significantly to the nation's stock of unwanted buildings.

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US maize crop estimate cut again

By Laurie Morse in Chicago

The US Department of Agriculture has again cut its estimate for this year's US coarse grain production and boosted its forecast for maize exports, leaving traders and policy makers to contemplate even lower world stocks of grain than a month ago.

The agency forecast world grain stocks at 229.2m tonnes

at the end of the 1995-96 crop year, down from the 232.7m tonnes estimated in October. That partly reflected a 2 per cent cut in the US maize production forecast to 1.77bn bushels.

The USDA also boosted its world wheat crop figure to 534.98m tonnes from October's 529.77m, because of forecasts of larger crops in India, Australia, and Canada.

The US is now facing maize

stocks of only 617m bushels at the end of the season, according to official estimates, while soyabean stocks are put at 215m bushels. These would be the lowest ending grain supply figures in 20 years.

After the report, Chicago maize futures for December delivery rallied by 5 cents to a high of 336 cents a bushel before settling back.

Although the forecast cuts in

maize and soyabean production were greater than traders anticipated, "there is far greater uncertainty on the demand side," said Mr David Woodman, an independent grain analyst in Chicago.

The USDA has pegged US maize exports at 2.05bn bushels this year, but weekly export figures released yesterday suggested 2.2bn to 2.3bn bushels would be more realistic.

Delia brings delight to the cranberry bogs

Britain's favourite television cook has helped to quadruple UK demand, writes Deborah Hargreaves

Since Delia Smith, one of Britain's top food writers, began featuring cranberries in her popular television series UK demand for this native North American fruit has soared. The Tesco supermarket chain has reported a 350 per cent increase in sales of cranberries compared with this time last year, crushing rumours that the fruit had not proved as popular as expected.

Tesco says it has so far sold 30,000 bags of cranberries or 22,500lb.

Ocean Spray, a co-operative of the main US growers, has cashed in on the interest in cranberries by launching a promotional advertising campaign to increase awareness of the red berries in the UK market. The group is sponsoring cookery demonstrations and sampling sessions as part of National Cranberry week which ends on Sunday.

Ocean Spray is spending \$2m on television and newspaper advertisements in the run-up to Christmas to highlight the versatility of cranberries in an effort to extend their use throughout the year.

Sales of the relatively obscure berry have boomed in recent years in the US following Ocean Spray's marketing drive.

Cranberries have developed

from a relatively obscure niche crop into an industry with annual sales of \$1.3bn. But the fruit is still grown in a traditional way in environmentally sensitive wetlands across the northern US and Canada.

The entire world crop of 4.2m to 4.5m barrels - one barrel equals 100lb - is grown in less than 30,000 acres by only 1,000 growers.

About three-quarters of US cranberry farmers belong to the Ocean Spray co-operative, which has developed a range of juice drinks and other products.

Fresh cranberries are exported to Europe for use in a range of Delia Smith's recipes, but by far the bulk of Ocean Spray's sales in Britain are in the form of juice. Sales of products such as cranberry and mixed juices as well as cranberries - dried, sweetened cranberries - have reached \$20m in the UK market.

Ocean Spray is looking to double its overseas sales in the next couple of years with a large-scale export drive.

Some 8 per cent of the cranberries are harvested dry for sale as fresh or frozen fruit.

This means they are scooped up from the ground with machines featuring giant combs. These are tested for quality by bouncing them over four-inch barriers to check



Growers must have access to large amounts of unpolluted water.

they are fresh and then they are hand-sorted.

Cranberries are very sensitive to their growing environment and growers must have access to large amounts of unpolluted water. Although the berries are grown in a relatively small area, Ms Irene Sorensen from Ocean Spray says that for every acre of cranberries farmers need four to six acres of supporting land for drainage ditches, reservoirs and buffer zones to protect the crop from encroaching urbanisation and pollution.

One of only three fruits native to North America (the others are blueberries and concord grapes), cranberries traditionally grow in wetland bogs.

The industry is small and has not attracted big investment from chemicals and pesticide producers so growers have had to concentrate on natural predators such as birds and water snakes to eat aphids which can damage the crops.

In the spring, growers make a sweep with a butterfly net to assess how many insects are on the vines. If there are large numbers present, farmers can flood the bogs with water for several weeks to kill them off.

At the end of the harvest in November, the bogs are flooded and allowed to freeze over in winter to protect the vines on which the berries grow. Vines are perennial and last for 150 to 200 years.

Nature lays siege to Caribbean farming

Canute James on attacks from insects, fungi, drought, hurricanes and floods

Caribbean agriculture is under assault on several fronts. Bugs, flies, ticks and worms are combining with a series of hurricanes and drought, followed by floods, to devastate crops and livestock.

The food deficit is rising in many countries in a region where most economies, despite recent efforts at diversification and industrialisation, are still dependent on agriculture.

"We have a crisis in agriculture in the Caribbean," says Mr Hayden Blades, executive director of the Caribbean Agricultural Research and Development Institute, based in Trinidad.

The latest threat is the hibiscus mealy bug, which is spreading through the eastern Caribbean, attacking a wide range of crops. This has coincided with the most active hurricane on record began, which has devastated farms in the north-east Caribbean.

Coffee farms in Jamaica are under attack, and those in neighbouring Cuba and the Dominican Republic under threat, from a worm that attacks berries before they are reaped. Banana farms in the northern Caribbean have been hit by the black sigatoka fungus.

Investment farmers have been trying to eradicate the screw worm fly and the amblyomma tick, which have decimated herds in several countries.

Agriculture is under pressure from all of these, and this

has coincided with concerns about the external market for several products," says Mr Blades. "Investors in agriculture are likely to consider the region a bad risk."

The pink mealy bug, which was first discovered in Grenada last year, has extensively damaged crops in that island and has spread to neighbouring Trinidad and Tobago in shipments of fruit and vegetables. After being seen in urban areas of Trinidad the bug has recently been sighted on some farms. It also threatens Guyana, Venezuela, the Windward Islands and Barbados.

Food trade in the region is affected, as several countries have halted food imports from Grenada. The US says it will not halt imports from Grenada and Trinidad and Tobago, but will tighten inspection of imports from these countries. The infestation is being fought by burning affected plants, and a Chinese wasp that attacks the mealy bug is being introduced.

The series of storms that hit the north-east Caribbean in August and September devastated food production in Antigua, St Kitts and St Martin. Worst hit was the banana industry in the Windward Islands. Banana trees are vulnerable to winds and in Dominica all farms were flattened by the storms.

Caribbean banana exports to Europe have declined, and will not recover fully for another nine months, according to off-

icials in the Windward Islands. The storms hit as banana farmers were recovering from a two-year cycle of drought followed by floods. Domestic food crops have also suffered.

Although spared this year's storms, Jamaica's bananas are under attack from the black sigatoka fungus, which causes premature ripening of the fruit and eventually makes the plant sterile. The fungus is being fought with pesticides but is proving resilient. Cuban authorities are also fighting the fungus, saying production, all for domestic consumption, will decline. There are growing concerns in the Dominican Republic that the country's banana exports could be affected by the fungus.

Banana producers in the Windwards are hoping black sigatoka will not add to their problems. "We are implementing programmes to increase farmers' awareness of the threat of the fungus, and of the mealy bug," says Mr Michael Augustin, chief executive of the Windward Island Banana Development Company.

Jamaica's coffee, including the famed Blue Mountain variety, has meanwhile been attacked by the berry borer pest. The borer is endemic, but the level of infestation has reached 90 per cent, the highest in many years. Its attack will depress production, say agriculture officials.

These setbacks come as

regional agencies are reporting the first shots in a war against the amblyomma tick, which has devastated livestock on the north eastern Caribbean. The eradication of the tick will take about five years of consistent work, officials say. The tick has infested herds in all countries in the region and has been devastating in some of the smaller islands, according to Mr Blades.

Regional governments are being assisted by the UN's Food and Agriculture Organisation in efforts to eradicate the new world screw-worm, a fly that attacks cattle mainly in Jamaica, Cuba, Haiti, the Dominican Republic and Trinidad and Tobago. About 86 per cent of the surface area of the Caribbean region has been found to be infested with the screw-worm, according to the FAO, which has also found that the incidence of infestation in the region is high.

Sterile breeds of the pest are being released to mate with fertile ones, producing no offspring and leading to a progressive reduction in population and then total collapse and eradication.

"No one country can deal with these problems on its own, and there must be regional collaboration," says Mr Blades. "The difficulty is that governments in the region do not have the fiscal and the professional resources to deal with these type of assault, and the food import bills of many countries will increase."

COMMODITIES PRICES

BASE METALS

LONDON METAL EXCHANGE

(Price from Assorted Metal Trading)

ALUMINIUM, 99.7 PURITY (\$ per tonne)

Close 1854-85 1850-80

Previous 1853-54 1850-80

High/Low 1850/1848 1850/1845

AM (local) 1850-80 1853-54

Korea/Korea 1850-80 1853-54

Open Int. 228.30

Total daily turnover 41,118

ALUMINIUM ALLOY (\$ per tonne)

Close 1390-40 1430-40

Previous 1390-40 1430-40

High/Low 1390-40 1430-40

AM (local) 1390-40 1430-40

Korea/Korea 1390-40 1430-40

Open Int. 3,301

Total daily turnover 830

STEEL (\$ per tonne)

Close 671-80 671-80

Previous 671-80 671-80

High/Low 671-80 671-80

AM (local) 671-80 671-80

Korea/Korea 671-80 671-80

Open Int. 3,301

Total daily turnover 830

IRON (\$ per tonne)

Close 615-25 615-25

Previous 615-25 615-25

High/Low 615-25 615-25

AM (local) 615-25 615-25

Korea/Korea 615-25 615-25

Open Int. 44,232

Total daily turnover 6,217

COIN (\$ per tonne)

Close 635-40 635-40

Previous 635-40 635-40

High/Low 635-40 635-40

AM (local) 635-40 635-40

Korea/Korea 635-40 635-40

Open Int. 17,005

Total daily turnover 4,052

24K, special high grade (\$ per tonne)

Close 1030-5.1 1034-5.5

Previous 1030-5.1 1034-5.5

High/Low 1030-5.1 1034-5.5

AM (local) 1030-5.1 1034-5.5

Korea/Korea 1030-5.1 1034-5.5

Open Int. 65,639

Total daily turnover 12,063

COPPER, grade A (\$ per tonne)

Close 2980-95 2987-95

Previous 2980-95 2987-95

High/Low 2980-95 2987-95

AM (local) 2980-95 2987-95

Korea/Korea 2980-95 2987-95

Open Int. 163,257

Total daily turnover 65,029

USE AM Official C&F rate: 1.5785

USE Clearing C&F rate: 1.5787

Spot 1.5787 3 mths 1.5789 6 mths 1.5794 9 mths 1.5806

99.99% CUPRUM (COMEX)

Close 153.50 153.50

Previous 153.50 153.50

High/Low 153.50 153.50

AM (local) 153.50 153.50

Korea/Korea 153.50 153.50

Open Int. 1,000

Total daily turnover 1,000

PRECIOUS METALS

IN LONDON METAL EXCHANGE

(Price supplied by N M Rothschild)

Gold (tray) \$ 8 price £ equiv SFR equiv

Close 385.10-385.50

Previous 385.10-385.50

High/Low 385.10-385.50

AM (local) 385.10-385.50

Korea/Korea 385.10-385.50

Open Int. 385.10-385.50

Total daily turnover 385.10-385.50

Gold (tray) \$ 8 price £ equiv SFR equiv

Close 385.10-385.50

Previous 385.10-385.50

High/Low 385.10-385.50

AM (local) 385.10-385.50

Korea/Korea 385.10-385.50

Open Int. 385.10-385.50

Total daily turnover 385.10-385.50

Gold (tray) \$ 8 price £ equiv SFR equiv

Close 385.10-385.50

Previous 385.10-385.50

High/Low 385.10-385.50

AM (local) 385.10-385.50

Korea/Korea 385.10-385.50

Open Int. 385.10-385.50

Total daily turnover 385.10-385.50

Gold (tray) \$ 8 price £ equiv SFR equiv

Close 385.10-385.50

Previous 385.10-385.50

High/Low 385.10-385.50

AM (local) 385.10-385.50

Korea/Korea 385.10-385.50

Open Int. 385.10-385.50

Total daily turnover 385.10-385.50

Gold (tray) \$ 8 price £ equiv SFR equiv

Close 385.10-385.50

Previous 385.10-385.50

High/Low 385.10-385.50

AM (local) 385.10-385.50

Korea/Korea 385.10-385.50

Open Int. 385.10-385.50

Total daily turnover 385.10-385.50

Gold (tray) \$ 8 price £ equiv SFR equiv

Close 385.10-385.50

Previous 385.10-385.50

High/Low 385.10-385.50

AM (local) 385.10-385.50

Korea/Korea 385.10-385.50

Open Int. 385.10-385.50

Total daily turnover 385.10-385.50

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High/Low 385.10-385.50

AM (local) 385.10-385.50

Korea/Korea 385.10-385.50

Open Int. 385.10-385.50

Total daily turnover 385.10-385.50

Gold (tray) \$ 8 price £ equiv SFR equiv

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Previous 385.10-385.50

High/Low 385.10-385.50

AM (local) 385.10-385.50

Korea/Korea 385.10-385.50

Open Int. 385.10-385.50

Total daily turnover 385.10-385.50

Gold (tray) \$ 8 price £ equiv SFR equiv

Close 385.10-385.50

Previous 385.10-385.50

High/Low 385.10-385.50

AM (local) 385.10-385.50

Korea/Korea 385.10-385.50

Open Int. 385.10-385.50

Total daily turnover 385.10-385.50

Gold (tray) \$ 8 price £ equiv SFR equiv

INTERNATIONAL CAPITAL MARKETS

Treasuries slide on fears of US debt default

By Lisa Branstetter in New York and Richard Lapper in London

Prices of longer-term US Treasury bonds fell yesterday morning as traders faced the possibility that the US government could default on its debt obligations.

GOVERNMENT BONDS

In early afternoon trading, the benchmark 30-year Treasury bond was 1/8 lower at 107 1/2 to yield 6.284 per cent. At the short end of the maturity spectrum, the two-year note was unchanged at 100 1/4, to yield 5.472 per cent.

Sparking the decline were comments from Mr Mike McCarthy, a White House spokesman, who said he believed that a default was "increasingly likely".

In a press conference, Treasury

secretary Mr Robert Rubin said President Bill Clinton would veto the bill to raise the debt ceiling that Congress is in process of passing. He said the bill would eventually provoke a default.

Yesterday was the first time in several sessions that the market had taken the possibility of default seriously. For much of this week, bonds have rallied on hopes that the political debate about the debt ceiling and the budget package would produce a credible deficit-cutting package.

Congress and the administration were expected to continue with talks aimed at avoiding a default on the \$26bn interest payment due next week. Without an increase in the debt ceiling, the Treasury will not be able to raise new money to finance the debt.

Fears of a default fed into currency markets and, along with fears about the growing

financial crisis in Mexico, caused the US currency to fall against the yen and the D-Mark. In early trading, the dollar was changing hands for ¥100.83 and DM1.4115 compared with ¥102.55 and DM1.4208 late on Wednesday.

Treasuries spiked momentarily higher just after the Commerce Department released figures showing wholesale inflation was lower last month than many economists expected. October's producer price index was 0.1 per cent lower, compared with economists' expectations that the PPI would be unchanged.

Developments in the US also helped halt the recent advance of European bond markets with profit-taking the theme of the day. "The markets had accelerated in such a fashion that the 10-year yield indicators suggested they were overbought," said Mr Liffy

Islam, fixed income strategist at Merrill Lynch. The weaker dollar paved the way for German outperformance, with 10-year yield spreads of UK, French and Italian bonds over the bund all widening out.

German 10-year bond futures fell a new contract high at 97.43 before falling back to 97.40 at 9.11. Analysts said sentiment towards the German market remains positive, with expectations of a cut in interest rates rising following a string of recent economic data showing an economic slowdown.

A cut in short-term interest rates helped buoy the short end of the French yield curve, with the December Fibr contract gaining 0.04 on the day to close at 94.11. The 10-year yield spread over bunds widened by 8 basis points to close at 166 basis points.

Italy's bonds also lost ground with the 10-year yield over bunds closing at 640 basis points, 11 basis points higher.

New supply from the Bank of England and profit-taking which had shown very strong growth ahead of this month's Budget. The Bank took advantage of bullish conditions to issue £250m of 8 per cent Treasury stock 2008, £150m of 2.5 per cent index-linked due 2009 and £100m of 2.5 per cent index-linked due 2016.

At Liffy the long gilt future lost nearly half a point to close at 107 1/2 and short sterling closed down 0.02 at 98.40. The 10-year yield spread over bunds widened by 8 basis points to close at 166 basis points.

Italian bonds also lost ground with the 10-year yield over bunds closing at 640 basis points, 11 basis points higher.

Mexican peso puts Brady bonds under pressure

By Richard Lapper

Uncertainty surrounding the Mexican peso yesterday spilled over into the Brady bond market with prices of bonds issued by a number of emerging market sovereign borrowers falling sharply. By the close in London, Brady bond prices had fallen by 0.8 per cent on average. Mexico was one of the worst performers with its bonds falling 1.5 per cent.

"It is by no means a meltdown but yesterday we saw an acceleration of the recent downward drift," Mr Peter West, economic adviser to West Merchant Bank, said. "If you want to be pessimistic, the market is trying to catch up with what is happening in Mexico."

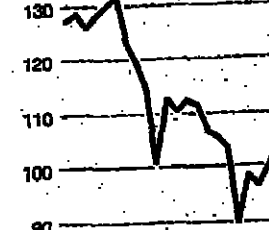
Before yesterday's tumble Brady and other secondary market debt instruments included in the bank's index had fallen by 1.1 per cent since the end of last week and by 3.7 per cent since mid-September. The fall is still a mere blip compared with the fall in prices that followed the Mexican devaluation last December, but concerns about the political and economic prospects for Mexico, Argentina and especially Brazil have been growing recently.

In a research note this week Deutsche Bank Morgan Grenfell pointed to growing concerns about Brazil's widening fiscal deficit and growing internal debt. The three Latin American countries have issued \$104bn in Brady bonds, and account for more than two-thirds of the total of \$145bn.

Analysts say one of the main factors holding up the market is the strength of US Treasury and US zero coupon bonds, which provide collateral for Brady issues. The price of the US Treasury component of Mexican par bonds, for example, has risen from 17 cents to 21 cents since August, accord-

Brady bond prices

Secondary market debt index



Source: West Merchant Bank

ing to Mr Ingrid Iversen, senior economist at DBM, helping to prevent a more serious fall in price. The par bond was trading at about 57 cents in London yesterday.

Nevertheless, the market remains vulnerable. There are reports that a number of European banks - which were original lenders to Latin America in the 1970s and 1980s - are preparing to sell some \$1bn of Brady bonds by the end of this month. Some have been selling call options to protect themselves against any fall in prices, according to bankers.

"If the peso continues down the market will sell off. There is not a good enough counterbalance," said Ms Iversen. "The market has come back since March and funds are sitting on reasonable profits which they are unwilling to risk," she added. DBM's two Americas group recommended that its clients who invest in Brady bonds convert 15 per cent of their holdings into cash.

"Nobody is willing to dump this stuff massively or go short in a major way but there is a change in mood," Mr West added. "I can't see it showing a strong upward trend until a resumption of economic growth in Mexico and Argentina."

● About \$20m is believed to have been committed so far to

the Sovereign Debt Trust, a new fund which plans to invest in emerging market debt, notably Brady bonds, writes Antonia Sharpe. The closed-end fund, which will be managed by Barings Asset Management, aims to raise more than \$20m.

Grieg Middleton is sponsoring the placing which will be launched on November 23. The offer will close on December 7 and dealings commence December 14.

The fund aims to pass on to shareholders tax benefits available in the UK and the Irish tax regimes. It will be registered in Dublin where it will pay no tax on revenue and capital gains. In addition, shareholders can elect to receive their gross dividends in cash or in the form of scrip dividends, whichever is more attractive for tax planning purposes.

The fund aims to pay a dividend yield of 11.5 per cent a year, paid quarterly, and a gross redemption yield of about 14 per cent a year. It expects to achieve the high yield without eroding capital, as most emerging market bonds trade at a deep discount to par and the discount is expected to narrow over time. The fund will have a life of 10 years and there is a minimum subscription of \$10,000 or \$5,000.

Saturation point neared with \$500m issue

By Antonia Sharpe

The eurobond market groaned under the weight of callable paper yesterday as Federal Home Loan Banks raised \$500m through an offering of five-year bonds which are callable after one year.

INTERNATIONAL BONDS

The offering, via Lehman Brothers and Salomon Brothers, was priced to yield 8.1 basis points over the 5% per cent US Treasury due 2000. Lehman said Asian and European investors were attracted by the triple-A rating of the borrower, the global format and the bid out of the US for this type of paper.

The pricing on yesterday's transaction was seen to be fair, but perhaps not generous enough in the light of the \$2bn supply of callable paper over

the last month, syndicate managers said. It also came one day after a \$500m offering of three-year global bonds, callable after one year, by Federal Home Loan Mortgage Corporation.

Syndicate managers said there were good reasons for buying callable paper at this stage in the market, such as picking up extra yield, but they noted that demand from eurobond investors for these instruments had always been patchy.

"This deal has brought the market close to saturation point," one dealer said. "The day's other deal which aroused some discussion was the DM1bn six-year offering for Helaba. Dealers said the deal was pitched at the right area of the German yield curve but that the spread was too aggressive. The bonds were priced to yield 10 basis points over the 8% per cent bund due 2001, but dealers said the spread had

NEW INTERNATIONAL BOND ISSUES									
Borrower	Amount	Coupon	Price	Maturity	Yield	Spread	Book runner		
US DOLLARS									
Federal Home Loan Banks	500	6.55%	100.00	Nov 2000	0.25%	+61 (94%-03)	Lehman/Salomon Brothers		
Sam Law Corp.	100	6.00	100.25	Nov 1998	0.20%	+22 (94%-98)	Goldman Sachs International		
D-MARKS									
Helaba (Finance)	1bn	5.75	99.8825	Nov 2001	0.27%	+10 (94%-01)	BpParibas/Morgan Stanley		
YEN									
Republic of Argentina	40bn	5.00	100.00	Mar 1999	0.57%	-	Nomura International		
Austrian	30bn	3.20	100.00	Mar 2010	0.40	-	Nomura International		
FRENCH FRANCS									
Caisses FCO-EOSI, Trif. A1/2	1.2bn	6.35	99.75	Nov 1998	0.22%	+28 (94%-98)	Paribas/Citibank		
Caisses FCO-EOSI, Trif. A2/2	1.2bn	6.35	99.75	Nov 2000	0.23%	+28 (94%-98)	Paribas/Citibank		
Caisses FCO-EOSI, Trif. B1/2	1.2bn	6.35	99.75	Nov 2000	0.23%	+28 (94%-98)	Paribas/Citibank		
LUXEMBOURG FRANCS									
Paribas Luxembourg	2bn	7.00	100.00	Dec 2005	1.75	-	Paribas Luxembourg		
ECU									
European Community	1bn	6.00	97.08	Nov 2000	0.22%	+29 (94%-03)	Société Générale		

Final terms, non-callable unless stated. Yield spread (over relevant government bond) at launch supplied by lead manager. *Unrated. **Semi-annual coupon. R: fixed rate offer price; L: fixed rate offer price. a: Callable at 100% of face value. b: Callable at 100% of face value. c: Callable at 100% of face value. d: Secured by credit card receivables originated by Compagnie Bancaire. e: Fungible with Euron. Plus 24 days secured. f: Short call coupon.

widened out to 13 basis points by the late afternoon.

By contrast, the \$100m three-year transaction for Sara Lee, priced to yield 22 basis points over three-year treasuries, sold quickly, mainly into Switzerland where the borrower has a

good following. Sara Lee's smooth launch, following a successful deal for Unilever, shows how "name-specific" the market has become in the run-up to the end of the year. Compagnie Bancaire raised FF15bn through a three-

tranche deal backed by receivables from its Avonore credit card accounts. Joint lead manager Paribas said it was the first credit card securitisation for the borrower which had a total of FF15bn in credit card receivables.

WORLD BOND PRICES

BENCHMARK GOVERNMENT BONDS

	Coupon	Red Date	Price	Yield	Week's change	Month's change
Australia	7.500	07/05	92.7300	-	-8.82	8.59
Austria	6.875	05/05	100.5000	-0.480	8.79	8.87
Belgium	6.875	05/05	97.7000	-0.040	6.80	7.10
Canada	8.750	12/05	107.8300	-0.210	7.82	7.88
Denmark	7.000	12/04	95.8200	-0.180	7.85	7.72
France	7.750	04/05	105.2500	-0.250	8.53	8.47
Germany	6.500	05/05	100.9500	-0.050	6.37	6.41
Italy	6.250	10/04	98.7500	-0.150	7.89	7.84
Japan	8.000	12/05	105.1200	-0.020	11.39	11.43
Netherlands	6.400	09/04	103.2800	-0.351	1.45	1.59
Portugal	8.000	09/04	103.2800	-0.351	1.45	1.59
Spain	8.000	09/04	103.2800	-0.351	1.45	1.59
Sweden	8.000	09/04	103.2800	-0.351	1.45	1.59
Switzerland	8.000	09/04	103.2800	-0.351	1.45	1.59
UK Gilt	8.000	09/04	103.2800	-0.351	1.45	1.59
US Treasury	8.000	09/04	103.2800	-0.351	1.45	1.59
ECU (French Govt)	7.500	04/05	100.0300	-0.030	7.49	7.54

London closing. *New York mid-day. **Yield: London market. ***Yield: US market. ****Yield: ECU market. *****Yield: Japanese market. *****Yield: Swiss market. *****Yield: Swedish market. *****Yield: Dutch market. *****Yield: Portuguese market. *****Yield: Spanish market. *****Yield: Italian market. *****Yield: Austrian market. *****Yield: German market. *****Yield: French market. *****Yield: Belgian market. *****Yield: Danish market. *****Yield: Australian market. *****Yield: Canadian market. *****Yield: New Zealand market. *****Yield: South African market. *****Yield: Mexican market. *****Yield: Brazilian market. *****Yield: Argentine market. *****Yield: Chilean market. *****Yield: Colombian market. *****Yield: Peruvian market. *****Yield: Venezuelan market. *****Yield: Ecuadorian market. *****Yield: Guatemalan market. *****Yield: Honduran market. *****Yield: Nicaraguan market. *****Yield: Costa Rican market. *****Yield: Panamanian market. *****Yield: Dominican market. *****Yield: 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MARKETS REPORT

Dollar under pressure as peso troubles deepen

By Philip Gawth

The dollar fell quite sharply in New York trading yesterday as worries about the financial stability of Mexico resurfaced, allied to evidence of renewed D-Mark and yen strength.

Earlier, markets had continued in the fairly narrow range that has characterised recent trading sessions, but this was more a reflection of different factors offsetting each other than an absence of news.

The dollar closed in London at DM1.4161 from DM1.4166. Against the yen it finished at ¥101.6 from ¥102.25. In early afternoon US trading, however, it fell as low as DM1.4090 and ¥100.55 before recovering slightly.

Part of the dollar's problems

flowed from the continued

slide in the peso, which

finished in London at 8.1 pesos

from 7.65 pesos, against the

dollar. Traders said the further

fall was because exporters had

said they were not proceeding

with a plan to set up a \$50m trust fund with the central bank to defend the peso. There were also rumours of an impending policy change, possibly involving the central bank suspending peso trading.

Elsewhere the Bank of France capitalised on the market's positive response to the cabinet reshuffle earlier this week by effectively lowering its ceiling interest rate to 6.35 per cent from 6.6 per cent. The Bank reopened its 5-10 day lending window at this level. It had been closed on October 6 at 6.15 per cent, and was replaced with a 24 hour rate, which was reduced last week to 6.6 per cent from 7 per cent. Sterling had an uneventful day, closing at DM2.2853, from DM2.2855, and at \$1.5785 from \$1.5802.

Markets appeared to be in an uneasy equilibrium - a

swings and roundabout situation, in the words of one analyst - until the peso took the

dollar decisively lower in New

York. The reports of earlier

dollar weakness were attributed to a lightening of the

dollar positions by hedge

funds, with Japanese corporates also taking out some

hedging positions.

Mr Avinash Persaud, currency

strategist at JP Morgan

in London, said that within

Europe, an opposing force was

at work with investors searching

for yield outside of the core

currencies. This put the

D-Mark under pressure, something

that was exacerbated by the

perception that interest

rates were likely to move

lower, as indicated by the rally

earlier in the week in the Euro

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INVESTMENT TRUSTS - Cont[illegible]

Harvard Inst. Tech.	123	+1	83
Massachusetts	81	+1	106
High Inst. Trust	82	—	102
North Carolina 1000	98	—	126
Northwest State Coll.	132	+1	136
J. S. L. K. Smith Co's Inc.	114	+1	118
Massachusetts	32	—	38
INVESTCO Asia Trust	91	-1	98
Massachusetts	21	—	28

WIPSCO Cwt Lat	841	+12	182
WIPSCO Eng & Int	130		130
WIPSCO Eng & Int	72		57
WIPSCO Jap Elec	37		38
WIPSCO Korea	143		149
WIPSCO Korea	88		78
WIPSCO Tokyo	51		51
WIPSCO Wares	18		23
Int. Electric Tst	98		102
WIPSCO Wares	33		38
Int. Elec of Int Tst	83		84
WIPSCO Wares	58		60
Investors Cap Gen	184	-12	169
WIPSCO Wares	23		24

Int. Arm	140	100
Units	140	143
Army & Ship Ent Cap	88	102
Warriors	16	17
Co Ln 2000	214	214
Army & Ship ESG	88	100
Warriors	21	25
Civ Armory	128	144
Army & Ship UK Discovery	86	85
Warriors	27	32
Kleinman Charter	288	288
Kleinman Day	4	46
Kleinman Berg Mts	108	121
Warriors	80	70

Knight Endowment	127	-	129
Knight Endow Pwr	91	-	91
Warrants	23	-	23
Knight Ores	289	+12	299
Knight 2nd Enbr	104	+12	116
Knight Smel	136	-	136
Low Debenture	825	-	825
Lord Shale Equities	123	-	124
Lord & Gay Recovery	181	+1	182
Warrants	30	-	30
Lon & St Lawrence	174	+1	177
Lon Amer Growth	64	-	64
Warrants	13	-	13
Lon Smoker Co's	99	-	101

Lowland	307	355
Lotus	212	278
Modern UK Ind	157	181
Morris	44	57
Mart Curio Euro	188	123
Warrington	251	35
Mart Curio Pac	135	152
Warrington	82	88
Marchbanks FM	278	287
Memory Euro Pro	881	92
Warrington		32
Memory Snowdon	123	133
Memory Snowdon	768	768
Memory Snowdon	88	88

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Morgan Stanley	381	-1 1/2	86
Warrants	22		
Murray Bay European	74	40	82
Warrants	28	1 1/2	40
Murray Est.	122		130
Warrants	22		34
Murray European	24 1/2	-1 1/2	85
Warrants	10 1/2		17 1/2
Murray Inc.	360		372
B	368		367
Murray Ind.	381 1/2		378
B	381 1/2	-5 1/2	381 1/2
Murray Smith M.	42 1/2	+2 1/2	48
	42 1/2	+2 1/2	48

Mercury Ventures — 34	352nd	+5	377
NS Smaller Co's. — 50	130	—	144
NM Smaller Acq. — 10	82	—	86
Warricks	21	—	30
Manfred Irish Sn Co	94	—	98
Warricks	29	—	33
Norfolk Small Co's — 30	121	+1	126
Warricks	37	—	40
Warricks	14	—	14

New City & County	10,232		170
Warrants	36		46
R.F.I. Deb 2006	2,168		2,111
New Zealand	239	+1	248
Newencroft V	14		16
Nix Armer Gas	67		85
Nip Atlantic Sph Crs	310	+1	311
One Ltd, 2021	310	+1	318
Northline Inc	310		320
Oil Mutual SA	1,118	+2	1,132
Warrants	361		36
Overseas Inv	354	+3	372
Warrants	161		166
Pacific Assets	129	-3	149

Sex	Age	Height	Weight	Build	Complexion	Hair	Eyes	Teeth	Scars	Other	Remarks
Male	21	5'10"	175	Medium	Light	Black	Brown	Good	None	None	None
Female	22	5'8"	145	Medium	Light	Black	Brown	Good	None	None	None
Male	23	5'10"	175	Medium	Light	Black	Brown	Good	None	None	None
Female	24	5'8"	145	Medium	Light	Black	Brown	Good	None	None	None
Male	25	5'10"	175	Medium	Light	Black	Brown	Good	None	None	None
Female	26	5'8"	145	Medium	Light	Black	Brown	Good	None	None	None
Male	27	5'10"	175	Medium	Light	Black	Brown	Good	None	None	None
Female	28	5'8"	145	Medium	Light	Black	Brown	Good	None	None	None
Male	29	5'10"	175	Medium	Light	Black	Brown	Good	None	None	None
Female	30	5'8"	145	Medium	Light	Black	Brown	Good	None	None	None
Male	31	5'10"	175	Medium	Light	Black	Brown	Good	None	None	None
Female	32	5'8"	145	Medium	Light	Black	Brown	Good	None	None	None
Male	33	5'10"	175	Medium	Light	Black	Brown	Good	None	None	None
Female	34	5'8"	145	Medium	Light	Black	Brown	Good	None	None	None
Male	35	5'10"	175	Medium	Light	Black	Brown	Good	None	None	None
Female	36	5'8"	145	Medium	Light	Black	Brown	Good	None	None	None
Male	37	5'10"	175	Medium	Light	Black	Brown	Good	None	None	None
Female	38	5'8"	145	Medium	Light	Black	Brown	Good	None	None	None
Male	39	5'10"	175	Medium	Light	Black	Brown	Good	None	None	None
Female	40	5'8"	145	Medium	Light	Black	Brown	Good	None	None	None
Male	41	5'10"	175	Medium	Light	Black	Brown	Good	None	None	None
Female	42	5'8"	145	Medium	Light	Black	Brown	Good	None	None	None
Male	43	5'10"	175	Medium	Light	Black	Brown	Good	None	None	None
Female	44	5'8"	145	Medium	Light	Black	Brown	Good	None	None	None
Male	45	5'10"	175	Medium	Light	Black	Brown	Good	None	None	None
Female	46	5'8"	145	Medium	Light	Black	Brown	Good	None	None	None
Male	47	5'10"	175	Medium	Light	Black	Brown	Good	None	None	None
Female	48	5'8"	145	Medium	Light	Black	Brown	Good	None	None	None
Male	49	5'10"	175	Medium	Light	Black	Brown	Good	None	None	None
Female	50	5'8"	145	Medium	Light	Black	Brown	Good	None	None	None

Private Income	105.4	+1	108.4
Warrants	28		30
Parliament Ind	248	+3	255
Warrants	70		80
RT Capital	185		187
2-3pc Cr Ln 2000	2184.1	+2	2195.6
Radioactive	75		80
R/R & Merc Smk	134	+2	141
Warrants	33		43
St Andrew	353		357
Saracen Value	99		101
Warrants	18	+3	25
Schwarz UK Smk	117	+1	121
Warrants	38		40

Schneider Inc Growth	110	+1	117
Warrick	24		31
Schneider Japan Corp	85		94
Warrick	58	-1	46
Scott American	183	+1	171
Scott East	91	+1	95
Scottish Inv	245	+1	247
Scott Mortgage	244	+1	246
Scotlec Group Ltd	27	+1	194
Warrick	49		51
Scott West	111	+1	111
Scotcher Latin	53	+1	57
Warrick	39		47
Sci Alliance	122	+1	100

Second Covid	+	83	+10	93
Second Market	+	84	---	94
Sec Yr Select	+	90	+6	96
Select Assets	+	148	---	158
Eq Ind Sert	+	188	---	173
Eq Ind Sert	+	188	---	172
SHRECOIT	+	138	---	142
Shares	+	236	---	228
Shin Select	+	136	-1	148
Ultimate	+	4	---	17
Smaller Cos	+	138	---	138
Ultimate	+	47	+11	51
Wirtz SF	+	52	+7	59
Yelton	+	---	---	36

Wicomico	185	15	200
Tarboro Bar	27	15	42
Tarboro Em	361	35	397
Tarboro Eng Wtr 14	116	24	140
Tarboro Lst Ave Jr	57	24	81
Wicomico	53	24	77
Thompson Olive	12	24	36
Thompson	268	21	289
Thorn Field Inc	101	24	125
Thorn 1000 Sols Cn	77	11	88
Thorn 1000 Sols Cn	131	11	142
Thompson Tst	100	11	111
TR City of Lon	197	11	208
TR Econ Growth	197	11	208
Plm St	197	11	208

TR Far East Inc.	162	167
Warrants	50	167
TR High Inc.	127	133
Sub	25	34
TR Pacific	166	119
Warrants	28	31
TR Prop	4	6
Warrants	263	266
TR Smoker	65	66
Trost of Prop	208	241
Turkey Trnd	78	129
Warrants	181	171
US Squalor Cos.	76	83
Warrants	245	248
USOC	11	248

Indemnified Assets	715	717
Value & Inc.	120	130
Investment Euro Bank	81	58
Warrants	21	38
Warranty & Value	33	35
Wishful Ind.	176	180
Wishful Prop.	58	22
Wishful	15	66
Wishful	232	232

Not all assets values supplied by Market Securities Ltd. as a guide only. See guide in London Share Service

INV TRUSTS SPLIT GAIN

	Notes	Price	+ or -	199
	Approved by the Island	Revenues		high
Rosebush Spill Inc. 7-yr		780		80
Cap		222	+1	230
Utilities		303		311
Adriatic Pet Inc. 7-yr		1020		107.7
Zero Dir Pet		153	-1	163
Archimedes Wc		206	+1	255
Cap		418	+3	430
City of Oxford 3-yr		274		341.3
Warrants		310		

Zoro Div Pl	1154	---	116
Coors-Cycl Inc	820	---	87
Cap	16	---	21
Zoro Div Pl	100	---	100
Danac Inc	73	---	80
Cap	36	---	38
Derby Inc	183	---	185
Cap	333	+3	340
Danac Co An Div	101	---	146
Security Div	108	---	145
Edinburgh Income	38	---	48
Zoro Div Pl	71	+4	71
Estimote Draft	100	---	27

inc	8600	77
Zenith Corp P1	287	288
FirstEnergy Service Co's-a	190	191
Zen P1	212	212
Flying Saucer Inc -a	788	200
Chl P10 P1	1810	189
Peapack T & C Inc -a	75.4	81
Unile	128.1	131
Zenith P1	38.4	82.1
Freezing Int High -a	38.4	384
Zen P1	111	111.4
For & Co S&T Sp Inc -a	89.4	83
Capital	62.4	68.2
Unile		

S 1169 132
 8812 86
 3942 45
 ☐

WIFE & NOTEL2

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INV TRUSTS SPLIT CAPITAL - Cont[illegible]**LEISURE & HOTELS - Cont.**[illegible]

OTHER FINANCIAL

[illegible]**PROPERTY - Cont.**[illegible]

SUPPORT SERVICES - Cont.

[illegible]

ANN - Contd

[illegible]

OTHER INVESTMENT TRUSTS

The following information is not eligible for inclusion in the 1966-67 Academic Status Report				
Name	Per	Age	1966	Y
Approved by Board				
Baylor Living Center	100	20	200	
Wormburn	100	20	200	
Wormburn (1st)	71	21	71	
Wormburn (2nd)	71	21	71	
Wormburn (3rd)	71	21	71	
Wormburn (4th)	71	21	71	
Wormburn (5th)	71	21	71	
Wormburn (6th)	71	21	71	
Wormburn (7th)	71	21	71	
Wormburn (8th)	71	21	71	
Wormburn (9th)	71	21	71	
Wormburn (10th)	71	21	71	
Wormburn (11th)	71	21	71	
Wormburn (12th)	71	21	71	
Wormburn (13th)	71	21	71	
Wormburn (14th)	71	21	71	
Wormburn (15th)	71	21	71	
Wormburn (16th)	71	21	71	
Wormburn (17th)	71	21	71	
Wormburn (18th)	71	21	71	
Wormburn (19th)	71	21	71	
Wormburn (20th)	71	21	71	
Wormburn (21st)	71	21	71	
Wormburn (22nd)	71	21	71	
Wormburn (23rd)	71	21	71	
Wormburn (24th)	71	21	71	
Wormburn (25th)	71	21	71	
Wormburn (26th)	71	21	71	
Wormburn (27th)	71	21	71	
Wormburn (28th)	71	21	71	
Wormburn (29th)	71	21	71	
Wormburn (30th)	71	21	71	
Wormburn (31st)	71	21	71	
Wormburn (32nd)	71	21	71	
Wormburn (33rd)	71	21	71	
Wormburn (34th)	71	21	71	
Wormburn (35th)	71	21	71	
Wormburn (36th)	71	21	71	
Wormburn (37th)	71	21	71	
Wormburn (38th)	71	21	71	
Wormburn (39th)	71	21	71	
Wormburn (40th)	71	21	71	
Wormburn (41st)	71	21	71	
Wormburn (42nd)	71	21	71	
Wormburn (43rd)	71	21	71	
Wormburn (44th)	71	21	71	
Wormburn (45th)	71	21	71	
Wormburn (46th)	71	21	71	
Wormburn (47th)	71	21	71	
Wormburn (48th)	71	21	71	
Wormburn (49th)	71	21	71	
Wormburn (50th)	71	21	71	
Wormburn (51st)	71	21	71	
Wormburn (52nd)	71	21	71	
Wormburn (53rd)	71	21	71	
Wormburn (54th)	71	21	71	
Wormburn (55th)	71	21	71	
Wormburn (56th)	71	21	71	
Wormburn (57th)	71	21	71	
Wormburn (58th)	71	21	71	
Wormburn (59th)	71	21	71	
Wormburn (60th)	71	21	71	
Wormburn (61st)	71	21	71	
Wormburn (62nd)	71	21	71	
Wormburn (63rd)	71	21	71	
Wormburn (64th)	71	21	71	
Wormburn (65th)	71	21	71	
Wormburn (66th)	71	21	71	
Wormburn (67th)	71	21	71	
Wormburn (68th)	71	21	71	
Wormburn (69th)	71	21	71	
Wormburn (70th)	71	21	71	
Wormburn (71st)	71	21	71	
Wormburn (72nd)	71	21	71	
Wormburn (73rd)	71	21	71	
Wormburn (74th)	71	21	71	
Wormburn (75th)	71	21	71	
Wormburn (76th)	71	21	71	
Wormburn (77th)	71	21	71	
Wormburn (78th)	71	21	71	
Wormburn (79th)	71	21	71	
Wormburn (80th)	71	21	71	
Wormburn (81st)	71	21	71	
Wormburn (82nd)	71	21	71	
Wormburn (83rd)	71	21	71	
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Wormburn (86th)	71	21	71	
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Wormburn (90th)	71	21	71	
Wormburn (91st)	71	21	71	
Wormburn (92nd)	71	21	71	
Wormburn (93rd)	71	21	71	
Wormburn (94th)	71	21	71	
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Wormburn (97th)	71	21	71	
Wormburn (98th)	71	21	71	
Wormburn (99th)	71	21	71	
Wormburn (100th)	71	21	71	
Wormburn (101st)	71	21	71	
Wormburn (102nd)	71	21	71	
Wormburn (103rd)	71	21	71	
Wormburn (104th)	71	21	71	
Wormburn (105th)	71	21	71	
Wormburn (106th)	71	21	71	
Wormburn (107th)	71	21	71	
Wormburn (108th)	71	21	71	
Wormburn (109th)	71	21	71	
Wormburn (110th)	71	21	71	
Wormburn (111st)	71	21	71	
Wormburn (112nd)	71	21	71	
Wormburn (113rd)	71	21	71	
Wormburn (114th)	71	21	71	
Wormburn (115th)	71	21	71	
Wormburn (116th)	71	21	71	
Wormburn (117th)	71	21	71	
Wormburn (118th)	71	21	71	
Wormburn (119th)	71	21	71	
Wormburn (120th)	71	21	71	
Wormburn (121st)	71	21	71	
Wormburn (122nd)	71	21	71	
Wormburn (123rd)	71	21	71	
Wormburn (124th)	71	21	71	
Wormburn (125th)	71	21	71	
Wormburn (126th)	71	21	71	
Wormburn (127th)	71	21	71	
Wormburn (128th)	71	21	71	
Wormburn (129th)	71	21	71	
Wormburn (130th)	71	21	71	
Wormburn (131st)	71	21	71	
Wormburn (132nd)	71	21	71	
Wormburn (133rd)	71	21	71	
Wormburn (134th)	71	21	71	
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Wormburn (136th)	71	21	71	
Wormburn (137th)	71	21	71	
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Wormburn (140th)	71	21	71	
Wormburn (141st)	71	21	71	
Wormburn (142nd)	71	21	71	
Wormburn (143rd)	71	21	71	
Wormburn (144th)	71	21	71	
Wormburn (145th)	71	21	71	
Wormburn (146th)	71	21	71	
Wormburn (147th)	71	21	71	
Wormburn (148th)	71	21	71	
Wormburn (149th)	71	21	71	
Wormburn (150th)	71	21	71	
Wormburn (151st)	71	21	71	
Wormburn (152nd)	71	21	71	
Wormburn (153rd)	71	21	71	
Wormburn (154th)	71	21	71	
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Wormburn (160th)	71	21	71	
Wormburn (161st)	71	21	71	
Wormburn (162nd)	71	21	71	
Wormburn (163rd)	71	21	71	
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Wormburn (168th)	71	21	71	
Wormburn (169th)	71	21	71	
Wormburn (170th)	71	21	71	
Wormburn (171st)	71	21	71	
Wormburn (172nd)	71	21	71	
Wormburn (173rd)	71	21	71	
Wormburn (174th)	71	21	71	
Wormburn (175th)	71	21	71	
Wormburn (176th)	71	21	71	
Wormburn (177th)	71	21	71	
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Wormburn (179th)	71	21	71	
Wormburn (180th)	71	21	71	
Wormburn (181st)	71	21	71	
Wormburn (182nd)	71	21	71	
Wormburn (183rd)	71	21	71	
Wormburn (184th)	71	21	71	
Wormburn (185th)	71	21	71	
Wormburn (186th)	71	21	71	
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Wormburn (190th)	71	21	71	
Wormburn (191st)	71	21	71	
Wormburn (192nd)	71	21	71	
Wormburn (193rd)	71	21	71	
Wormburn (194th)	71	21	71	
Wormburn (195th)	71	21	71	
Wormburn (196th)	71	21	71	
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Wormburn (199th)	71	21	71	
Wormburn (200th)	71	21	71	
Wormburn (201st)	71	21	71	
Wormburn (202nd)	71	21	71	
Wormburn (203rd)	71	21	71	
Wormburn (204th)	71	21	71	
Wormburn (205th)	71	21	71	
Wormburn (206th)	71	21	71	
Wormburn (207th)	71	21	71	
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Wormburn (210th)	71	21	71	
Wormburn (211st)	71	21	71	
Wormburn (212nd)	71	21	71	
Wormburn (213rd)	71	21	71	
Wormburn (214th)	71	21	71	
Wormburn (215th)	71	21	71	
Wormburn (216th)	71	21	71	
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Wormburn (221st)	71	21	71	
Wormburn (222nd)	71	21	71	
Wormburn (223rd)	71	21	71	
Wormburn (224th)	71	21	71	
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Wormburn (226th)	71	21	71	
Wormburn (227th)	71	21	71	
Wormburn (228th)	71	21	71	
Wormburn (229th)	71	21	71	
Wormburn (230th)	71	21	71	
Wormburn (231st)	71	21	71	
Wormburn (232nd)	71	21	71	
Wormburn (233rd)	71	21	71	
Wormburn (234th)	71	21	71	
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Wormburn (241st)	71	21	71	
Wormburn (242nd)	71	21	71	
Wormburn (243rd)	71	21	71	
Wormburn (244th)	71	21	71	
Wormburn (245th)	71	21	71	
Wormburn (246th)	71	21	71	
Wormburn (247th)	71	21	71	
Wormburn (248th)	71	21	71	
Wormburn (249th)	71	21	71	
Wormburn (250th)	71	21	71	
Wormburn (251st)	71	21	71	
Wormburn (252nd)	71	21	71	
Wormburn (253rd)	71	21	71	
Wormburn (254th)	71	21	71	
Wormburn (255th)	71	21	71	
Wormburn (256th)	71	21	71	
Wormburn (257th)	71	21	71	
Wormburn (258th)	71	21	71	
Wormburn (259th)	71	21	71	
Wormburn (260th)	71	21	71	
Wormburn (261st)	71	21	71	
Wormburn (262nd)	71	21	71	
Wormburn (263rd)	71	21	71	
Wormburn (264th)	71	21	71	
Wormburn (265th)	71	21	71	
Wormburn (266th)	71	21	71	
Wormburn (267th)	71	21	71	
Wormburn (268th)	71	21	71	
Wormburn (269th)	71	21	71	
Wormburn (270th)	71	21	71	
Wormburn (271st)	71	21	71	
Wormburn (272nd)	71	21	71	
Wormburn (273rd)	71	21	71	
Wormburn (274th)	71	21	71	
Wormburn (275th)	71	21	71	
Wormburn (276th)	71	21	71	
Wormburn (277th)	71	21	71	
Wormburn (278th)	71	21	71	
Wormburn (279th)	71	21	71	
Wormburn (280th)	71	21	71	
Wormburn (281st)	71	21	71	
Wormburn (282nd)	71	21	71	
Wormburn (283rd)	71	21	71	
Wormburn (284th)	71	21	71	
Wormburn (285th)	71	21	71	
Wormburn (286th)	71	21	71	
Wormburn (287th)	71	21	71	
Wormburn (288th)	71	21	71	
Wormburn (289th)	71	21	71	
Wormburn (290th)	71	21	71	
Wormburn (291st)	71	21	71	
Wormburn (292nd)	71	21	71	
Wormburn (293rd)	71	21	71	
Wormburn (2				

INVESTMENT COMPANIES

[illegible]

Goodman TV A 201 215

[illegible]

0.3	0	Ferguson Intl	22401	---
2.0	18.7	Ferry Pick	124	---
---	---	Ferry	212	---

AUCTION		PROPERTY	
TH	PIE	TH	PIE
12	28.8	12	28.8
13	14.4	13	14.4
14	14.4	14	14.4
15	14.4	15	14.4
16	14.4	16	14.4
17	14.4	17	14.4
18	14.4	18	14.4
19	14.4	19	14.4
20	14.4	20	14.4
21	14.4	21	14.4
22	14.4	22	14.4
23	14.4	23	14.4
24	14.4	24	14.4
25	14.4	25	14.4
26	14.4	26	14.4
27	14.4	27	14.4
28	14.4	28	14.4
29	14.4	29	14.4
30	14.4	30	14.4
31	14.4	31	14.4
32	14.4	32	14.4
33	14.4	33	14.4
34	14.4	34	14.4
35	14.4	35	14.4
36	14.4	36	14.4
37	14.4	37	14.4
38	14.4	38	14.4
39	14.4	39	14.4
40	14.4	40	14.4
41	14.4	41	14.4
42	14.4	42	14.4
43	14.4	43	14.4
44	14.4	44	14.4
45	14.4	45	14.4
46	14.4	46	14.4
47	14.4	47	14.4
48	14.4	48	14.4
49	14.4	49	14.4
50	14.4	50	14.4
51	14.4	51	14.4
52	14.4	52	14.4
53	14.4	53	14.4
54	14.4	54	14.4
55	14.4	55	14.4
56	14.4	56	14.4
57	14.4	57	14.4
58	14.4	58	14.4
59	14.4	59	14.4
60	14.4	60	14.4
61	14.4	61	14.4
62	14.4	62	14.4
63	14.4	63	14.4
64	14.4	64	14.4
65	14.4	65	14.4
66	14.4	66	14.4
67	14.4	67	14.4
68	14.4	68	14.4
69	14.4	69	14.4
70	14.4	70	14.4
71	14.4	71	14.4
72	14.4	72	14.4
73	14.4	73	14.4
74	14.4	74	14.4
75	14.4	75	14.4
76	14.4	76	14.4
77	14.4	77	14.4
78	14.4	78	14.4
79	14.4	79	14.4
80	14.4	80	14.4
81	14.4	81	14.4
82	14.4	82	14.4
83	14.4	83	14.4
84	14.4	84	14.4
85	14.4	85	14.4
86	14.4	86	14.4
87	14.4	87	14.4
88	14.4	88	14.4
89	14.4	89	14.4
90	14.4	90	14.4
91	14.4	91	14.4
92	14.4	92	14.4
93	14.4	93	14.4
94	14.4	94	14.4
95	14.4	95	14.4
96	14.4	96	14.4
97	14.4	97	14.4
98	14.4	98	14.4
99	14.4	99	14.4
100	14.4	100	14.4

Ferguson Intl	22401	362	215	94.5	7.1
Ferry Park	134	100	102	12.0	5.6
Field	212	228	267	100.2	3.0

[illegible]

Beattie (W)	41	132
Bentley	42	100

[illegible]

Shaw	135	150
Shawwood Corp. 大和木	T182	+2 124

[illegible]

128	28.3	5.4	10.4	Barlow
75	132.5	3.5	14.2	Gold Flts Prop R...

1981	1982	1983	1984	1985	1986	1987	1988	1989	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	2044	2045	2046	2047	2048	2049	2050	2051	2052	2053	2054	2055	2056	2057	2058	2059	2060	2061	2062	2063	2064	2065	2066	2067	2068	2069	2070	2071	2072	2073	2074	2075	2076	2077	2078	2079	2080	2081	2082	2083	2084	2085	2086	2087	2088	2089	2090	2091	2092	2093	2094	2095	2096	2097	2098	2099	2100	2101	2102	2103	2104	2105	2106	2107	2108	2109	2110	2111	2112	2113	2114	2115	2116	2117	2118	2119	2120	2121	2122	2123	2124	2125	2126	2127	2128	2129	2130	2131	2132	2133	2134	2135	2136	2137	2138	2139	2140	2141	2142	2143	2144	2145	2146	2147	2148	2149	2150	2151	2152	2153	2154	2155	2156	2157	2158	2159	2160	2161	2162	2163	2164	2165	2166	2167	2168	2169	2170	2171	2172	2173	2174	2175	2176	2177	2178	2179	2180	2181	2182	2183	2184	2185	2186	2187	2188	2189	2190	2191	2192	2193	2194	2195	2196	2197	2198	2199	2200	2201	2202	2203	2204	2205	2206	2207	2208	2209	2210	2211	2212	2213	2214	2215	2216	2217	2218	2219	2220	2221	2222	2223	2224	2225	2226	2227	2228	2229	2230	2231	2232	2233	2234	2235	2236	2237	2238	2239	2240	2241	2242	2243	2244	2245	2246	2247	2248	2249	2250	2251	2252	2253	2254	2255	2256	2257	2258	2259	2260	2261	2262	2263	2264	2265	2266	2267	2268	2269	2270	2271	2272	2273	2274	2275	2276	2277	2278	2279	2280	2281	2282	2283	2284	2285	2286	2287	2288	2289	2290	2291	2292	2293	2294	2295	2296	2297	2298	2299	2300	2301	2302	2303	2304	2305	2306	2307	2308	2309	2310	2311	2312	2313	2314	2315	2316	2317	2318	2319	2320	2321	2322	2323	2324	2325	2326	2327	2328	2329	2330	2331	2332	2333	2334	2335	2336	2337	2338	2339	2340	2341	2342	2343	2344	2345	2346	2347	2348	2349	2350	2351	2352	2353	2354	2355	2356	2357	2358	2359	2360	2361	2362	2363	2364	2365	2366	2367	2368	2369	2370	2371	2372	2373	2374	2375	2376	2377	2378	2379	2380	2381	2382	2383	2384	2385	2386	2387	2388	2389	2390	2391	2392	2393	2394	2395	2396	2397	2398	2399	2400	2401	2402	2403	2404	2405	2406	2407	2408	2409	2410	2411	2412	2413	2414	2415	2416	2417	2418	2419	2420	2421	2422	2423	2424	2425	2426	2427	2428	2429	2430	2431	2432	2433	2434	2435	2436	2437	2438	2439	2440	2441	2442	2443	2444	2445	2446	2447	2448	2449	2450	2451	2452	2453	2454	2455	2456	2457	2458	2459	2460	2461	2462	2463	2464	2465	2466	2467	2468	2469	2470	2471	2472	2473	2474	2475	2476	2477	2478	2479	2480	2481	2482	2483	2484	2485	2486	2487	2488	2489	2490	2491	2492	2493	2494	2495	2496	2497	2498	2499	2500	2501	2502	2503	2504	2505	2506	2507	2508	2509	2510	2511	2512	2513	2514	2515	2516	2517	2518	2519	2520	2521	2522	2523	2524	2525	2526	2527	2528	2529	2530	2531	2532	2533	2534	2535	2536	2537	2538	2539	2540	2541	2542	2543	2544	2545	2546	2547	2548	2549	2550	2551	2552	2553	2554	2555	2556	2557	2558	2559	2560	2561	2562	2563	2564	2565	2566	2567	2568	2569	2570	2571	2572	2573	2574	2575	2576	2577	2578	2579	2580	2581	2582	2583	2584	2585	2586	2587	2588	2589	2590	2591	2592	2593	2594	2595	2596	2597	2598	2599	2600	2601	2602	2603	2604	2605	2606	2607	2608	2609	2610	2611	2612	2613	2614	2615	2616	2617	2618	2619	2620	2621	2622	2623	2624	2625	2626	2627	2628	2629	2630	2631	2632	2633	2634	2635	2636	2637	2638	2639	2640	2641	2642	2643	2644	2645	2646	2647	2648	2649	2650	2651	2652	2653	2654	2655	2656	2657	2658	2659	2660	2661	2662	2663	2664	2665	2666	2667	2668	2669	2670	2671	2672	2673	2674	2675	2676	2677	2678	2679	2680	2681	2682	2683	2684	2685	2686	2687	2688	2689	2690	2691	2692	2693	2694	2695	2696	2697	2698	2699	2700	2701	2702	2703	2704	2705	2706	2707	2708	2709	2710	2711	2712	2713	2714	2715	2716	2717	2718	2719	2720	2721	2722	2723	2724	2725	2726	2727	2728	2729	2730	2731	2732	2733	2734	2735	2736	2737	2738	2739	2740	2741	2742	2743	2744	2745	2746	2747	2748	2749	2750	2751	2752	2753	2754	2755	2756	2757	2758	2759	2760	2761	2762	2763	2764	2765	2766	2767	2768	2769	2770	2771	2772	2773	2774	2775	2776	2777	2778	2779	2780	2781	2782	2783	2784	2785	2786	2787	2788	2789	2790	2791	2792	2793	2794	2795	2796	2797	2798	2799	2800	2801	2802	2803	2804	2805	2806	2807	2808	2809	2810	2811	2812	2813	2814	2815	2816	2817	2818	2819	2820	2821	2822	2823	2824	2825	2826	2827	2828	2829	2830	2831	2832	2833	2834	2835	2836	2837	2838	2839	2840	2841	2842	2843	2844	2845	2846	2847	2848	2849	2850	2851	2852	2853	2854	2855	2856	2857	2858	2859	2860	2861	2862	2863	2864	2865	2866	2867	2868	2869	2870	2871	2872	2873	2874	2875	2876	2877	2878	2879	2880	2881	2882	2883	2884	2885	2886	2887	2888	2889	2890	2891	2892	2893	2894	2895	2896	2897	2898	2899	2900	2901	2902	2903	2904	2905	2906	2907	2908	2909	2910	2911	2912	2913	2914	2915	2916	2917	2918	2919	2920	2921	2922	2923	2924	2925	2926	2927	2928	2929	2930	2931	2932	2933	2934	2935	2936	2937	2938	2939	2940	2941	2942	2943	2944	2945	2946	2947	2948	2949	2950	2951	2952	2953	2954	2955	2956	2957	2958	2959	2960	2961	2962	2963	2964	2965	2966	2967	2968	2969	2970	2971	2972	2973	2974	2975	2976	2977	2978	2979	2980	2981	2982	2983	2984	2985	2986	2987	2988	2989	2990	2991	2992	2993	2994	2995	2996	2997	2998	2999	3000	3001	3002	3003	3004	3005	3006	3007	3008	3009	3010	3011	3012	3013	3014	3015	3016	3017	3018	3019	3020	3021	3022	3023	3024	3025	3026	3027	3028	3029	3030	3031	3032	3033	3034	3035	3036	3037	3038	3039	3040	3041	3042	3043	3044	3045	3046	3047	3048	3049	3050	3051	3052	3053	3054	3055	3056	3057	3058	3059	3060	3061	3062	3063	3064	3065	3066	3067	3068	3069	3070	3071	3072	3073	3074	3075	3076	3077	3078	3079	3080	3081	3082	3083	3084	3085	3086	3087	3088	3089	3090	3091	3092	3093	3094	3095	3096	3097	3098	3099	3100	3101	3102	3103	3104	3105	3106	3107	3108	3109	3110	3111	3112	3113	3114	3115	3116	3117	3118	3119	3120	3121	3122	3123	3124	3125	3126	3127	3128	3129	3130	3131	3132	3133	3134	3135	3136	3137	3138	3139	3140	3141	3142	3143	3144	3145	3146	3147	3148	3149	3150	3151	3152	3153	3154	3155	3156	3157	3158	3159	3160	3161	3162	3163	3164	3165	3166	3167	3168	3169	3170	3171	3172	3173	3174	3175	3176	3177	3178	3179	3180	3181	3182	3183	3184	3185	3186	3187	3188	3189	3190	3191	3192	3193	3194	3195	3196	3197	3198	3199	3200	3201	3202	3203	3204	3205	3206	3207	3208	3209	3210	3211	3212	3213	3214	3215	3216	3217	3218	3219	3220	3221	3222	3223	3224	3225	3226	3227	3228	3229	3230	3231	3232	3233	3234	3235	3236	3237	3238	3239	3240	3241	3242	3243	3244	3245	3246	3247	3248	3249	3250	3251	3252	3253	3254	3255	3256	3257	3258	3259	3260	3261	3262	3263	3264	3265	3266	3267	3268	3269	3270	3271	3272	3273	3274	3275	3276	3277	3278	3279	3280	3281	3282	3283	3284	3285	3286	3287	3288	3289	3290	3291	3292	3293	3294	3295	3296	3297	3298	3299	3300	3301	3302	3303	3304	3305	3306	3307	3308	3309	3310	3311	3312	3313	3314	3315	3316	3317	3318	3319	3320	3321	3322	3323	3324	3325	3326	3327	3328	3329	3330	3331	3332	3333	3334	3335	3336	3337	3338	3339	3340	3341	3342	3343	3344	3345	3346	3347	3348	3349	3350	3351	3352	3353	3354	3355	335
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EN-2	4.9	EN-3	4.9	1.723	1.1	31.
100%	152	118	15.3	7.0	6.	

2000	-10	49	3,000	2.3	28.0
1999	-10	49	3,000	2.3	28.0
2000	+21	105	6,000	5.0	56.0
1999	+21	105	6,000	5.0	56.0
2000	+10	70	4,000	3.0	32.0
1999	+10	70	4,000	3.0	32.0

LONDON SHARE SERVICE

Share Services provided by FT Index, a member of FT

are based on returns derived for the FT-SE Actuaries

indices on prices unless otherwise stated. Highs and

lows are daily averages.

Dividends are included in the returns unless otherwise

indicated. Dividends and Dividend Gains are published

separately for each index.

Dividends are calculated separately for each time of month.

Dividends are based on FTSE's Monthly Earnings/Dividends

index, which is based on annual reports and accounts, and

is based on interim figures.

Dividends are included in the returns for a dividend less

the value of dividends distributed and rights.

Dividends are included for investment trusts. In

the case of preference shares (fixed or variable) the

dividend is based on the company's published

dividend statement. The dividend is based on the

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LEARNING & HOTELS

Address	Status	Price	High	Low	M
6400 W. 1st St.	2/2/1	324	400	315	35
6400 W. 1st St.	1/1	41	130	17	2
4100 W. 1st St.	1/1	101	155	90	17
4100 W. 1st St.	1/1	102	155	90	17
4100 W. 1st St.	1/1	86	155	90	17
4100 W. 1st St.	1/1	200	250	120	8
4100 W. 1st St.	1/1	140	180	111	3
4100 W. 1st St.	1/1	180	220	167	77
4100 W. 1st St.	1/1	300	350	207	77
4100 W. 1st St.	1/1	470	570	320	1
4100 W. 1st St.	1/1	67	110	14	1

Notes	Price	+ or -	High
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[illegible]

Ests & General	13	-1
Expn of Loads	196	-4

1980	5.0	Black	80
1981	3.7	80-Lands	342
1982	7.1	70-700 W 20	302
1983	4.2	70-700 W 20	75
1984	3.8	70-700 W 20	75
1985	3.6	70-700 W 20	75
1986	1.4	70-700 W 20	75
1987	1.4	70-700 W 20	75
1988	1.4	70-700 W 20	75
1989	1.4	70-700 W 20	75
1990	1.4	70-700 W 20	75
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2056	1.4	70-700 W 20	75
2057	1.4	70-700 W 20	75
2058	1.4	70-700 W 20	75
2059	1.4	70-700 W 20	75
2060	1.4	70-700 W 20	75
206			

Ests & General	13	-1	252	13	278	-
Excess of Losses	186	-6	719	82	161.5	3.3

[illegible]

Division Group	110	+5
Duclos, Johnnie	700	+3
Fuller	50	+1

Electric Power	177	+10
Electric Power Prod.	90	—
Gasoline Comp.	154	-3
Marine Wrecking	201	—
Hotels	158	+1
Household Appl.	170	+6
MACTEC	533	+2
USS & DM	360	—
Johnson	222	—
Johnson Chemicals	53	—
Kaiser Aluminum Corp.	83	—
Kennel Syst.	59	—
Labor-Gann	377	+1
Lehrman & B.	474	-5
Logan	—	—

Laboratory Chemicals Inc.	719	496
Chemical Sales East Inc.	423	405
Chemical Sales (N.Y.) Inc.	114	130

Bar Partners.....	31	33
Capital Trust.....	38	38
Country Gardens.....	39	38
1000 Cox Pl.....	50	73
Green Products.....	after	65
CRS Management.....	105	165
Barrett Hops.....	250	250
Dean Corp.....	11	11
Electrographics.....	135	175
East Sales Finance.....	120	120
Freemont.....	67	67
East Street.....	225	225
Freeman.....	185	185
Parking House.....	95	91

40	3.68	6.4	10.0	FT Cityline
41	1.87	-	27.8	
42	15.4	2.7	14.5	

31	13.1	1.4	Up-to-the-se
30	7.19	2.8	telephone f
29	10.3	2.6	Monday's sh
28	2.40	9.8	An internatio
27	8.71	-	outside the i
26	18.5	4.8	Call 0171 87
25	38.8	4.3	Cityline.
24	3.21	-	For readers
23	87.3	-	+44 in place
22	5.82	-	
21	11.2	-	
20	5.53	-	
19	8.34	2.4	
18	4.80	3.3	

share prices are available by the FT Cityline service. See price pages for details. The service is available for callers on an annual subscription £250 stg. 020 7556 3378 for more information on FT Cityline. If you are calling from outside UK, please dial the first 0.

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LONDON STOCK EXCHANGE

MARKET REPORT

Bid euphoria dampened by downgrade fears

By Steve Thompson,
UK Stock Market Editor

The spectre of profits warnings and earnings downgrades reappeared yesterday, upsetting the UK equity market's equilibrium, and delivering a timely warning to an otherwise buoyant market that more shocks could appear on the horizon.

The bad news, in the form of a substantial profits warning from Ladbroke, one of the UK's leading leisure stocks, caused serious damage in the sector. And Ladbroke stock took the dubious honour of being the FT-SE 100 index's worst performer, sliding more than 15 per cent at one point, as the market

absorbed the bad news of the impact of the National Lottery on leisure spending.

Nevertheless, the stock market managed to end a busy trading session in the black, with more bid rumours, plus generally reassuring company reports and another good performance by Wall Street, keeping market bulls happy.

Wednesday's rumours that a takeover bid was being prepared for Ladbroke, one of the UK's leading leisure stocks, caused serious damage in the sector. And Ladbroke stock took the dubious honour of being the FT-SE 100 index's worst performer, sliding more than 15 per cent at one point, as the market

Specialists insisted, however, that more bid action could be on the cards, possibly as soon as next week. Pacificorp, which was said to have been involved in potential bids in the recs over the past few months, was rumoured yesterday to be preparing another bid, with East Midlands Electricity said to be its new target.

The Footsie settled 4.5 up at 3,541.6, although well below the session's high. The FT-SE Mid 250 index, however, gave ground slightly, slipping 0.8 to 3,903.3, burdened by a heavy fall in Dorling Kindersley, the CD-ROM publisher, in which US group Microsoft said it intends to sell its near 18 per cent

stake; and another retreat by David S. Smith, the paper group, after Wednesday's poor results from KNP BT, the Dutch paper manufacturer.

The trading session kicked off with the Footsie up 13 points in response to Wall Street's overnight 55-point surge to another all-time high. With most of the day's important company news causing few concerns, the index improved further, reaching the day's high of 3,553.1 within the first hour.

But in another demonstration of the equity market's reluctance to move much above the 3,550 level, the FT-SE 100 ran into pockets of profit-taking, triggered partly by a disappointing showing by interna-

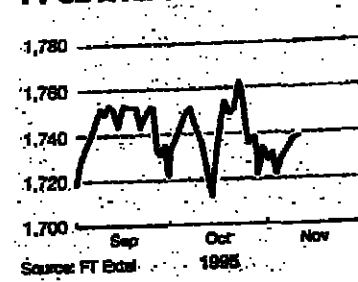
tional bonds. US Treasuries, easier overnight, came in weaker during European trading hours, upsetting German bunds and UK gilts.

Initial gains in share prices were gradually whittled away as the day wore on, with the Footsie dipping into negative territory in mid-afternoon, before regaining its poise and eventually closing modestly higher on the session.

Wall Street caused few jitters in London, with the Dow Jones Industrial Average up around 15 points shortly after the start of trading.

Turnover in equities at the 6pm count was more than healthy at 863.5m shares. Customer business on Wednesday was worth £1.7bn.

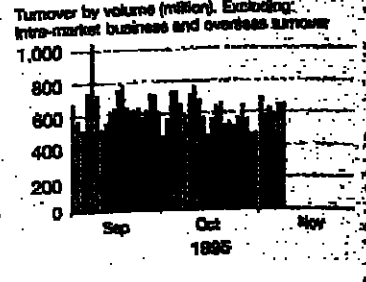
FT-SE All-Share index



Source: FT Data
Indices and ratios

FT-SE 100	3541.6	+4.5
FT-SE Mid 250	3903.3	-0.8
FT-SE All-Share	1739.5	+1.52
FT-SE All-Share yield	3.87	(3.87)

Equity shares traded



Turnover by volume (million). Excluding intra-market business and overseas turnover

FT Ordinary Index	2581.0	+4.4
FT-SE-A Non Fin p/e	16.72	(16.67)
FT-SE 100 P/E Dec	3549.0	-0.0
10 yr G&I yield	7.84	(7.77)
Long G&I equity yield ratio	2.08	(2.08)

Best performing sectors	
1 Gas Distribution	+3.2
2 Oil, Integrated	+1.5
3 Telecommunications	+1.4
4 Mineral Extraction	+1.2
5 Utilities	+1.1

Worst performing sectors	
1 Leisure & Hotels	-2.2
2 Insurance	-0.8
3 Pharmaceuticals	-0.6
4 Tobacco	-0.6
5 Banks, Retail	-0.6

FUTURES AND OPTIONS

■ FT-SE 100 INDEX FUTURES (LFFE) £25 per full index point							(AFT)
	Open	Sett price	Change	High	Low	Est. vol	Open int
Dec	3570.0	3548.0	-9.0	3575.0	3528.0	11534	63287
Mar	3588.0	3572.5	-10.0	3587.0	3574.0	571	5539

Mar	3588.0	3572.5	-15.5	3597.0	3572.0	0	134
Jun	-	3579.0	-8.0	-	-	0	-
■ FT-SE MID 250 INDEX FUTURES (LFFE) £10 per full index point							
Dec	-	3920.0	-	-	-	0	3537

■ FT-SE 100 INDEX OPTION (LFFE) (£350) £10 per full index point																	
	3350		3400		3450		3500		3550		3600		3650		3700		
	C	P	C	P	C	P	C	P	C	P	C	P	C	P	C	P	
Nov 198	1/2	1	141	2	94	5	52	2	13	22	35	8	74	1	124	1	174

WORLD STOCK MARKETS

[illegible]

**Rockwell supplies
virtually every European
car manufacturer with
automotive components
and systems**



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<div><div>GERMANY (Nov 9 / 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S\$)</div><div><div>1000</div><div>2000</div><div>3000</div><div>4000</div><div>5000</div><div>6000</div><div>7000</div><div>8000</div><div>9000</div><div>10000</div></div><div><div>1000</div><div>2000</div><div>3000</div><div>4000</div><div>5000</div><div>6000</div><div>7000</div><div>8000</div><div>9000</div><div>10000</div></div><div><div>1000</div><div>2000</div><div>3000</div><div>4000</div><div>5000</div><div>6000</div><div>7000</div><div>8000</div><div>9000</div><div>10000</div></div><div><div>1000</div><div>2000</div><div>3000</div><div>4000</div><div>5000</div><div>6000</div><div>7000</div><div>8000</div><div>9000</div><div>10000</div></div><div><div>1000</div><div>2000</div><div>3000</div><div>4000</div><div>5000</div><div>6000</div><div>7000</div><div>8000</div><div>9000</div><div>10000</div></div><div><div>1000</div><div>2000</div><div>3000</div><div>4000</div><div>5000</div><div>6000</div><div>7000</div><div>8000</div><div>9000</div><div>10000</div></div><div><div>1000</div><div>2000</div><div>3000</div><div>4000</div><div>5000</div><div>6000</div><div>7000</div><div>8000</div><div>9000</div><div>10000</div></div><div><div>1000</div><div>2000</div><div>3000</div><div>4000</div><div>5000</div><div>6000</div><div>7000</div><div>8000</div><div>9000</div><div>10000</div></div><div><div>1000</div><div>2000</div><div>3000</div><div>4000</div><div>5000</div><div>6000</div><div>7000</div><div>8000</div><div>9000</div><div>10000</div></div></div>	<div><div>AFRICA 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Rand)</div><div><div>1000</div><div>2000</div><div>3000</div><div>4000</div><div>5000</div><div>6000</div><div>7000</div><div>8000</div><div>9000</div><div>10000</div></div><div><div>1000</div><div>2000</div><div>3000</div><div>4000</div><div>5000</div><div>6000</div><div>7000</div><div>8000</div><div>9000</div><div>10000</div></div><div><div>1000</div><div>2000</div><div>3000</div><div>4000</div><div>5000</div><div>6000</div><div>7000</div><div>8000</div><div>9000</div><div>10000</div></div><div><div>1000</div><div>2000</div><div>3000</div><div>4000</div><div>5000</div><div>6000</div><div>7000</div><div>8000</div><div>9000</div><div>10000</div></div><div><div>1000</div><div>2000</div><div>3000</div><div>4000</div><div>5000</div><div>6000</div><div>7000</div><div>8000</div><div>9000</div><div>10000</div></div><div><div>1000</div><div>2000</div><div>3000</div><div>4000</div><div>5000</div><div>6000</div><div>7000</div><div>8000</div><div>9000</div><div>10000</div></div><div><div>1000</div><div>2000</div><div>3000</div><div>4000</div><div>5000</div><div>6000</div><div>7000</div><div>8000</div><div>9000</div><div>10000</div></div><div><div>1000</div><div>2000</div><div>3000</div><div>4000</div><div>5000</div><div>6000</div><div>7000</div><div>8000</div><div>9000</div><div>10000</div></div><div><div>1000</div><div>2000</div><div>3000</div><div>4000</div><div>5000</div><div>6000</div><div>7000</div><div>8000</div><div>9000</div><div>10000</div></div></div>	<div><div>MONTREAL 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INDICES

	Nov 9	Nov 8	Nov 7	1985	Low
Argentina (25/12/77)					
Gross	12917.28	12508.10	16531.18	371	8531.59 83
Australia					
All (1/1/80)	2117.1	2110.7	2103.8	2103.8	1822.30 82
Net (1/1/80)	392.7	588.8	888.8	1058.8	795.3 82
Austria					
All (20/12/84)	338.24	336.55	337.35	336.52	321.59 77/80
Net (20/12/84)	424.58	421.88	416.88	416.88	388.58 79
Bahamas					
BGLD (1/1/81)	1434.04	1431.17	1432.12	1481.38	1271.53 93
Brunei					
Sungai (2/1/83)		41717.0	41117.0	49877.0	4531.88 89
Canada					
Miss (10/4/78)		4597.15	5823.00	5827.77	211.6
Dagobert (1979)		4531.50	4584.50	4713.00	127
Patterson (4/1/83)		2331.28	2225.11	2382.81	127
Chile					
CFA (20/11/88)		557.21	574.05	630.34	11.7
Dominican					
Cayman (25/1/83)	358.11	356.47	357.52	358.44	254.6
Finland					
HEX (10/12/80)	1530.40	1002.35	1058.35	2322.42	250
France					
TST (25/11/82)	1230.20	1226.70	1221.67	1222.30	1265
CFA (20/11/82)	1852.63	1862.30	1857.35	2071.77	1225
Germany					
All (1/1/82)	789.81	765.39	783.01	804.28	759
Dagobert (1979)	2389.6	2376.6	2388.3	2407.81	159
Competition (1/2/82)	2182.2	2173.20	2174.97	2271.59	1260
Greece					
All (25/1/82)	910.73	910.59	907.07	902.58	88
Hong Kong					
Yang Sang (21/1/85)	9497.83	9562.45	9732.41	9892.83	1770
India					
TST (1/1/82)		1030.00	1034.71	1100.26	21
Indonesia					
Jagora (20/1/85)	461.41	467.45	489.91	818.18	116
Israel					
ISTED (20/1/82)	2163.14	2150.51	2133.76	2107.03	159
Italy					
Cayman (20/1/82)	573.08	503.94	574.54	608.84	192
Net (20/1/82)	915.1	923.0	918.00	918.00	192
Japan					
All (1/1/85)	1761.04	1783.33	1801.22	1886.04	471
Net (1/1/85)	282.18	287.20	286.22	289.44	37
All (1/1/82)					
Net (1/1/82)					

US INDICE

New Joines	Nov 8	Nov 7	Nov 6	1995	Stock completion		
				High	Low		
Industrials	482.57	478.33	491.21	382.28	482.57	477.22	
				(S17)	(S17)	(S17)	
Home Bnds	103.85	103.85	103.80	94.04	103.85	94.88	
				(16/10)	(S17)	(16/10)	
Transport	200.32	200.44	201.05	201.05	147.31	201.05	12.82
				(S17)	(S17)	(S17)	
Utilities	215.59	215.13	215.13	215.13	152.88	215.13	15.31
				(S17)	(S17)	(S17)	
DJ Ind. Ind. Avg. 482.57 Nov 482.57 Nov 477.22 Nov 477.22 Nov (Theoretical)							
DJ Ind. Ind. Avg. 482.57 Nov 482.57 Nov 477.22 Nov 477.22 Nov (Theoretical)							
Standard & Poor's 500	561.71	558.32	558.46	551.21	558.31	551.21	1.40
				(S17)	(S17)	(S17)	(S17)
Financial	634.74	638.32	631.55	546.32	638.32	631.55	3.82
				(S17)	(S17)	(S17)	(S17)
Industrial	55.84	56.12	56.27	51.39	51.39	51.39	2.64
				(S17)	(S17)	(S17)	(S17)
NYSE Comp.	315.58	312.99	313.62	315.58	280.73	315.58	4.86
				(S17)	(S17)	(S17)	(S17)
Amex Ind. Ind.	521.23	528.06	528.81	503.28	521.23	528.81	29.21
				(S17)	(S17)	(S17)	(S17)
NYSE Comp.	1947.94	1945.90	1952.14	1957.48	1943.58	1952.40	54.82
				(S17)	(S17)	(S17)	(S17)
■ RATIOS							
Div. Jones Ind. Div. Yield		Nov 3	Oct 27	Oct 20	Oct 20	Year ago	
		2.41	2.48	2.42	2.48	2.78	
S & P Ind. Div. Yield		Nov 8	Nov 1	Oct 25	Year ago		
		2.67	2.67	2.66	2.66	2.93	
S & P Ind. P/E ratio		18.23	17.90	17.95	20.93		
■ NEW YORK ACTIVE STOCKS							
■ TRADING ACTIVITY							
Microcap	Stock traded	Close price	Change on price	● Volume (millions)			
				Nov 7	Nov 6	Nov 5	
Midcap	11,633,700	59%	+1%	New York SE	36,445.85	36,290.90	36,052.02
Midcap	7,953,300	59%	+1%	NYSE	15,038.31	15,081.13	15,219.21
Midcap	3,719,000	54%	+1%	AMEX	488.81	526.99	531.39
Div. Paid	3,703,000	28%	+1%	Jones	3,045	3,050	3,050
Open/Close	3,632,000	19%	+4%	Times	1,365	1,101	1,071
Price Index	3,501,000	59%	+1%	Index	546	546	546
New Issue	3,448,200	27%	+1%	Unchanged	156	1,235	1,155
Price Index	3,351,000	59%	+1%	New High	125	83	139
Price Index	3,225,000	22%	+1%	New Low	40	32	41
Price Index	3,225,000	22%	+1%	High	Low	Est. vol. open int.	

NORTH AMERICA

CANADA		TORONTO (New 9 / Can 5)	
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INDEX FUTURES										STOCK FUTURES										CURRENCY FUTURES									
Index	Open	Settle	Change	High	Low	Est. vol.	Open Int.	Index	Open	Settle	Change	High	Low	Est. vol.	Open Int.	Index	Open	Settle	Change	High	Low	Est. vol.	Open Int.						
NY CAC-40	2050	2050	0	2050	2050	27,500	27,500	NY S&P 500	1359.75	1359.75	-7.00	1360.00	1356.20	3,957	15,540	NY Nikkei 225	17870.0	17870.0	-80.0	17870.0	17810.0	2,155	152,746						
Nov	1869.0	1869.0	-1.00	1870.0	1868.0	18,714	18,714	Nov	1368.50	1368.50	-7.00	1369.00	1355.00	185	270	Nov	17870.0	17870.0	-80.0	17870.0	17810.0	2,155	152,746						
Dec	1869.0	1869.0	-1.00	1870.0	1868.0	18,714	18,714	Dec	1368.50	1368.50	-7.00	1369.00	1355.00	185	270	Dec	17870.0	17870.0	-80.0	17870.0	17810.0	2,155	152,746						
Jan	1869.0	1869.0	-1.00	1870.0	1868.0	18,714	18,714	Jan	1368.50	1368.50	-7.00	1369.00	1355.00	185	270	Jan	17870.0	17870.0	-80.0	17870.0	17810.0	2,155	152,746						
Feb	1869.0	1869.0	-1.00	1870.0	1868.0	18,714	18,714	Feb	1368.50	1368.50	-7.00	1369.00	1355.00	185	270	Feb	17870.0	17870.0	-80.0	17870.0	17810.0	2,155	152,746						
Mar	1869.0	1869.0	-1.00	1870.0	1868.0	18,714	18,714	Mar	1368.50	1368.50	-7.00	1369.00	1355.00	185	270	Mar	17870.0	17870.0	-80.0	17870.0	17810.0	2,155	152,746						
Apr	1869.0	1869.0	-1.00	1870.0	1868.0	18,714	18,714	Apr	1368.50	1368.50	-7.00	1369.00	1355.00	185	270	Apr	17870.0	17870.0	-80.0	17870.0	17810.0	2,155	152,746						
May	1869.0	1869.0	-1.00	1870.0	1868.0	18,714	18,714	May	1368.50	1368.50	-7.00	1369.00	1355.00	185	270	May	17870.0	17870.0	-80.0	17870.0	17810.0	2,155	152,746						
Jun	1869.0	1869.0	-1.00	1870.0	1868.0	18,714	18,714	Jun	1368.50	1368.50	-7.00	1369.00	1355.00	185	270	Jun	17870.0	17870.0	-80.0	17870.0	17810.0	2,155	152,746						
Jul	1869.0	1869.0	-1.00	1870.0	1868.0	18,714	18,714	Jul	1368.50	1368.50	-7.00	1369.00	1355.00	185	270	Jul	17870.0	17870.0	-80.0	17870.0	17810.0	2,155	152,746						
Aug	1869.0	1869.0	-1.00	1870.0	1868.0	18,714	18,714	Aug	1368.50	1368.50	-7.00	1369.00	1355.00	185	270	Aug	17870.0	17870.0	-80.0	17870.0	17810.0	2,155	152,746						
Sep	1869.0	1869.0	-1.00	1870.0	1868.0	18,714	18,714	Sep	1368.50	1368.50	-7.00	1369.00	1355.00	185	270	Sep	17870.0	17870.0	-80.0	17870.0	17810.0	2,155	152,746						
Oct	1869.0	1869.0	-1.00	1870.0	1868.0	18,714	18,714	Oct	1368.50	1368.50	-7.00	1369.00	1355.00	185	270	Oct	17870.0	17870.0	-80.0	17870.0	17810.0	2,155	152,746						
Nov	1869.0	1869.0	-1.00	1870.0	1868.0	18,714	1																						

FINANCIAL TIMES
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NASDAQ NATIONAL MARKET

1. The first step in the process is to identify the problem or issue that needs to be addressed. This involves gathering information and understanding the context of the problem.

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Stock	Dec. 1	95R	High	Low	Close
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1 3/8					
1 3/16					
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1 1/16					
1 1/32					
1 1/64					
1 1/128					
1 1/256					
1 1/512					
1 1/1024					
1 1/2048					
1 1/4096					
1 1/8192					
1 1/16384					
1 1/32768					
1 1/65536					
1 1/131072					
1 1/262144					
1 1/524288					
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Trans			38 138	29%	18%	20%
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US H&R		1.00	1722557	41%	40	+1/2
US H&R		28	25338	3%	4%	-1/2
Unibank		1.02	17 42	16%	16	16%
Unibank		0.40	48	77+11%	38%	36%
Unibank		0.10	222	10%	10%	10%
Unibank		2.00	72	61%	46%	46%
US Bancorp		1.92	1210180	33%	33%	33%
US Energy		1.20	18	4%	4%	4%
US Energy		2.00	26	10%	10%	10%
USF Corp		1.12	28	16	14	14
Unifund		19	746	15%	15	15
Unifund		0.92	22	180%	85%	87%
Unifund		1.50	58	2%	2%	2%
- V -						
Vanguard		0.30	14	25%	24%	25
Vanguard		62	131	23%	23	23
Vanguard		44	3631	22%	21%	21%
Vanguard		21	181	22%	22%	22%
Vanguard		15	2822	10%	17%	17%
Vanguard		6	407	116%	10%	-1/2
Vanguard		37	2150	11%	10%	11%

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75%	+3 ₂	West One	0.88	14	3454	63.1%	47	47%	+1 ₂
75%	+3 ₂	Whelan Elec	0.80	12	378	50.1%	30.4	40%	
20 ₂	+2 ₂	WebPa		11	259	9%	9%	9%	+2 ₂
20 ₂		WebSoft		3	217	22	21%	21%	+2 ₂
35 ₂	+1 ₂	West Coast		156	48	6%	6%	6%	
14%	-4 ₂	Windsor	1.20	7	3123	63.3%	83.1	82	
7		WinSonnex		36	1286	21	28%	20%	
2	-2 ₂	Workben L	0.28	10	2100	9%	9%	9%	
7		Workben L		44	8177	34.4%	33%	33%	+2 ₂
56 ₂	+2	Worlight	0.44	13	4343	17.4%	16%	17%	
9%		WPP Group ADP		23	1455	5%	5	8	
16%		Wynn-Gdn (L4)	5.0	541	1335	13%	13%	13%	+2 ₂

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Detail Gb	0.80	24	3	43%	42%	43%	+1	Roll A	0.1038	30	33	33%	-1	Detail Faced x 0.20	15	145	21	20%	20%	Yellow	0.64	82	347	13	12%	13
Dishwasher	0.44	4	8	77%	77%	77%	-1	Rolling Unit	16.8808	58%	58%	57%	+2%	Quantum	14871857	10%	10%	14%	+%	Work Patch	36	338	7%	7	7%	
Dial Comp	1871351	48	44%	45	-4%		Rolling Unit	1871794	33	31	32%	+3%	Quickstart	24.2145	205%	22	33%	+1%	Zonal Unit	1.40	14	88	10%	70	70%	+%

Tech stocks gain, Dow in peak territory

Wall Street

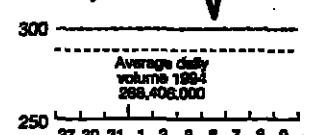
Sharp gains in technology shares helped all of the major indices to move higher in early trading yesterday, in spite of fears in the bond and currency markets that the possibility of a US government default on its debt was increasing, writes Lisa Branstetter in New York.

Blue chip shares in the Dow Jones Industrial Average moved higher, passing Wednesday's record-breaking close.

But indices other than the technology-rich Nasdaq composite were held back by declines on the bond and currency markets.

At 1pm the Dow was up 12.38 at 4,864.95 and the Standard & Poor's 500 added 0.72 at 1,158.00.

NYSE volume



Daily (million)

Oct 1995 Nov

Average daily volume 1995: 285.5 million

Source: NYSE

592.43, while the American

Exchange composite slipped 0.28 to 330.39. NYSE

volume was 233m shares.

The markets paid little attention to

to wholesale inflation figures that were modestly better

than economists expected. The Commerce Department said

that the producer price index slipped 0.1 per cent in October,

while most economists were expecting the figure to be flat.

In spite of the growing number of signs that inflationary

pressures were in check, most analysts have written off the

possibility that the Federal Reserve would lower interest

rates again before Congress passed a credible deficit-cutting

budget package.

Some bargain hunting was evident in Mexico City following

sharp falls during the earlier part of the week. By midday the IPC index was ahead

9.38 at 2,231.75.

During the morning the peso came under renewed attack

and the currency fell to around 8.20 pesos to the dollar. Analysts

suggested that one reason for the decline had been rumours, subsequently denied,

that the government was either planning a major policy initiative or that it was proposing

to make changes to its economic team. News that leading

export companies had decided not to go ahead with a plan to

set up a \$50m trust fund with

the central bank to defend the peso was another negative factor,

they remarked.

Investors were also awaiting October inflation data expected

later in the session.

SAO PAULO was weaker at midsession, but volume was

unexceptional. The local index had fallen 386.89 or 1 per

cent to 40,784. Among the main movers, Telebras was up 0.3

per cent at R\$38.95, Electrolux was down 0.4 per cent at R\$27.9

and Petrobras declined 1.8 per cent to R\$32.80.

BUENOS AIRES was little changed at midday as investors

kept an eye on developments in Mexico. The Merval index slipped 0.57 to 396.99.

Other Aids related stocks were also actively dealt, with

Eisai adding Y30 at Y1,770 and Okamoto Industries, a condom

maker, Y11 at Y821.

In Osaka, the OSE average rose 23.03 to 19,552.80 in volume of 35.5m shares.

Nintendo, the video game manufacturer, shed Y340 to

Y4,740. The stock had rallied earlier this week on hopes of

an earnings boost because of a new 64-bit video game to be

launched later this year, but financial institutions took

profit yesterday on reports that the company might postpone

the launch until next spring.

Roundup

Further selling ahead of the December 2 legislative elections

left TAIPEI 1.2 per cent lower. The weighted index lost

56.22 to 4,717.48. Turnover totalled T\$16.7bn.

Paper issues lost ground on the recent decline in pulp

prices, with Chung Hwa Pulp down 80 cents to T\$25.10.

Financials fell 1.4 per cent, with International Bills of

T\$1.10 at T\$18.30, and there was profit-taking in the

electronics sector.

SEEDL rounded for the third consecutive day as a selling

spre in semiconductor issues depressed the mood. Other

blue chips were also marked down as the investigation into

the country's slush fund scandal spread to involve the heads

of more large companies.

However, the banking sector, already hard hit in recent

sessions by the scandal, rebounded as bargain hunters

emerged in spite of prosecutors' plans to search commercial

banks linked with the disgraced ex-president Roh

The composite index fell 9.9 to 970.91 but the banking sub-

index put on 7.44 at 589.93.

Among computer stocks, Samsung lost Won10,000 to

Won159,500 on fears of what analysts described as looming

supply problems facing the semiconductor industry.

HONG KONG saw sharp early gains reversed by profit-

taking, and the Hang Seng index 90 points ahead at 10,400.

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sessions by the scandal, rebounded as bargain hunters

emerged in spite of prosecutors' plans to search commercial

banks linked with the disgraced ex-president Roh

The composite index fell 9.9 to 970.91 but the banking sub-

index put on 7.44 at 589.93.

Among computer stocks, Samsung lost Won10,000 to

Won159,500 on fears of what analysts described as looming

supply problems facing the semiconductor industry.

HONG KONG saw sharp early gains reversed by profit-

taking, and the Hang Seng index 90 points ahead at 10,400.

SEEDL rounded for the third consecutive day as a selling

spre in semiconductor issues depressed the mood. Other

blue chips were also marked down as the investigation into

the country's slush fund scandal spread to involve the heads

of more large companies.

However, the banking sector, already hard hit in recent

sessions by the scandal, rebounded as bargain hunters

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